

PROPOSED ANNUAL OPERATING & CAPITAL BUDGET



FY2015

— City of San Antonio, Texas —



As required by section 102.005 (b) of the Texas Local Government Code, the City of San Antonio is providing the following Statement on this cover page of its FY 2015 Proposed Budget:

This budget will raise more total property taxes than last year's budget by \$22,640,834 or 5.57%, and of that amount, \$7,234,740 is tax revenue to be raised from new property added to the tax roll this year.

Of the \$22,640,834 in added property tax revenue, \$14,175,886 is proposed to be used in the City's General Fund to support essential City services such as Police, Fire, Streets, Parks & Recreation and Code Enforcement. The remaining \$8,464,948 is proposed to be used for debt service payments on debt issued for capital projects.

The amounts above are based on the City's current rate of 56.569 cents per \$100 of assessed valuation. The City's FY 2015 Proposed Budget does not include a City property tax rate increase.

**CITY OF SAN ANTONIO
PROPOSED ANNUAL OPERATING AND CAPITAL BUDGET
FISCAL YEAR 2015**



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SHERYL SCULLEY**

**PREPARED BY:
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CITY OF SAN ANTONIO

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CITY OF SAN ANTONIO

August 7, 2014

To the Honorable Mayor and City Council:

I am pleased to submit for your consideration the Proposed Budget for Fiscal Year 2015. The budget is balanced as required by law, and reflects the City Council policy direction provided in May and input from the Community. The \$27.4 million General Fund budget challenge, forecasted in May, has been addressed by maintaining a balance between public safety and other service priorities, efficiencies, additional revenues, and closer alignment of uniform healthcare with other peer cities in Texas.

The FY 2015 spending plan focuses on streets, drainage, parks, libraries, neighborhoods, and affordable public safety. This budget reflects our commitment to provide high quality services to the public while maintaining a strong financial position and with no increase to the City's property tax rate. The budget proposal does not recommend any layoffs of uniform or civilian employees. The budget adds 100 civilian positions and reduces 87 civilian positions for a net increase of 13 positions.

The Proposed Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$2.4 billion. The General Fund budget is \$1.05 billion; restricted funds, including Aviation, Development Services, and Solid Waste, total \$710 million; and the FY 2015 Capital Budget is \$665 million.

Addressing City Council and Community Priorities

Streets and Drainage In accordance with the priorities expressed by the public and City Council, the proposed budget adds \$15 million for street maintenance and close to \$7 million in drainage improvements for a total of \$22 million. These funds are in addition to the current Infrastructure Management Program (IMP) of \$52 Million.

Parks, Libraries and Adult Education The proposed budget adds operating funds and staff to Parks and Libraries for newly completed capital projects including the Council District 9 Library and Community Parks across the City. The budget addresses technology needs at City branch libraries by adding \$500,000 for technology replacement and improvements. Enhanced adult

education is also a priority in the budget, with \$350,000 proposed to be invested in enhancing adult literacy programs at four City Libraries.

Animal Care and Code Enforcement The proposed budget adds resources to maintain the City's 80% live release rate for animal care services. \$3 million is added to replace the Code Enforcement mainframe case management system. The updated system will provide more transparency to the public and increase officer efficiency and availability to handle code concerns from the community.

Vacant Building Registration Program Funding in the amount \$375,000 is recommended to implement the recently approved Vacant Building Ordinance. This ordinance takes effect January 2015 and is intended to make unoccupied buildings safer and more attractive for redevelopment. The cost of enforcing and monitoring compliance of the ordinance is anticipated to be offset by an annual fee paid by the owners of the unoccupied structures.

Senior Services The proposed budget adds operating funds for two new senior centers in Council District 5 and Council District 10. These resources will also provide for meals, transportation and activities at the two new centers.

Affordable Public Safety As directed by City Council during the May 27 City Council Goal Setting Session, the FY 2015 Proposed Budget maintains public safety expenditures at 66% of the General Fund. This was accomplished by proposing changes to uniform healthcare, with these changes San Antonio uniform employees would continue to have a higher level of healthcare benefits than other peer cities in Texas. In the 2014 City of San Antonio Community Survey, 70 percent of respondents said they support having public safety personnel contribute to the cost of healthcare, such as by paying monthly premiums, as other City employees do.

If no changes to uniform healthcare are made, additional reductions to public safety costs would have to be made. These reductions include maintaining 116 police uniform positions vacant; maintaining three park police positions vacant and cutting three administrative positions; eliminating the victims' advocacy unit; and postponing an EMS class of 49 cadets.

Financial Policies

At the May 27 City Council Goal Setting Session, City Council approved a set of financial policies to ensure the City maintains a strong and sustainable financial position in the short and long term. The FY 2015 Proposed Budget reflects the implementation of these policies.

- Increases General Fund budgeted financial reserves from 9% to 10%; and achieves a Two-Year budgeted financial reserve of 3%
- Manages "Crowd-out"—balance between Public Safety and Non Public Safety budgets—within General Fund. Maintains Public Safety budgets at 66% of General Fund

- Manages structural balance in the General Fund
- Maintains moderately conservative revenue projections
- Establishes contingency reserves of \$1 million for General Fund and \$3 million for capital budget

Restricted Funds

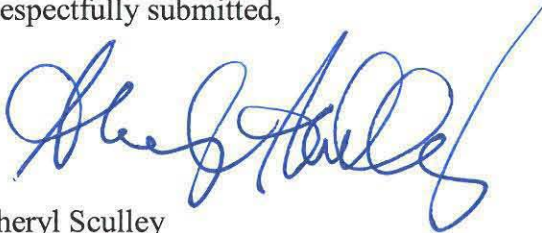
Solid Waste Fund The Solid Waste Operating and Maintenance Fund provides for the operation and management of garbage and recycling pickup, brush collection and other related services. This year's budget continues the City's progress towards attaining the residential 60% recycling rate goal by FY 2025. A Solid Waste Fee increase of \$1.00 is proposed to offset the drop in recycling commodity revenue and increased costs of maintaining the solid waste fleet. The total monthly rate is proposed to increase to \$20.93. The budget includes funding to begin preparations to introduce variable rate pricing in FY 2016.

Storm Water Operating Fund The City's Storm Water Fund supports drainage and creekway maintenance, flood tunnel operations, river maintenance, street cleaning, engineering, and flood plain management. There is no increase in the monthly Storm Water Fee proposed for FY 2015. The Transportation and Capital Improvements Department (TCI) will present to the City Council a recommendation on transitioning the current fee structure, based on parcel size, to an impervious cover methodology during the TCI Department budget presentation.

Conclusion

The FY 2015 budget proposal was carefully prepared to balance the City Council and community priorities with a sustainable and sound financial plan for the City of San Antonio. I am grateful for the policy guidance provided by the City Council and Community input during the budget development process. This budget reflects the City organization core values of Teamwork, Integrity, Innovation, and Professionalism.

Respectfully submitted,



Sheryl Sculley
City Manager



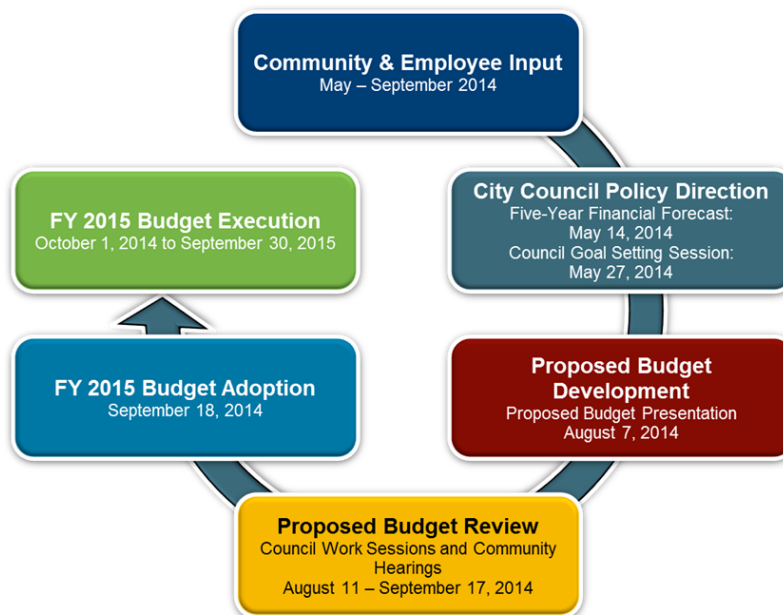
BUDGET SUMMARY

Overview

The FY 2015 Proposed Budget is balanced and reflects the City's continued commitment to high quality public services and programs that enhance the quality of life of San Antonio residents. The FY 2015 Budget proposal was developed following the City Council policy direction and community input received in May 2014. The Budget proposal does not increase the City's property tax rate and focuses on streets, drainage, parks, libraries, animal care, code enforcement and affordable public safety.

The \$27.4 million General Fund budget challenge, forecasted in May, has been addressed by maintaining a balance between public safety and other service priorities, creating efficiencies, generating additional revenues, and more closely aligning uniform healthcare with other peer cities in Texas. The budget proposal increases financial reserves and projects a manageable financial gap of less than \$8 million in FY 2016.

The Budget Summary highlights how the City's financial, human, and capital resources are allocated to achieve policy and service delivery goals.



Budget Development Strategy

The process of developing the FY 2015 Proposed Budget is a comprehensive effort that involves input from residents, the Mayor and City Council, outside governmental agencies, private organizations, all City departments and offices, and City employees. There are several major components to the process, including the annual policy and goal-setting work session with the Mayor and City Council, as well as, community and employee input.

City Council Policy Direction

On May 27, the City Council Budget Goal Setting Session was held to provide policy direction to the staff in the development of the FY 2015 Budget. At this session the City Council approved the updated financial policies for the City and developed service goals and priorities to be addressed in the FY 2015 Proposed Budget. The financial policies approved by the City Council are shown below:

- Increase General Fund budgeted financial reserves from 9% to 10% of General Fund resources
- Establish a 1% to 3% target for a Two-Year Budget
- Manage “crowd-out”— the balance between Public Safety and non-Public Safety budgets—within General Fund. Maintain Public Safety budgets at 66% of General Fund
- Manage structural balance in the General Fund
- Moderately conservative revenue projections based on current economic conditions and historical trends
- Establish contingency reserves of \$1 million for General Fund and \$3 million for capital budget
- Address Internal Service Fund Deficits within 3 to 5 years

The City Council established a list of goals and priorities as a guide to develop the FY 2015 Proposed Budget as follows:

City Council Goal Setting Session—May 2014

- Increase funding for streets and drainage
- Develop a multi-year plan to improve and acquire more parks
- Enhance City’s investment in education, including more library services and adult literacy programs
- Maintain and strengthen public safety without crowding out other services
- Enhance Animal Care, Code Enforcement and other programs to improve neighborhoods
- Keep the economic toolbox equipped to attract new companies and jobs to San Antonio
- Fund and complete a comprehensive plan for the City, including policies related to transportation, water, air quality and public spaces

Community Input

The City of San Antonio received input regarding budget priorities through various methods. The Budget Input Box provides residents and employees with the opportunity to offer their suggestions on how the City could increase efficiency and improve service delivery. Budget Input Boxes are distributed to various locations throughout the City, including public libraries, the lobbies of City offices, local Chambers of Commerce, and other venues. A link is also available on the City's website for employees and residents to submit their suggestions electronically.



Budget Community Meetings are a component of the Budget Process that allow residents an opportunity to provide input and feedback during the development of the annual budget. This year, as in past years, five Budget Community Meetings were held to obtain input from the community prior to the development of the City's FY 2015 Budget.

The Community Budget Meetings were held on Monday, May 19 through Thursday, May 22 across the City. At these meetings, residents identified City service delivery priorities, service categories for potential reduction, and potential revenue increases for the upcoming budget. Over 300 residents attended the hearings and provided over 400 comments.

The number one service priority of the community was additional funds for streets and drainage. Residents attending these meetings indicated that they support aligning the healthcare benefits of police and fire uniform employees with healthcare benefits provided to civilian employees as a way of reducing cost in the General Fund.

After the FY 2015 Proposed Budget is presented to the City Council on August 7, 2014, the City will conduct five additional City-wide Community Budget Input Meetings from August 11, 2014 to August 14, 2014 and two City-wide Budget Hearings on August 20, 2014 and September 10, 2014. Additionally, the City will communicate the FY 2015 Proposed Budget to residents and City employees through brochures, newspaper inserts, and budget highlight pamphlets in both English and Spanish.

Employee Focus Groups

In addition to the Budget Input Box, the City conducted a series of focus group sessions regarding options for budgetary savings and operating efficiencies. Employees from several City departments participated and provided a total of 72 suggestions. Some suggestions reflected in the FY 2015 proposal include:

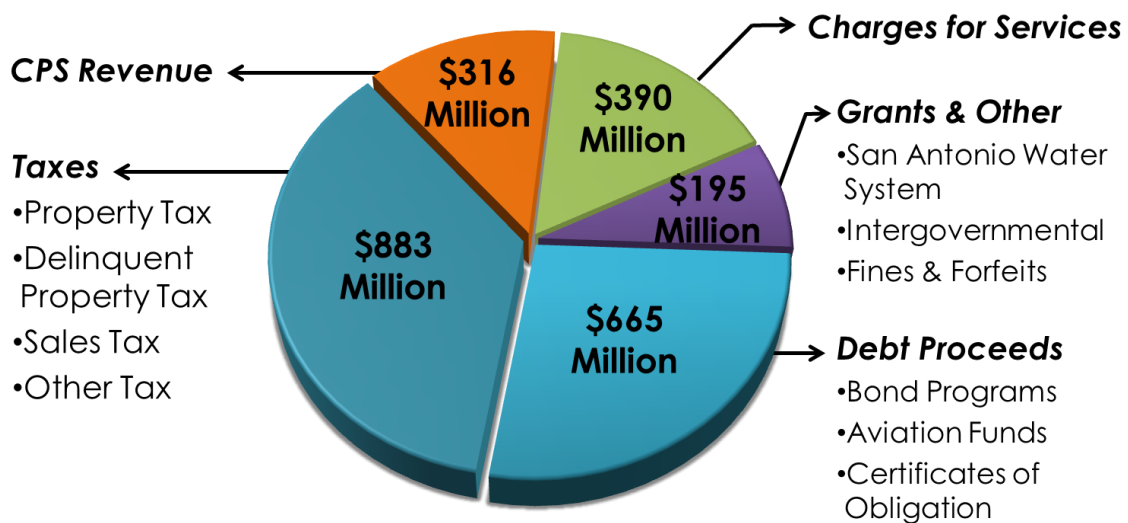
- Reduce overhead and supervisory levels
- Explore options for 'shared-space' or telecommuting
- Eliminate outdated IT programs and invest in new systems

FY 2015 Total City Budget (All Funds)

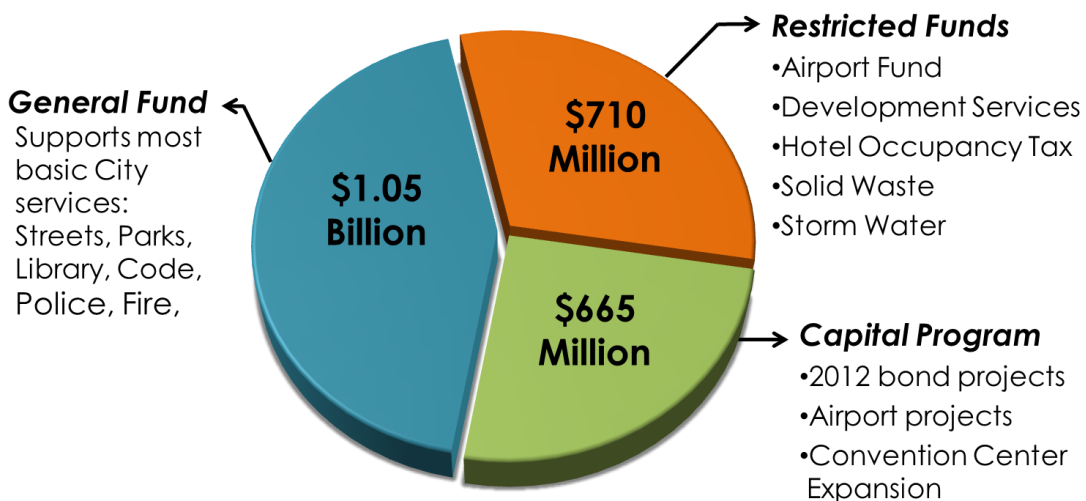
The Proposed Consolidated Annual Budget, comprised of all funds excluding transfers, totals \$2.4 billion. The General Fund budget is \$1.05 billion; restricted funds, including Aviation, Development Services, and Solid Waste, total \$710 million; and the FY 2015 Capital Budget is \$665 million.

FY 2015 Proposed Consolidated Operating Budget

Revenues: \$2.4 Billion
 (Where the money comes from)



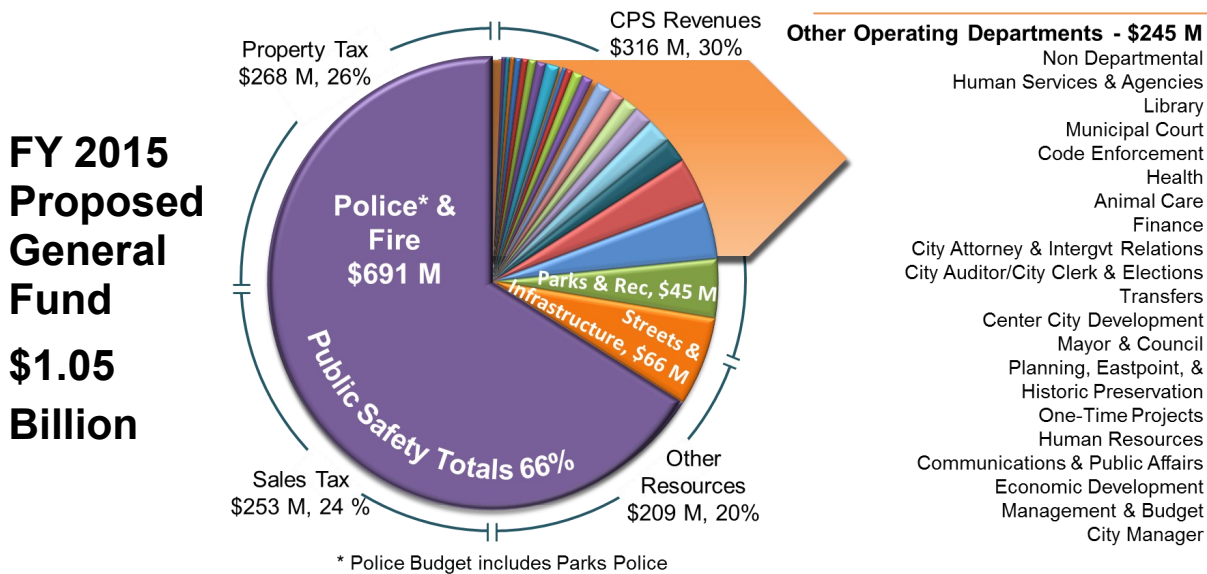
Service Delivery Expenditures: \$2.4 Billion
 (Where the money goes)



FY 2015 Total General Fund Budget

The General Fund supports the majority of basic City services such as Police, Fire and EMS services. Public Safety expenditures alone represent 66% of the General Fund Budget. Other important City services financed by the General Fund include streets, parks, libraries, human services, health, animal care, and code enforcement. General Fund services are primarily supported by property tax, sales tax, and CPS Energy payments.

The following graphic demonstrates the City's balanced budget approach between anticipated revenues and budgeted expenditures during FY 2015. The outer ring accounts for all available resources in the FY 2015 Proposed Budget while the inner ring accounts for budgeted expenditures.



Financial Stewardship

The City of San Antonio holds a 'AAA' general obligation bond rating by the three major bond rating agencies - Standard & Poor's, Fitch, and Moody's - for the fifth time since 2010. The 'AAA' bond rating is the highest credit rating an organization can receive and it allows the City to pay the lowest possible interest rates in the market. San Antonio is the only major city with a population of more than one million to have a 'AAA' bond rating from any one of the major rating agencies.

The FY 2015 Proposed Budget reflects the financial policies approved by City Council in May 2014:

- Increase General Fund budgeted financial reserves from 9% to 10%
- Achieve a Two-Year budgeted financial reserve of 3%
- Manage “crowd-out”—balance between Public Safety and Non Public Safety budgets—within General Fund. Maintains Public Safety budgets at 66% of General Fund
- Manage structural balance in the General Fund
- Maintain moderately conservative revenue projections
- Establish contingency reserves of \$1 million for General Fund and \$3 million for capital budget

Two-Year Budget Plan

With the adoption of the FY 2007 Budget, the City implemented the practice of maintaining a two-year balanced budget. When City Council adopted the FY 2007 Budget, they also approved recommendations that provided a balanced budget plan for FY 2008. The City continued this practice through the adoption of the FY 2009 Budget. With the adoption of the FY 2010 Budget, the City modified this practice to include a two-year balanced budget with some flexibility in the second year. While progress was made to reduce projected deficits in the second year, the deficits were not completely eliminated at the time of budget adoption. These practices have provided for greater fiscal discipline and allowed the City to better manage its expenditures and service levels over multiple years.

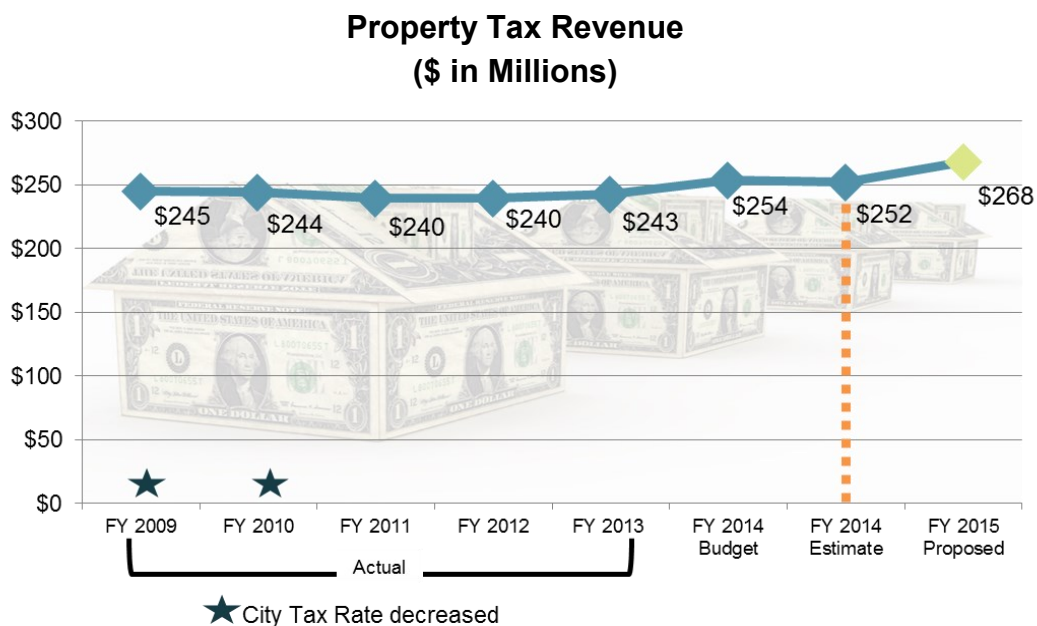
The FY 2015 Proposed Budget sets aside \$32.1 million in the General Fund to mitigate projected budget shortfalls in FY 2016.

The following table shows the FY 2015 Proposed Budget and the FY 2016 Budget Plan:

Two-Year General Fund Budget Plan		
-In Thousands-		
	FY 2015 Budget	FY 2016 Plan
Revenues		
Beginning Balance (Excluding Budgeted Reserves) \$	0	\$ 0
Use of Reserve for Two-Year Budget Plan	61,298	32,146
Operating Revenue	1,031,905	1,064,593
Total Revenue \$	1,093,203	\$ 1,096,738
Expenditures		
Service Delivery Costs	1,046,867	1,069,115
Gross Ending Balance \$	46,336	\$ 27,624
Budgeted Financial Reserves		
Added Budgeted Financial Reserves	14,190	3,269
Reserve for 2-Year Balanced Budget	32,146	31,938
Net Ending Balance \$	(0)	\$ (7,583)
Budgeted Financial Reserves	\$ 103,191	\$ 106,459
% of General Fund Operating Revenues	10%	10%
Reserve for 2 Year Balance Budget	32,146	31,938
% of General Fund Operating Revenues	3%	3%

Major Revenues and Revenue Adjustments

Property tax No increase in the City's property tax rate of 56.569 cents per \$100 of valuation is included in the FY 2015 Proposed Budget. The Proposed Budget includes \$268 million in maintenance and operations support for the General Fund from property taxes.



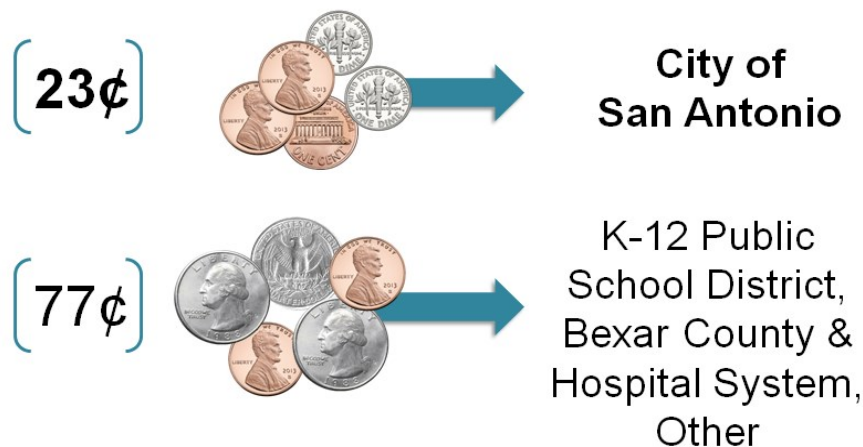
In FY 2015, property values for existing properties increased by 4.38%, while new construction values increased by approximately 1.70%. Budgeted property tax revenue to the City accounts for an increase in net taxable value of 6.08% as reported by the Bexar Appraisal District. The taxable value less new improvements yields the base valuation.

Percent Change in Taxable Property Valuation

Property Value	FY 2014 Budget	FY 2015 Proposed Budget
Existing Value	3.21%	4.38%
New Value	1.47%	1.70%
Taxable Value	4.68%	6.08%

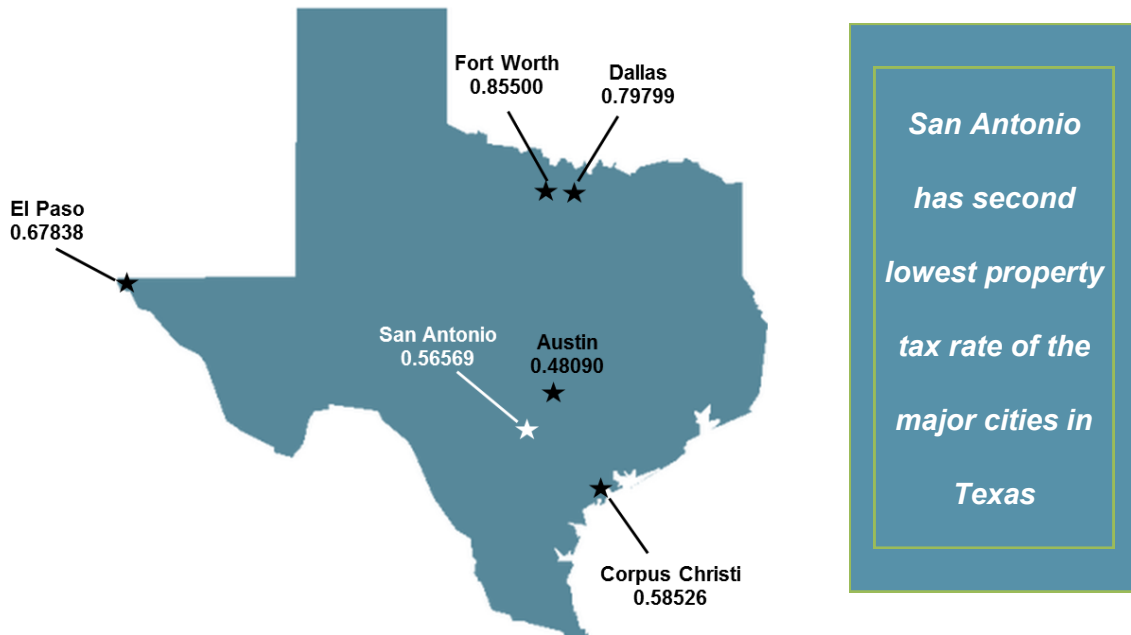
The City receives less than a quarter of the property tax proceeds that homeowners and commercial property owners pay annually. Nearly half of those proceeds are distributed to school districts, while the remaining amount is divided among Bexar County, Alamo Colleges, University Health System, and San Antonio River Authority.

For each dollar of your tax bill...



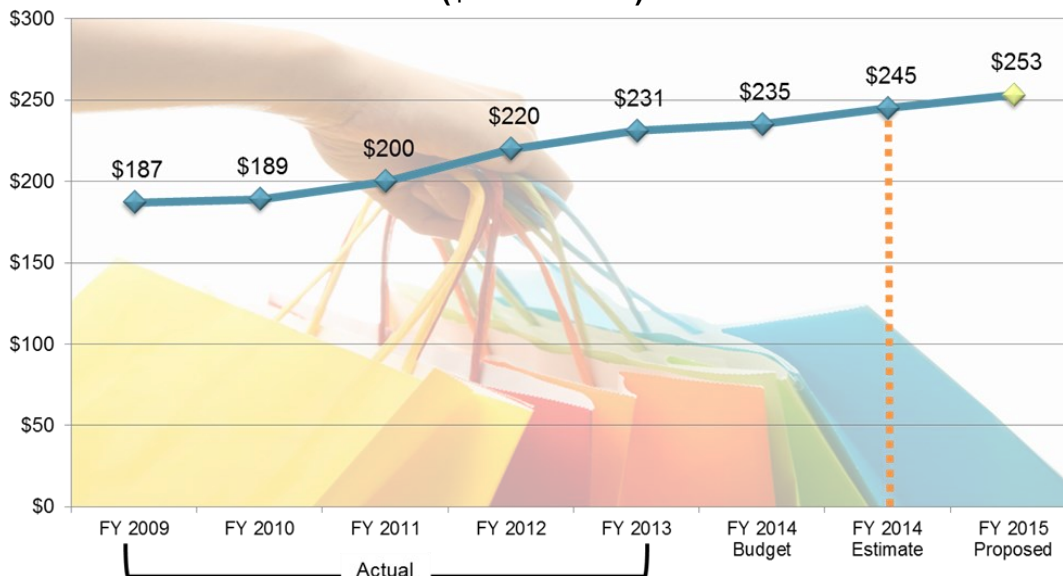
The FY 2015 Proposed Budget reflects the City's continued commitment to provide targeted property tax relief. In FY 2015, the City will forego nearly \$34 million in property tax revenue from Senior and Disabled Homestead Exemptions and frozen City tax payments.

FY 2015 Adopted Texas City Property Rate Comparisons
 (per \$100 of taxable value)



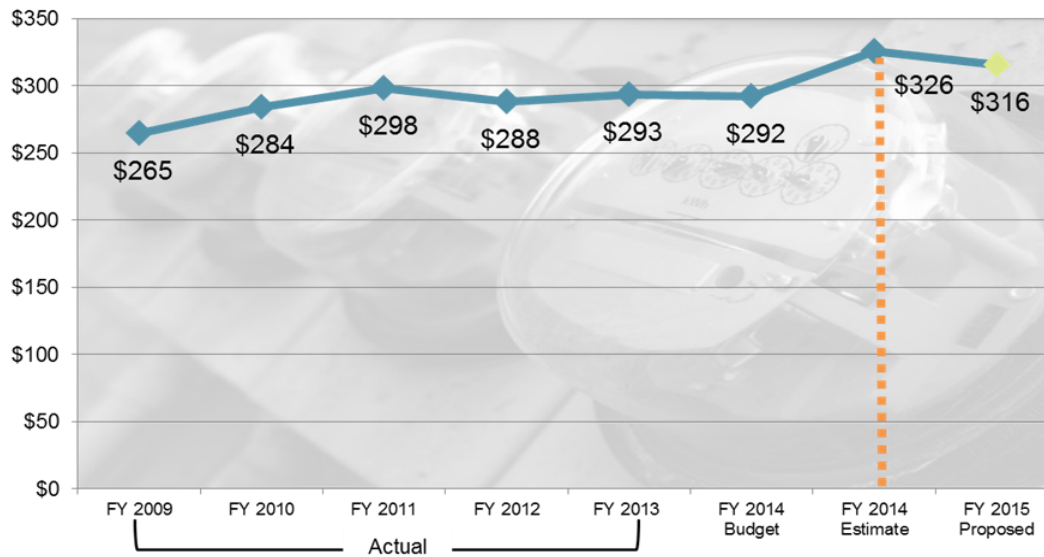
Sales Tax Revenue The FY 2015 Proposed Budget includes sales tax revenue in the amount of \$253 million. Sales tax revenue is highly dependent on the condition of the local economy. The FY 2015 Proposed Budget for sales tax revenue is projected to be 3.4% higher than the FY 2014 Estimate and 7.9% over the FY 2014 Adopted Budget.

Sales Tax Revenue
 (\$ in Millions)



CPS Energy Revenue The City of San Antonio is the owner of CPS Energy and CPS' payment to the City in lieu of taxes represents one of the largest sources of revenue to the General Fund. Fourteen percent of all CPS gas and electric customer gross revenue is paid to the City as a return on investment. The FY 2015 Proposed Budget includes CPS revenues in the amount of \$316 million, an increase of 8% from FY 2014 Adopted Budget. However, revenues from CPS Energy are one of the most difficult revenues to forecast. Weather, natural gas prices and other variables can significantly impact CPS revenues and the City's payment can fluctuate significantly from year to year.

CPS Revenues
(\$ in Millions)



Revenue Adjustments

The FY 2015 Proposed General Fund Budget includes increases to some fees and charges for service. These adjustments are expected to generate an additional \$2.4 million in revenues to the General Fund. The details of these revenue adjustments are provided under the Revenue Detail section of this document.

The City's budget practice to increase existing user fees based on cost recovery. The City's cost recovery philosophy is to recover some or all of the costs associated with providing City services and programs, while being mindful of the nature of the service provided, populations served, and the intended impact to the community. Included in the budget are adjustments to fees for EMS transport, Parks, Health, Library, Animal Care, City Clerk, and the Vacant Building Registration Program.

Community Focus Areas

Consistent with the policy goals established by the City Council in May 2014 and community input, the FY 2015 Proposed Budget focuses on service priorities critical to the community such as Streets, Drainage, Parks, Libraries, Public Safety, Animal Care and Code Enforcement. Below are summaries of some of the upcoming improvements for FY 2015:

Streets Maintenance

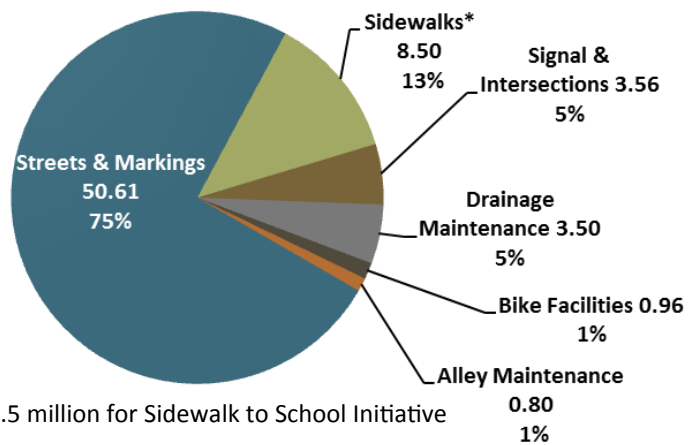
The City allocates funding each year for contractual street maintenance services with an emphasis on street resurfacing and rehabilitation. Street maintenance programs are necessary to mitigate pavement stress caused by age, utility cuts, storm water drainage, underlying soil conditions, extreme temperatures, and overloading from heavy trucks and buses.

The FY 2015 Proposed Budget continues the City’s commitment to improve mobility, traffic safety, and street surfaces throughout the community. In FY 2015, \$15 million is added to street maintenance and \$6.8 million to drainage projects for a total of \$21.8 million.

The FY 2015 Proposed Budget continues the Neighborhood Access Mobility Program (NAMP) at FY 2013 funding levels. The NAMP program allocates \$200,000 in annual funding to each City Council District to be used for specific projects identified by the respective council member. NAMP Funds are utilized to design and construct speed bumps, flashing beacons, sidewalks, curb ramps, and other traffic calming and mobility infrastructure improvements.

City staff follows a five-year Infrastructure Management Program (IMP) to develop and recommend infrastructure priorities to City Council. As detailed in the adjoining graph, the FY 2015 Proposed Budget allocates close to \$68 million to the IMP for streets, traffic signals, sidewalks, drainage, alley, and other infrastructure improvements. Alley paving and reconstruction funding in FY 2015 will be provided by the Storm Water Operations Fund and the Solid Waste Fund.

**FY 2015 Proposed
Infrastructure Management Program
Total Budget - \$67.93
(\$ in Millions)**



Parks

The FY 2015 Budget adds over \$1 million in resources for newly completed capital projects and other improvements. Improvements added within the Proposed Budget include:

- **Enhancements to Normoyle Community Center**— Funding in amount of \$76,000 to convert operations from open play (limited use) to full service (providing regular structured programming year round). The center will have facility improvements as part of a plan for facility sharing with DHS senior programs.
- **HemisFair Park Play Escape (Yanaguana Garden)**—Funding in the amount of \$415,000 which will provide 6 additional personnel for landscaping, clean up, and maintenance on a seven-day week, extended hours schedule.
- **Additional resources for newly completed capital projects**—In FY 2015, approximately 50.5 new acres, 4.15 miles of exercise trails and 82 new components will be added to the park inventory. These include water fountains, play fields, playgrounds, shade structures, benches, and picnic units at several parks funded by the 2012 Bond. Funding in the amount of \$562,000 for additional staff, supplies, and contractual services necessary to support new parks and new amenities at existing parks.
- **Extended Pool Season**—Efficiency redirects funding within the Extended Pool Program to include opening of pools on Sunday from 1:00pm to 7:00pm on the extended season schedule from the beginning of May through mid-June and then mid-August to the end of September.

Libraries



The City currently maintains and operates 27 libraries, including 25 full-service neighborhood branch libraries, the Library Portal at the Briscoe Western Art Museum and the Central Library.

The FY 2015 Proposed Budget includes operational funding in the amount of \$303,000 for the new District 9 Encino Branch Library on East Evans Road at Highway 281. A total of 14 new positions will be allocated to this new 10,000 square foot facility, which is anticipated to open to the public in September 2015. The Proposed Budget also allocates \$500,000 for the replacement and addition of technology across other branch libraries.

Included in the budget is funding for Adult Education programs in the amount of \$343,000. These programs will be available at four branch libraries.

Animal Care Services

Animal Care Services (ACS) continues to be a priority for the community. The FY 2015 Proposed Budget adds \$313,000 to maintain a Live Release rate of 80% while enhancing enforcement activities and public awareness. These additional resources will be utilized for spay / neuter surgeries and medical supplies:



- The Proposed Budget includes funding to maintain the Trap Neuter and Return (TNR) program currently funded by a grant that expires in April 2015.
- Three additional positions are added to Animal Care Services including two Veterinarians and one full-time Dispatch position to improve efficiency and allow Officers to spend more time in the field responding to customers' concerns.

Code Enforcement

The FY 2015 Proposed Budget includes funding to continue implementation of the Code Enforcement Improvement Plan, emphasizing quicker citizen compliance, proactive enforcement efforts, officer accountability, and targeted enforcement, as well as \$3 million to initiate replacement of the Department's mainframe database. The new system will provide citizens the ability to access the status of violations via a web-based portal, while also providing both staff and citizens historical information related to a particular property. The improvement will further improve communication between the Department and residents



of San Antonio, increase officer efficiency, and in turn, increase the availability of officers to address additional code enforcement concerns in the community. There are no service reductions for Code Enforcement included in the FY 2015 Proposed Budget.

Vacant Building Registration Program Funding in the amount \$375,000 is recommended to implement the recently approved Vacant Building Ordinance. This ordinance takes effect January 2015 and is intended to make unoccupied buildings safer and more attractive for redevelopment. The cost of enforcing and monitoring compliance of the ordinance is anticipated to be offset by an annual fee paid by the owners of the unoccupied structures.

Senior Services

The Proposed Budget adds operating funds for two new senior centers in Council District 5 and Council District 10. These resources will also provide for meals, transportation and activities at the two new centers.

Economic Development

Economic development initiatives in San Antonio foster job creation and investment in the Targeted Industries outlined in the SA2020 Vision Plan: aerospace, cyber-security and information technology, biosciences and healthcare, and the new energy economy. The City of San Antonio collaborates with the San Antonio Economic Development Foundation, Bexar County, Workforce Solutions Alamo, CPS Energy and other agencies to help Targeted Industries meet their business goals and provide good jobs and opportunity for the community.

The FY 2015 Proposed Budget includes \$1.75 million for city-wide incentives to stimulate the creation and retention of jobs and investment in San Antonio in a globally competitive environment. The budget also funds \$2 million for downtown and central city neighborhoods to support market rate housing, retail and amenity development projects and to maintain the momentum of Downtown San Antonio's redevelopment and evolution from tourist destination to vibrant San Antonio neighborhood.

\$1.75 million for city-wide incentives to stimulate the creation & retention of jobs & investment in San Antonio in a globally competitive environment

Inner City Reinvestment/Infill Policy (ICRIP) In February 2010, the City established the Inner City Reinvestment/Infill Policy (ICRIP) in order to promote growth and development in the city-center and targeted areas. ICRIP facilitates development within the inner-city by promoting policy goals such as increasing new development on vacant lots; redeveloping underused buildings and sites; rehabilitating, upgrading, and reusing existing buildings; improving maintenance at existing building sites; and increasing business recruitment and assistance. Projects certified to meet ICRIP criteria are eligible to have fees related to Development Services waived. Therefore, the FY 2015 Proposed Budget includes \$1.5 million for fee waivers approved under the ICRIP Policy Program.

Affordable Public Safety

As directed by City Council during the May 27 City Council Goal Setting Session, the FY 2015 Proposed Budget maintains public safety expenditures at 66% of the General Fund. This was accomplished by proposing changes to uniform healthcare. With these changes San Antonio uniform employees would continue to have a higher level of healthcare benefits than other peer cities in Texas. These changes to uniform Police and Fire healthcare are anticipated to save about \$14 million in FY 2015.

In addition to changes in uniform healthcare, the budget recommends manageable reductions in the Police and Fire departments. There are no uniform or civilian employee layoffs included in the Proposed Budget. The combined savings of healthcare and other reductions in the Police and Fire departments total \$19.7 million. With these changes the Police and Fire budgets are maintained at 66% of the General Fund.

Police Department

- Maintain 40 vacant uniform positions – (\$3,346,012)
- Transfer storefronts to branch libraries – (\$24,297)

Fire Department

- Reduce Fire Department discretionary overtime – (\$452,125)
- Re-deploy 11 uniform positions from administrative functions to operations and reduce overtime (\$1,043,989)
- Reduce the FY 2015 EMS class from 49 slots to 40 – (\$444,710)
- Eliminate 3 vacant civilian positions – (\$165,533)

Employee Compensation and Benefits

Civilian Compensation & Benefits

The FY 2015 Proposed Budget includes funding for increases to civilian compensation including ongoing maintenance of the Step Pay Plan, a 1% cost of living adjustment, and performance pay for Professionals, Managers, and Executives. A cost of living adjustment for civilian retirees equivalent to 1.1% of their annuity consistent with TMRS rules is included.

FY 2015 PROPOSED BUDGET		
EMPLOYEE COMPENSATION		
Civilian Step Plan	Uniform Step Plan	Civilian Non-Step Employees
1% COLA plus 2% to 4% step increase based on tenure	2% to 3% step increase and/or 3% tenure-based longevity pay for eligible uniforms	1% COLA plus 1% to 3% performance pay

Cost of Living Adjustment The FY2015 Proposed Budget includes a 1% cost of living pay adjustment for all full-time and part-time civilian employees. To continue the City’s commitment to ensure employees earn a living wage, the Proposed Budget increases the minimum hourly rate for all full-time civilian City employees from \$11.08 per hour to \$11.47 per hour, effective January 2015.

Step Pay Plan Maintenance The Step Pay Plan addresses market-competitiveness ensuring equitable employee pay within each job for non-professional, non-managerial employees. The Step Pay Plan was developed with input from the City’s Employee Management Committee (EMC), which is composed of City employees, employee associations including Service Employees International Union (SEIU) and the National Association of Public Employees (NAPE), and City management staff. Employees will move annually through the range and reach the maximum of the pay range after 10 years in a job.

The table below shows the pay increases for each step in the pay range:

	Step 0	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7	Step 8	Step 9	Step 10
Increase	–	4%	4%	4%	4%	3%	3%	3%	2%	2%	2%

Performance Pay The FY 2015 Proposed Budget includes funding for performance pay for Professionals, Managers, and Executives as a method to reward strong performance through base salary increases. Employees hired by April 1, 2014 will be eligible and increases will be based on performance evaluations. A total of 3% of salaries has been allocated for performance pay.

Civilian Employee Benefits As the cost of health care steadily increases, the City continues to offer employees a choice in health plans to best meet their individual needs. The City is self-insured for health benefits, meaning the City and employees share all health care costs.

For the remainder of 2014, employees will continue to have the option of participating in the Consumer Choice Preferred Provider Organization (PPO), New Value PPO, or Premier PPO. Beginning in January 2015, the City will transition from three PPO health plan options to two: Consumer Choice PPO and New Value PPO.

Consumer Choice	New Value
<ul style="list-style-type: none"> • Deductible \$1,300/\$2,600 • Out-of-Pocket Max: \$4,000/\$8,000 • Health Savings Account: \$500/\$1,000 	<ul style="list-style-type: none"> • Deductible: \$1,250/\$2,500 • Out-of-Pocket Max: \$3,000/\$6,000

For those in Consumer Choice, the City will again provide a \$500 contribution (\$1,000 for family) to an employee’s Health Savings Account (HSA). The Consumer Choice plan continues to promote consumerism and encourages employees to take a more active role in managing their health care – placing more of their health care decisions in their hands. The plan will continue to have premiums lower than the other health plan options. The Internal Revenue Service (IRS) approved maintenance drugs under the Consumer Choice plan will continue to be exempt from the deductible.

The FY 2015 Proposed Budget includes premium changes for both plans. There are no recommended plan design changes to either the Consumer Choice or New Value plans except as required by law. The Consumer Choice Plan includes an IRS-mandated increase to Consumer Choice deductibles. The New Value Plan includes co-pays applied to out-of-pocket maximum. There are no plan design changes proposed for the dental or vision plans.

FY 2015 Proposed Monthly Premiums for Active Civilian Employees

Health Plan	Hired Before Jan. 1, 2009	Hired After Jan. 1, 2009
Consumer Choice PPO		
Employee Only	\$0	\$0
Employee + Child(ren)	\$21	\$44
Employee + Spouse	\$61	\$126
Employee + Family	\$86	\$178
New Value Plan		
Employee Only	\$53	\$113
Employee + Child(ren)	\$139	\$265
Employee + Spouse	\$259	\$421
Employee + Family	\$351	\$566

Employee Wellness The Employee Wellness Program promotes wellness by targeting high risk health conditions including diabetes, back pain, and high blood pressure. In FY 2015 Employee Wellness continues efforts that target obesity, a leading cause of medical claims by continuing to offer popular programs, such as Virgin Pulse, Weight Watchers, and Onsite Health Coaches, in order to support a culture of wellness.

Retiree Benefits The City remains committed to providing health care insurance for retired City employees. Non-Medicare eligible retirees are eligible for the same health care plan options as active civilian employees, including Consumer Choice PPO with a health savings account and New Value PPO. For eligible retirees, premium increases are included in the budget to offset growing health care costs. Humana administers two fully-insured health plans for Medicare-eligible retirees.

General Fund Reductions and Efficiencies

One key part in developing the City's annual budget is the redirection of resources from lesser priority or inefficient programs to higher priority areas.

The FY 2015 Proposed Budget continues the City's commitment to efficient and prioritized service delivery by leveraging operational improvements, reducing administrative overhead, and reviewing City processes for improvement to generate \$2.4 million in non-public safety efficiencies.

Reductions and Efficiencies A complete list of proposals are included under the Program Changes section of this budget document. Below are some of the efficiencies/reductions included within the FY 2015 Proposed Budget:

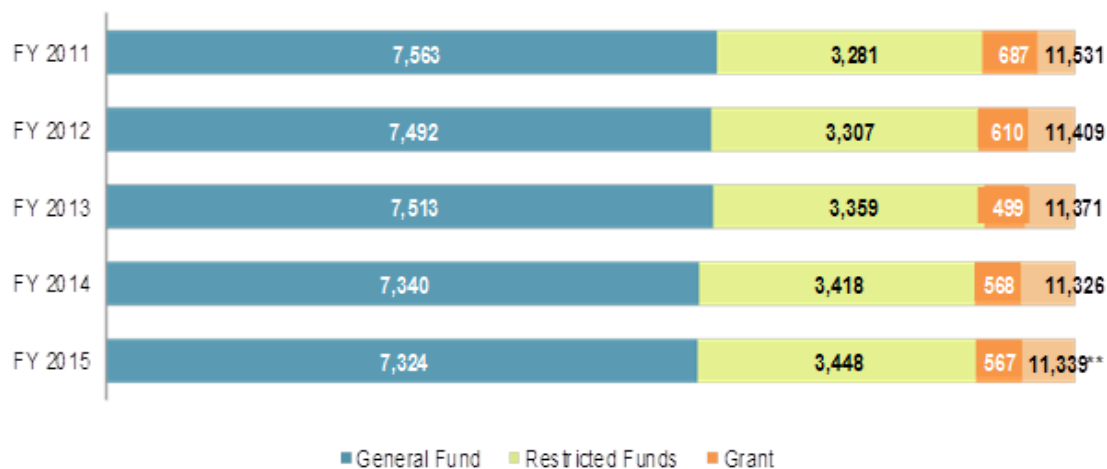
- **Transfer Girls Fast Pitch Softball Program to Agency—Savings \$147,794** The City will transfer the operations for the girls fast pitch softball program to a qualified vendor. The service to the customer will not be eliminated and will be provided at an equal or greater level.
- **Utility Assistance Program Administration Efficiency—Savings \$221,647** The Office of Innovation partnered with the Department of Human Services to help improve customer service in the Utility Assistance Program. Time to schedule appointments, applications for assistance and administrative paperwork have all been reduced and streamlined using process improvement methodology. Staff scheduling has also been improved so more staff are available during peak demand times. As a result of these and other improvements, the Department can now serve more clients and provide assistance in days, rather than weeks. Due to the increased productivity of staff from these improvements, the Department is able to reduce four positions and still provide improved customer service to more residents.
- **Reduce Rental of Facilities Budget for Tuberculosis Clinic—Savings \$51,908** Reduces expenditures for rental of space for the Tuberculosis Clinic. The clinic is relocating to the Texas Center for Infectious Disease campus to enhance service delivery to constituents.
- **Relocation of Animal Kennel Services—Savings \$290,328** Reduces 6 positions through relocation of the City's animal kennels at Brooks City Base to new kennels operated by the Animal Defense League.
- **Reduction of Executive Positions—Savings \$536,434** The Proposed Budget reduces two executive positions. A vacant Public Works Director position and an Assistant City Manager position. This reduction also includes one vacant Executive Assistant Position.

City Personnel Levels

The FY 2015 Proposed Budget includes a total of 11,339 positions in all funds excluding 380 positions for Pre-K 4 SA and 2,196 temporary positions within the Internal Services/Alternative Services Employee Fund. The following graph compares the total authorized positions over a five-year period from FY 2011 to FY 2015.

The graph denotes those positions that are authorized within the General Fund, other operating funds, and grant funds.

Five-Year Comparison, All Funds Authorized Positions *



*FY 2011 through FY 2014 reflects revised adopted personnel count

**Does not include 380 positions for Pre-K 4 SA.

The FY 2015 Proposed Budget eliminates a total of 87 positions. The Budget adds 100 positions to the General and Restricted Funds through improvements and mandates. The Budget moves one position from grants to the General Fund. These program changes result in a net increase of 13 positions from the FY 2014 Revised Budget to the FY 2015 Proposed Budget. The following table summarizes the changes to personnel levels included in the Proposed Budget.

Changes to the Personnel Count since FY 2014 Adopted Budget				
	General Fund	Restricted Funds	Grants	Authorized Positions
FY 2014 Adopted	7,340	3,402	550	11,292
FY 2014 Changes¹	0	16	18	34
FY 2014 Revised	7,340	3,418	568	11,326
FY 2015 Reductions	(39)	(48)	0	(87)
FY 2015 Improvements	35	34	0	69
FY 2015 Mandates	31	0	0	31
FY 2015 Re-Organizations	(43)	44	(1)	0
FY 2015 Proposed	7,324	3,448	567	11,339
Net Changes	(16)	30	(1)	13

¹Includes 16 positions added for Development Services to handle increased requests for permits and plan reviews and 18 added through grant authorizations

Other Fund Summaries

Development Services Fund

The FY 2015 Proposed Budget for the Development Services Fund is \$32.8 million. The Development Services Fund was established in FY 2007 to account for revenues and expenditures generated from all development-related activities and to ensure that development fees are used to support the activities associated with supporting the development community.

Development Services Department The Development Services Department is responsible for protecting the health, safety, and quality of life of the citizens of San Antonio through regulation of land and building development. In addition, the Department assists customers through the development process by reviewing, permitting, inspecting, and granting authority to develop land and occupy buildings within the City.

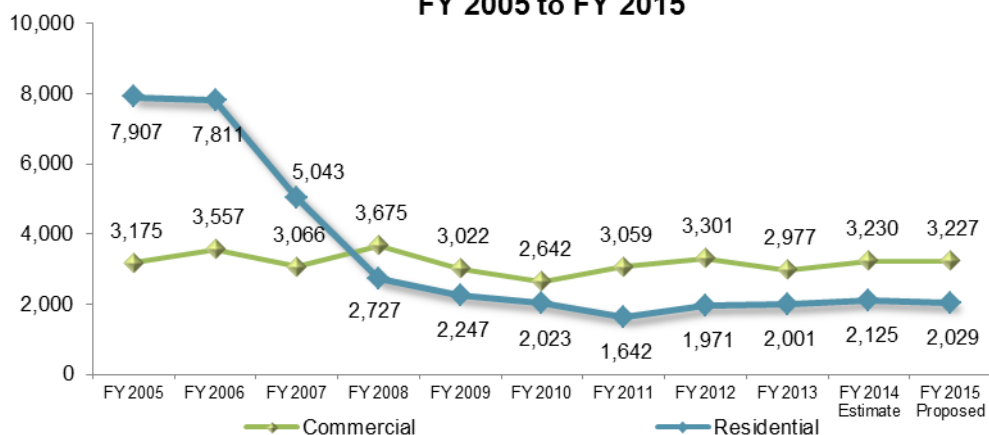
*Development Services Department—
protecting the health, safety, & quality
of life of the citizens of San Antonio*

The Development Services Department also provides administrative and technical support to boards and

commissions that direct and review issues on land development and construction regulations. These boards include the Board of Adjustment, Building & Fire Board of Appeals and Advisory Board, and Zoning and Planning Commissions.

Permitting Activity Residential permitting has stabilized over the past three years, with a similar level of activity expected in FY 2015. This recent level of activity is significantly lower than the 7,907 new residential permits issued in FY 2005, which was followed by large declines in the housing market from FY 2006 through FY 2008. Commercial permit activity over the past decade has experienced less fluctuation.

**Residential and Commercial Building Permit Activity
FY 2005 to FY 2015**

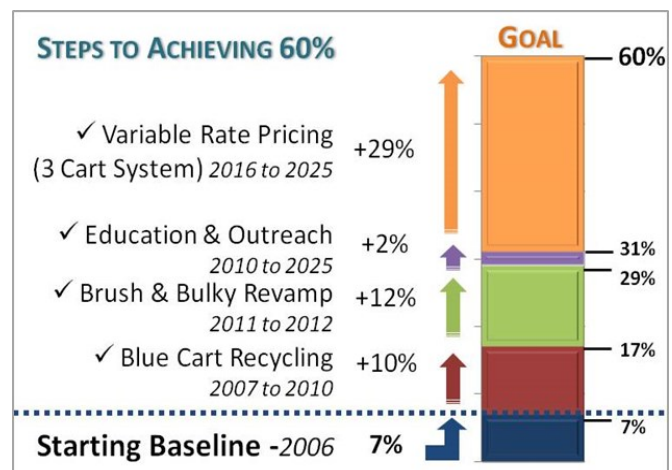


Since 2005, residential permits have decreased 73%, while commercial permits have experienced less fluctuation.

While permit activity remained relatively flat in FY 2014, commercial project valuation—dictated by factors such as project size, scope, and complexity—has increased 51% from FY 2013. The FY 2015 Proposed Budget provides funding for Development Services to meet the increased demand resulting from large, complex commercial projects, and—in an effort to improve the consistency of service delivery, cycle times, and facilitation between the City and developers—includes funding for route optimization software, a comprehensive, electronic land development system, and the use of \$5.5 million of fund reserves to implement an enhanced electronic permitting and notification system.

Solid Waste Fund

The FY 2015 Proposed Budget for the Solid Waste Operating and Maintenance Fund is \$100.9 million. Funding would be used to provide weekly curbside recycling and garbage collection, two annual brush collections, and two annual bulky waste collections to over 340,000 residential customers. Additional services include household hazardous waste disposal, two brush recycling centers, four bulky drop-off centers, and subscription-based organic recycling collection in certain areas.



Recycling Plan Department appropriations are guided by the *Recycling and Resource Recovery Plan* (Recycling Plan) approved by City Council in June 2010. The Recycling Plan sets the strategic goals of ensuring that all single-family and multi-family residents have access to convenient recycling programs, improving recycling opportunities for businesses and schools, and recycling 60% of all single-family residential curbside material collected by SWMD by the year 2025.

Variable Rate Pricing The next step to achieve a 60% recycling rate is to implement Variable Rate Pricing (VRP). Over time, VRP would provide customers with a blue recycling cart, a green organics cart, and a choice between three brown garbage carts (small, medium, large). The larger the brown cart, the greater the monthly rate for the cart. VRP would incentivize customers to use smaller brown carts and place more recyclable material in the blue and green carts. The FY 2015 Proposed Budget provides funding to buy additional carts and waste collection trucks to have available for FY 2016 implementation of VRP.

Proposed Solid Waste Monthly Rate The FY 2015 Proposed Budget contains an increase of \$1.00 to the monthly Solid Waste Fee to offset \$2.0 million in less recycling revenue and a \$1.9 million increase in fleet maintenance and repair costs. There is no proposed increase in the Environmental Fee.

Solid Waste Monthly Rate, FY 2010 – FY 2015 (Proposed)

Rate Analysis	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015 Proposed
Solid Waste Fee	\$ 17.44	\$ 17.44	\$ 17.44	\$ 17.44	\$ 17.69	\$ 18.69
Environmental Fee	1.30	1.30	1.99	1.99	2.24	2.24
Total Monthly Fee	18.74	18.74	19.43	19.43	19.93	20.93
Change (\$)	0.00	0.00	0.69	0.00	0.50	1.00

Storm Water Fund

The FY 2015 Proposed Budget for the Storm Water Operating Fund is \$39.7 million. The Proposed Budget includes \$29.9 million for operating expenses including personnel costs and payments to the San Antonio Water System (SAWS) for services related to compliance with the Texas Commission on Environmental Quality permit requirements.

The primary source of revenue for the Storm Water Operating Fund is the Storm Water Utility Fee which was established in FY 1993 to provide funding for storm water operation services. The fee is assessed to all property platted within the City.

The FY 2015 Proposed Budget does not recommend an increase to the Storm Water Fee.

In the FY 2013 Proposed Budget an increase to the Storm Water Utility Fee was recommended to fund an increase of street sweeping cycles and an increase of mowing cycles. Due to City Council concerns about the current methodology, which assesses fees based on lot size and land use, the Transportation & Capital Improvements department (TCI) was asked to review the methodology and fee structure before an increase would be approved.

In 2014, TCI retained a consultant to assist with analysis of current fee structure and development of new methodology and fee structure. The FY 2015 Proposed Budget does not include a rate increase for FY 2015. The TCI department will present to the City Council the results of the impervious cover methodology and options to phase in the implementation of this methodology. Impervious area includes rooftops, parking, driveways, and walkways which generate an increase in volume and rate of runoff.

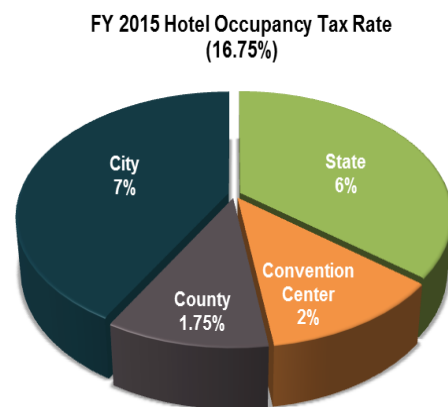
The table below illustrates the residential rate increase in the Storm Water Utility Fee since FY 2000:

FY 2000	FY 2003	FY 2004	FY 2005	FY 2007	FY 2008
Rate Increase (15%)	Rate Increase (30%)	Rate Increase (3.36%)	Rate Increase (19.5%)	Rate Increase (6.8%)	Rate Increase (8.24%)
\$2.29	\$2.98	\$3.08	\$3.68	\$3.93	\$4.25

Hotel Occupancy Fund

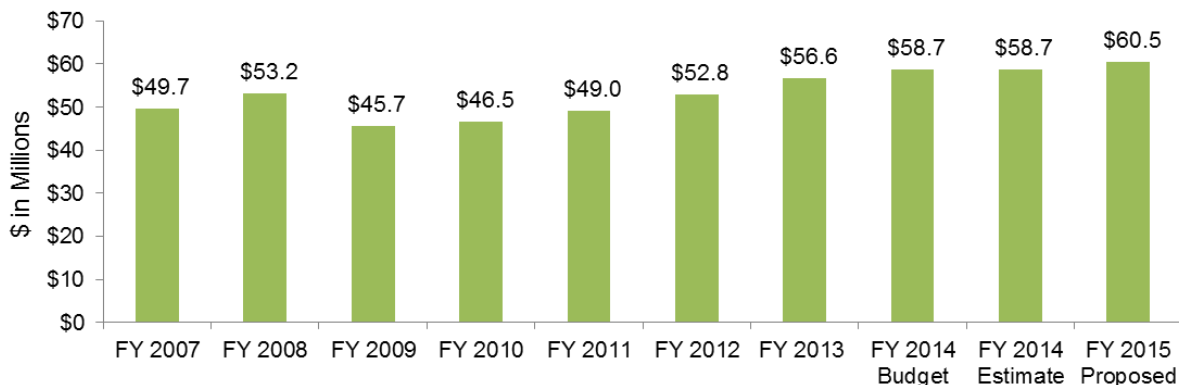
The Hotel Occupancy Tax Fund (HOT) captures revenues and expenditures associated with Hotel Occupancy Tax collections.

The current HOT rate of 16.75% levied on every room night charge contributes 1.75% to Bexar County, 7% to the City, 6% to the State, and the remaining 2% is a dedicated source of revenue to pay debt service and fund capital improvements for the Henry B. Gonzalez Convention Center Complex. The chart to the right shows the allocation of the HOT rate.



Hotel Occupancy Tax revenue projections are based upon an analysis of anticipated lodging demand, projected number of room nights sold, projected average daily rates, estimated hotel/motel room supply, inflation rates and known events. For FY 2015, the City projects HOT collections of \$60.5 million. For FY 2015, HOT collections are projected to have growth of 4.7% over the FY 2014 Adopted Budget and 3% over the FY 2014 Estimate.

**Historical Hotel Occupancy Revenue
FY 2007 to FY 2015**

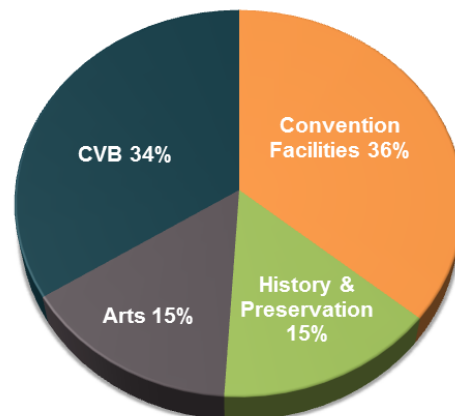


Funding from the HOT is used to support tourism, convention activities, as well as arts and cultural programming across the City. This is done through transfers to the Community & Visitor Facilities Fund and the Convention & Visitors Bureau Fund. These transfers are designed to cover any shortfalls that may exist between the revenues and expenditures of the funds. After the annual debt service payment is made, the remaining net HOT collections are allocated 15% to the Culture & Creative Development Fund and 15% to the General Fund, totaling \$8,679,105 for each in FY 2015.

The chart below illustrates the FY 2015 allocation of HOT revenue among Arts and Cultural Programming, History and Preservation, and Tourism.

The FY 2015 Adopted Budget for the Hotel Occupancy Tax Fund will have \$60.5 million in appropriations, which encompass the operations of the Convention & Visitors Bureau; Convention & Sports Facilities; and the Department of Culture and Creative Development, as well as a 15% transfer of HOT allocations to the General Fund under History & Preservation.

FY 2015 Hotel Occupancy Tax Revenue Allocation



Community & Visitor Facilities Fund

The Community & Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all convention, tourism, sports, and entertainment related facilities and activities. Departments included in the CVF are the Convention & Sports Facilities Department (CSF) and Non-Departmental operations. The Convention & Sports Facilities include the Henry B. Gonzalez Convention Center, Alamodome, Lila Cockrell Theater, and Carver Community Cultural Center.

The primary sources of revenue from operation of the CSF are facility rentals, catering commissions, food and beverage concessions, reimbursable expenses, and various event-related fees. Revenues are estimated based on both scheduled and projected events. Total Convention Center and Alamodome revenue in FY 2015 is estimated at \$22.5 million which is 18% more than the FY 2014 Adopted Budget of approximately \$19 million.

Convention and Visitors Bureau Fund

The Convention and Visitors Bureau (CVB) Fund was established in FY 2007 to account for revenues and expenditures generated from the promotion of San Antonio as a premier leisure, business and convention destination. The FY 2015 transfer to the CVB Fund is \$19.8 million or 34% of the \$57.9 million net HOT Fund appropriations.

Culture and Creative Development Fund

The Culture and Creative Development Fund (Cultural Affairs) Fund was created in FY 2007 to account for expenses generated in support of San Antonio art and cultural programming. The FY 2015 Adopted Budget funds the Culture and Creative Development Fund at 15% of net HOT allocations with a budget of \$8.7 million. Part of this fund's expenditures are directed to non-City owned facility agencies that support the arts. Art program funding is distributed on a competitive basis and is managed by the Department of Culture and Creative Development (DCCD). Applications are reviewed by staff and recommendations are developed in concert with the Cultural Arts Board. Final recommendations for this Arts Funding cycle will be presented to City Council when the department presents their FY 2015 Proposed Budget in detail.

History & Preservation

The HOT Fund also contributes 15% of its allocations through a transfer to the General Fund under History and Preservation in order to support various visitor-related activities such as maintenance of the River Walk, HemisFair Park, and La Villita. In the FY 2015 Adopted Budget, the transfer to History & Preservation is projected at \$8.7 million.

Advanced Transportation District (ATD) Fund



In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, and improve neighborhood connectivity. The FY 2015 Proposed Budget for ATD appropriations totals \$19.2 million. Total resources for the ATD Fund in FY 2015

include \$14.7 million in collected sales taxes and \$4.7 million available from the Fund's beginning balance in prior year capital project savings.

Sidewalk and Street Improvements The FY 2015 Proposed Budget includes \$8.5 million for sidewalks, and audible pedestrian signal improvements. A total of \$4.5 million in funding is included for the Sidewalks to Schools Initiative, which will address sidewalk gaps near schools and surrounding neighborhoods.

A total of 31 of Sidewalks to Schools projects are planned in the FY 2015 Proposed Budget. The Proposed Budget of \$8.5 million will construct almost 18 new miles of new sidewalks and pedestrian ramps, and several new audible pedestrian signals.

Bike Lanes For the fourth consecutive year, \$1 million has been budgeted for bike projects, including bicycle lanes, bicycle facilities and new outreach activities. This funding will allow for the construction of 12.3 miles of new bicycle lanes and continued implementation of the Bicycle Master Plan.



Intersection Improvements The FY 2015 Proposed Budget includes \$2.0 million to improve traffic flow at street intersections, add video vehicle detection systems at intersections, and make improvements—such as pavement markings— within school zones.

Six-Year Capital Improvements Program

The FY 2015 through FY 2020 Capital Program for the City of San Antonio totals \$1.28 billion. The six-year program contains 309 projects and represents the City’s long range physical infrastructure development and improvement plan. Items in the six-year scope include new streets and sidewalks, drainage enhancement projects, park and library facility rehabilitation projects, aquifer land acquisition and linear park development, public health and safety enhancement including new fire stations, airport system improvements, technology improvements, flood control projects and municipal facility construction and refurbishment projects. The One-Year Capital Budget for FY 2015 totals \$665 million. The following table details the planned expenditures by program area:

FY 2015 – FY 2020 Capital Program by Category
(\$ in Thousands)

Program Category	FY 2015 Amount	FY 2015 – FY 2020 Amount	Percentage
Streets	\$200,188	\$342,687	26.8%
Municipal Facilities	193,298	316,547	24.8%
Air Transportation	80,103	260,602	20.4%
Parks	92,442	143,629	11.2%
Drainage	61,420	127,888	10.0%
Information Technology	15,978	54,030	4.2%
Libraries	9,643	13,018	1.0%
Law Enforcement	2,222	2,222	0.2%
Fire Protection	9,282	17,324	1.4%
Total FY 2015 Program	\$664,576	\$1,277,947	100.0%

The Capital Program is funded by various sources including the 2012 General Obligation Bonds, the Airport Passenger Facility Charge, Certificates of Obligation, Hotel Motel Occupancy Tax Revenue Bonds, and other funding. The table below details the planned revenues by program area for FY 2015 and the total Capital Budget Program from FY 2015 through FY 2020:

**FY 2015 – FY 2020 Capital Program by Revenue Source
(\$ in Thousands)**

Revenue Source	FY 2015 Amount	FY 2015 – FY 2020 Amount	Percentage
2007 G.O. Bonds	\$30,078	\$32,278	2.5%
2012 G.O. Bonds	229,734	429,166	33.6%
Aviation Funding	80,103	260,602	20.4%
Certificates of Obligation	70,743	192,484	15.0%
Grant Funding	2,200	2,200	0.2%
Hotel Occupancy Tax Fund	150,000	214,260	16.8%
Other	95,409	140,555	11.0%
Storm Water Revenue Bonds	6,309	6,402	0.5%
Total FY 2015 Program	\$664,576	\$1,277,947	100.0%

The next section lists all the projects included in the Six-Year Capital Improvement Program including project scope, funding source and Council District in which the project is located.

2012 – 2017 Bond Program

On May 12, 2012, the City’s residents approved the FY 2012 through FY 2017 General Obligation Bond Program. The Bond Program includes five individual propositions: (1) Streets, Bridges, & Sidewalks Improvements, (2) Drainage & Flood Control Improvements, (3) Parks, Recreation, & Open Space Improvements, (4) Library, Museum, & Cultural Arts Facilities Improvements, and (5) Public Safety Facilities Improvements.

The \$596 million program will be comprised of 140 projects and divided among the five propositions as follows:

Proposition	Category	Amount (\$ in millions)
1	Streets, Bridges & Sidewalks Improvements	\$338
2	Drainage & Flood Control Improvements	128
3	Parks, Recreation, & Open Space Improvements	87
4	Library, Museum, & Cultural Arts Facilities Improvements	29
5	Public Safety Facilities Improvements	14
	Total Bond Program	\$596

Convention Center Expansion

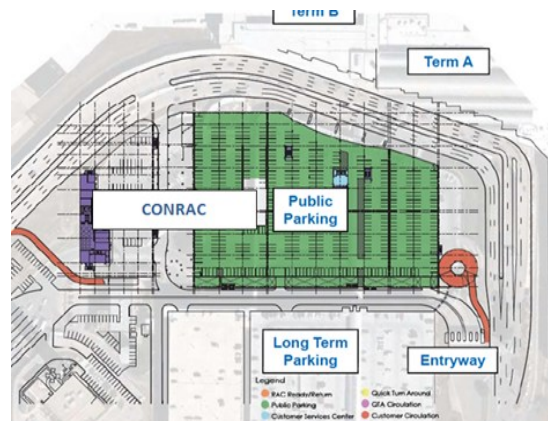


On May 30, 2012, staff presented to City Council a five-year \$325 million proposed financing plan for the Convention Center Expansion Project. The expansion will increase total space by 350,000 square feet to 1.65 million square feet. The expansion will also include the addition and renovation of existing exhibit halls, construction of a new well-defined entrance, renovation of food service facilities, way-finding and complimentary meeting spaces. In addition to meeting the current market demand for

space, the Convention Center Expansion Project will allow for the City of San Antonio to position itself as a marketable convention destination well into the future.

Consolidated Rental Car Facility (CONRAC)

The Capital Budget includes funding for the construction of a Consolidated Rental Car Facility at the International Airport to increase convenience for travelers. This project will construct a six-story parking garage to be utilized by rental car facilities. The garage will include pick-up and return car storage parking, maintenance, and fueling facilities. The rental facility will be located directly across from Terminal B, providing convenience to customers by eliminating the need for shuttles to ferry customers to and from the rental car pickup





PROGRAM CHANGES

Reductions



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

FUND

<i>Department</i>		FY 2015 Amount	Recurring Amount	Civilian Positions
Reduction Title and Description				
GENERAL FUND				
<i>Animal Care Services</i>				
Restructure Spay/Neuter Surgery Services		14,533	33,708	0
Restructures spay/neuter surgery services offered by Animal Care Services by redirecting the funds used for contract veterinarians to hire 2 staff veterinarians. This reduction is tied to an improvement				
Restructure Dispatch Services		3,378	3,378	0
Redirects funding used for temporary employee services to fund 1 full time Dispatch position. This reduction is tied to an improvement.				
Relocation of Animal Kennel Services		290,328	301,642	6
Reduces 6 positions through relocation of the City's animal kennels at Brooks City Base to new kennels operated by the Animal Defense League. These new kennels would allow the City to maintain its current kennel capacity.				
Eliminate Free Licensing Initiative		70,000	70,000	0
Eliminates the free license program which provides 14,000 free licenses in targeted zip codes. Renewal rates on free licenses are 6%, compared to over 50% for paying customers. Animal Care Services would continue to require that all pet owners register their pet at a cost of \$5.00 per license.				
Restructure Contract with High Volume Pet Partners		26,250	26,250	0
Restructures the contract with high volume pet partners to encourage a higher animal placement rate. Currently, the City pays \$50 to the partner for each animal it picks up at Animal Care Services. With this restructuring, the City would continue to pay \$50 per animal if picked up by a partner within the first 3 days of impoundment and \$35 if the pet is picked up after three days.				
<i>Animal Care Services Total</i>		<u>404,489</u>	<u>434,978</u>	<u>6</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Reduction Title and Description			
GENERAL FUND			
<i>Center City Development & Operations</i>			
Rental of Office Space Savings	85,485	85,485	0
Reduces the transfer from the General Fund for rent of office space at the St. Mary's Garage Office Building as a result of 5 General Fund positions relocating to the Frost Building.			
<i>Center City Development & Operations Total</i>	<u>85,485</u>	<u>85,485</u>	<u>0</u>
<i>City Clerk</i>			
Reduce Various Line Items	52,125	52,125	0
Reduces various line item budgets to reflect actual expenditures.			
Staffing Efficiency	29,397	29,397	1
Reduces 1 Administrative Associate position as a result of technology efficiencies. A portion of the savings would be redirected to other staffing improvements.			
<i>City Clerk Total</i>	<u>81,522</u>	<u>81,522</u>	<u>1</u>
<i>City Manager</i>			
Eliminate 2 Executives and 1 Professional Position	536,434	536,434	3
Eliminates 2 vacant executive positions and 1 vacant professional position. The functions of these positions have been redistributed among existing staff.			
<i>City Manager Total</i>	<u>536,434</u>	<u>536,434</u>	<u>3</u>
<i>Communications & Public Affairs</i>			
Reduce Various Line Items	60,000	60,000	0
Reduces various line items to reflect actual expenditures.			
<i>Communications & Public Affairs Total</i>	<u>60,000</u>	<u>60,000</u>	<u>0</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Reduction Title and Description			
GENERAL FUND			
<i>Fire</i>			
Reduce Discretionary Overtime	452,125	452,125	0
Eliminates overtime costs associated with backfilling for training and other administrative duties.			
Eliminate 3 Vacant Civilian Positions	165,533	165,533	3
Eliminates 3 civilian vacancies: 1 Senior Personnel Investigator, 1 Emergency Management Specialist, and 1 Senior Management Analyst.			
Ambulance Supplemental Payment Program	0	868,493	0
Eliminates the contract for the management of the Ambulance Supplemental Payment Program at the end of the contract period in FY 2015. 2 civilian positions would be added to manage the program in-house. Savings would begin in FY 2016.			
Re-Deploy 11 Uniform Administrative Positions	1,043,989	1,043,989	0
Reduces overtime associated with uniform employees performing administrative detail by re-deploying 11 uniform positions to firefighting duties.			
Reduces 9 slots in FY 2015 EMS Class	444,710	444,710	0
Reduces 9 of 49 slots in the FY 2015 EMS Class.			
<i>Fire Total</i>	<u>2,106,357</u>	<u>2,974,850</u>	<u>3</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

FUND			
<i>Department</i>			
Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
GENERAL FUND			
<i>Health</i>			
Reduce Rental of Facilities Budget for Tuberculosis Clinic	51,908	51,908	0
Reduces expenditures for rental of space for the Tuberculosis (TB) Clinic. The clinic is relocating to the Texas Center for Infectious Diseases campus to enhance service delivery to constituents with TB needs and populations susceptible to TB.			
Reduce Various Line Items	86,175	86,175	0
Reduces various line item budgets to reflect actual expenditures. Line item reduction includes fees to professional contractors, office supplies and travel.			
Eliminate Fiscal Analyst	74,428	74,428	1
Reduces 1 Fiscal Analyst. Duties would be absorbed by the three remaining fiscal staff.			
Eliminate Special Projects Manager	103,049	103,049	1
Eliminates the Special Projects Manager position within the Health Department's Quality Improvement Team. Duties would be absorbed by the remaining staff.			
<i>Health Total</i>	<u>315,560</u>	<u>315,560</u>	<u>2</u>
<i>Human Services</i>			
Utility Assistance Program Efficiency	221,647	221,647	4
Realizes savings due to process improvements in the Utility Assistance Program. These improvements have made getting utility assistance faster and easier for residents, and also allows for the reduction of 4 staff.			
<i>Human Services Total</i>	<u>221,647</u>	<u>221,647</u>	<u>4</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

FUND				
<i>Department</i>		FY 2015 Amount	Recurring Amount	Civilian Positions
Reduction Title and Description				
GENERAL FUND				
<i>Library</i>				
Operational Efficiencies		93,927	93,927	2
Reduces 1 Librarian I position and 1 part-time Public Service Associate due to operational efficiencies in the processing and cataloging of materials.				
	<i>Library Total</i>	93,927	93,927	2
<i>Mayor & City Council</i>				
Reduce Administrative Costs		100,634	100,634	1
Eliminates 1 position and reduces various line items.				
	<i>Mayor & City Council Total</i>	100,634	100,634	1
<i>Parks & Recreation</i>				
Align Personnel to Work Program Requirements		150,308	150,308	3
Reduces 3 positions: 1 Administrative Associate, 1 Administrative Assistant I, and 1 Maintenance Crew Leader due to operational efficiencies.				
Transfer Girls Fast Pitch Softball Program to Agency		147,794	170,721	14
Eliminates 1 full-time Community Services Supervisor position and 13 part-time Recreation Assistants as a result of the transfer of the Girls Fast Pitch Softball program to a qualified contractor. This will not impact service delivery to the community.				
	<i>Parks & Recreation Total</i>	298,102	321,029	17
<i>Planning & Community Development</i>				
Reduce Line Item Budget		19,945	19,945	0
Reduces contractual services line item budget to reflect actual expenditures.				
	<i>Planning & Community Development Total</i>	19,945	19,945	0



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND REDUCTIONS**

FUND

<i>Department</i>		FY 2015 Amount	Recurring Amount	Civilian Positions
	Reduction Title and Description			
GENERAL FUND				
<i>Police</i>				
	Restructure FY 2015 Police Cadet Class Schedule	3,346,012	3,346,012	0
	Restructures the Police Cadet Class Schedule and maintains 40 Uniform positions vacant.			
	Transfer Storefronts to Other City Facilities	24,297	24,297	0
	Eliminates 3 leases by transferring 3 Storefronts located at Fredericksburg Road, McCreless HEB, and West Commerce to other city facilities. Removed by Staff			
	<i>Police Total</i>	<u>3,370,309</u>	<u>3,370,309</u>	<u>0</u>
	GENERAL FUND TOTAL	<u><u>7,694,411</u></u>	<u><u>8,616,320</u></u>	<u><u>39</u></u>



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND

<i>Department</i>			
Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
AIRPORT OPERATING & MAINTENANCE FUND			
<i>Aviation</i>			
Consortium/Custodial Transition	348,468	262,020	22
Eliminates 22 vacant maintenance worker positions consistent with the FY 2012 City Council-approved Aviation Consortium. This continues the transition of in-house janitorial services to contractual services in the terminal building.			
<i>Aviation Total</i>	348,468	262,020	22
AIRPORT OPERATING & MAINTENANCE FUND TOTAL	348,468	262,020	22



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND			
<i>Department</i>			
Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND			
<i>Transportation & Capital Improvements</i>			
Reduce 2 Real Estate Positions	145,144	145,144	2
Reduces 2 Real Estate positions by maximizing the capacity of the remaining Real Estate team.			
Reduce 1 Survey Team	122,668	122,668	3
Reduces 2 Surveyor positions and 1 Survey Party Chief position by maximizing the capacity of the remaining survey team.			
Reduce 1 Position in Vertical Division	110,884	110,884	1
Reduces 1 Architect position by maximizing the capacity of the remaining Architect positions and reducing overall work load.			
Reduce 5 Administrative Staff	263,660	263,660	5
Reduces 3 Administrative Associate positions and 2 Administrative Assistant II positions by maximizing the capacity of the remaining administrative staff.			
Reduce 1 Inspections Supervisor	94,741	94,741	1
Reduces 1 Inspections Supervisor position by maximizing the capacity of the remaining Inspectors.			
Reduce 1 Position in Support Services	71,654	71,654	1
Reduces 1 Sr. Management Analyst position by standardizing contract management among remaining staff.			
Reduce 2 Positions in Fiscal	98,613	98,613	2
Reduces 2 Accounting related positions by eliminating redundancies and maximizing the capacity of the remaining fiscal team.			
<i>Transportation & Capital Improvements Total</i>		907,364	15
CAPITAL IMPROVEMENTS MANAGEMENT SERVICES FUND TOTAL	907,364	907,364	15



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description

**FY 2015
Amount**

**Recurring
Amount**

**Civilian
Positions**

EMPLOYEE BENEFITS FUND

Human Resources

**Eliminate 1 Senior Human Resources Analyst &
Redirect Funding to Third Party Administrator**

0

0

1

Eliminates 1 Senior Human Resources Analyst position that serves as Leave Administrator for Family Medical Leave Act (FMLA), Short-Term Disability, Long-Term Disability, and Extended Long-Term Disability and redirects that funding to contract with a third party administrator to provide this service.

Human Resources Total

0

0

1

EMPLOYEE BENEFITS FUND TOTAL

0

0

1



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
FACILITY SERVICES FUND			
<i>Building and Equipment Services</i>			
Restructure Trades Division	34,246	34,246	0
Reduces five vehicles from the fleet inventory by restructuring the Trades division which includes decentralizing the staff into zones strategically located throughout the City to improve response times and delivery of services to approximately 150 buildings. Staff would be assigned to specific facilities in their respective zones to provide trade services as required.			
<i>Building and Equipment Services Total</i>	34,246	34,246	0
FACILITY SERVICES FUND TOTAL	34,246	34,246	0



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND			
<i>Department</i>			
Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
FLEET FUND			
<i>Building and Equipment Services</i>			
Automotive Diagnostic Software Licenses & Related Hardware	46,751	152,850	0
Eliminates costly maintenance agreements for outdated fleet diagnostic tools by purchasing modern diagnostic equipment.			
Fuel Supply Management Efficiencies	66,859	0	0
Decreases the amount of fuel supply management monitors purchased annually by recycling and reprogramming existing fuel supply monitors onto new vehicles. Monitors are used to ensure only authorized personnel are purchasing gasoline.			
Administrative Staff Reduction	42,991	42,991	0
With this restructure, the duties performed by the vacant Project Management Manager position would be absorbed by the Assistant to the Director. The Project Management Manager position would be in-lieued to a Compliance Analyst. This position would ensure that contract requirements are met.			
Fleet Maintenance Worker	39,331	39,331	1
Reduces 1 Maintenance worker assigned to Police and Central Shops. Duties of this position would be absorbed by staff and would have a minimal impact to service.			
<i>Building and Equipment Services Total</i>		195,932	235,172
FLEET FUND TOTAL		195,932	235,172



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND			
<i>Department</i>			
Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
LIABILITY INSURANCE FUND			
<i>Finance</i>			
Internalize the Handling of Liability Claims	197,321	197,321	0
Eliminates third party administration of liability claims. The gross savings of this reduction is offset by the addition of 6 positions that would administer the program.			
<i>Finance Total</i>	197,321	197,321	0
LIABILITY INSURANCE FUND TOTAL	197,321	197,321	0



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
PURCHASING & GENERAL SERVICES FUND			
<i>Finance</i>			
Print Shop Lease & Utilities	45,910	45,910	0
Recognizes lease savings due to relocation of the Central Services Division of Finance to Riverview Towers in March 2014. This reduction reflects the additional lease savings in future years.			
Eliminate Procurement Specialist	0	0	1
Eliminates 1 Procurement Specialist I position. This savings would be redirected to improving the City's electronic purchasing system, SAePS. This reduction is tied to an improvement.			
<i>Finance Total</i>	45,910	45,910	1
PURCHASING & GENERAL SERVICES FUND TOTAL	45,910	45,910	1



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND			
<i>Department</i>			
Reduction Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
STORM WATER OPERATING FUND			
<i>Transportation & Capital Improvements</i>			
Street Sweeping Program Efficiency	240,526	240,526	5
Reduces 5 Equipment Operators from the Street Sweeping program as a result of operational efficiencies. There would be no change in service as staff would continue to provide four cycles of street sweeping to the City.			
Debris Removal Program Efficiency	42,619	42,619	1
Reduces 1 Equipment Operator from Storm Water's Debris Removal Program as a result of operational efficiencies and realignment of the work force.			
Channel Maintenance - Mowing	61,370	61,370	1
This would reduce 1 Operations Lead and realigns existing crews to maintain the City's drainage channels six times per year during the growth season of March through November. As part of this reduction and realignment, TCI would increase the amount of herbicide sprayed in the channels to reduce the amount of invasive weeds. This reduction is tied to an improvement.			
<i>Transportation & Capital Improvements Total</i>		<u>344,515</u>	<u>7</u>
STORM WATER OPERATING FUND TOTAL		<u><u>344,515</u></u>	<u><u>7</u></u>



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS REDUCTIONS**

FUND

Department

Reduction Title and Description

**FY 2015
Amount**

**Recurring
Amount**

**Civilian
Positions**

TAX INCREMENT FINANCING FUND

Planning & Community Development

Eliminate Special Projects Manager Position in TIF Unit

0

0

1

Eliminates 1 position. This position was responsible for coordinating with the City Attorney's Office on legal matters associated with TIF. All legal tasks are now managed through the City Attorney's Office. Funding for this position was reduced in the prior year.

Planning & Community Development Total

0

0

1

TAX INCREMENT FINANCING FUND TOTAL

0

0

1



Mandates



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Mandate Title and Description			
GENERAL FUND			
<i>Fire</i>			
Collective Bargaining Agreement	654,344	1,575,851	0
Provides funding to address ongoing annual costs such as step increases, longevity pay, and retiree health insurance.			
<i>Fire Total</i>	<u>654,344</u>	<u>1,575,851</u>	<u>0</u>
<i>Human Services</i>			
District 5 Senior Center	487,392	608,573	4
Supports the operation and general maintenance of the new 15,652 square foot District 5 Senior Center. The new center is scheduled to open in May 2015. Includes 4 new positions and a vehicle to be used in transporting seniors to and from the center.			
District 10 Senior Center	57,825	314,213	1
Supports the operation and general maintenance of the new Northeast Comprehensive Senior Center, a 2012 bond project located in Council District 10. The new center is scheduled to open in September 2015. Includes 1 full-time position in FY 2015 and 1 additional position in FY 2016 at the center. Funds are needed to support meals and activities due to increased attendance of approximately 270 additional seniors per day.			
<i>Human Services Total</i>	<u>545,217</u>	<u>922,786</u>	<u>5</u>
<i>Library</i>			
District 9 Branch Library	303,169	835,224	14
Supports the operation and general maintenance of the new 10,000 square foot District 9 Branch Library. The new Branch Library is scheduled to open in September 2015 with a 56 hour per week schedule. Includes 14 new positions and funding for books, materials, and equipment to maintain operations.			
<i>Library Total</i>	<u>303,169</u>	<u>835,224</u>	<u>14</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Mandate Title and Description			
GENERAL FUND			
<i>Parks & Recreation</i>			
Linear Greenway Operations & Maintenance	286,768	618,566	3
Adds staff and equipment to support the maintenance of additional miles of greenway and multi-use trails acquired through the Sales Tax Venues. In FY 2015, the City anticipates adding approximately 9.1 miles of greenway with 39 new components added to trail heads and along the greenway.			
Parks Projects Acquisition & Development	274,638	565,874	3
Provides for the maintenance of additional acres, facilities and parks developed through bond issues, grants and other funds. In FY 2015, approximately 50.5 new acres, 4.15 miles of exercise trails and 82 new components will be added to the park inventory.			
HemisFair Park's Play Escape, also known as Yanaguana Garden	414,960	699,936	6
Supports new improvements associated with HemisFair Park redevelopment and creation of the HemisFair Park's Play Escape, also known as Yanaguana Garden. The new play area would encompass water fountains, splash pad, playground, large planting areas, and other amenities. Includes safety, sanitation and maintenance of all features, fountains, water areas and large play structures.			
<i>Parks & Recreation Total</i>		976,366	1,884,376
		12	
<i>Police</i>			
Collective Bargaining Agreement	2,229,491	4,199,697	0
Provides funding to address ongoing annual costs such as step increases, longevity pay, and retiree health insurance.			
Parks Police Meet & Confer	109,200	109,200	0
Adds funding to comply with Article 9 of the Meet & Confer Agreement that established a \$1,280 annual clothing allowance for Park Police.			
<i>Police Total</i>		2,338,691	4,308,897
		0	



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND MANDATES**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Mandate Title and Description			
GENERAL FUND			
<i>Transportation & Capital Improvements</i>			
Maintenance of Texas Department of Transportation (TxDOT) Turnback Roads	21,576	26,970	0
Provides funding to maintain 21.8 miles of roads as part of the Texas Department of Transportation (TxDOT) Turnback Proposal as approved on January 30, 2014. The ordinance approved an inter-local agreement between the City and TxDOT wherein the City will assume maintenance responsibility of nine state roadways totaling 21.8 miles.			
Landfill Contract Increase	17,403	15,579	0
Provides funding to dispose of waste materials generated by street maintenance operations under the terms of the City's solid waste disposal contracts. The disposal contracts would increase based on the Consumer Price Index.			
<i>Transportation & Capital Improvements Total</i>	<u>38,979</u>	<u>42,549</u>	<u>0</u>
GENERAL FUND TOTAL	<u><u>4,856,766</u></u>	<u><u>9,569,683</u></u>	<u><u>31</u></u>



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS MANDATES**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Mandate Title and Description			
HOTEL OCCUPANCY TAX FUND			
<i>Convention & Visitors Bureau</i>			
CVB Hosting Obligations	2,540,380	0	0
Provides funding for the annual contractual obligations incurred to support major conventions, meetings, and/or events. Every year the department negotiates with various nationally prominent organizations to successfully ensure the selection of San Antonio as the destination for their annual meetings, conventions, and/or special events.			
<i>Convention & Visitors Bureau Total</i>	<u>2,540,380</u>	<u>0</u>	<u>0</u>
HOTEL OCCUPANCY TAX FUND TOTAL	2,540,380	0	0



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS MANDATES**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Mandate Title and Description			
STORM WATER OPERATING FUND			
<i>Transportation & Capital Improvements</i>			
Texas Department of Transportation (TxDOT) Turnback Mowing Contract	23,509	1,328	0
Provides funding for mowing an additional 87.07 acres of rights-of-way and medians through the TxDOT Turnback agreement.			
<i>Transportation & Capital Improvements Total</i>	<u>23,509</u>	<u>1,328</u>	<u>0</u>
STORM WATER OPERATING FUND TOTAL	<u><u>23,509</u></u>	<u><u>1,328</u></u>	<u><u>0</u></u>



Improvements



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
GENERAL FUND			
<i>Animal Care Services</i>			
Maintain 80% Live Release Rate	200,000	200,000	0
Provides funding for additional spay and neuter surgeries as well as required medical treatment associated with an 80% live release rate.			
Restructure Spay/Neuter Surgery Services	0	0	2
Provides funding to hire 2 Veterinarian positions while reducing the use of contract veterinarians. This improvement is tied to a reduction.			
Restructure Dispatch Services	0	0	1
Converts 1.5 full-time equivalents in temporary services to a full-time Dispatcher position. This improvement increases efficiency by eliminating repetitive training of temporary staff. This improvement is tied to a reduction.			
Trap Spay/Neuter Release Program	86,569	103,054	1
Adds 1 Animal Care Specialist to continue a grant-funded program providing more than 3,500 spay/neuter surgeries in the community per year. Grant funding for this position and program expires in April 2015.			
Pet Abandonment Enforcement Initiative	26,824	26,824	0
Provides funding to implement a Pet Abandonment Enforcement initiative. This would allow for Animal Care Services to make proactive attempts to collect fees for pet owners who abandon their pet.			
<i>Animal Care Services Total</i>	<u>313,393</u>	<u>329,878</u>	<u>4</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
GENERAL FUND			
<i>Center City Development & Operations</i>			
Add 1 Contract Coordinator	56,034	70,741	1
Adds 1 Contract Coordinator position to execute and administer incentive agreements.			
Add Additional Resources for HemisFair Park Area Redevelopment Corporation (HPARC) Office	276,680	316,444	0
Adds additional resources for HPARC office, which promotes the revitalization efforts of HemisFair Park and its surrounding area to encourage economic development, business, housing, and commercial activity. This improvement would contribute to a total HPARC allocation of \$1,426,680.			
<i>Center City Development & Operations Total</i>		<u>332,714</u>	<u>387,185</u>
<i>Culture & Creative Development</i>			
Better Utilization of Maverick Plaza and La Villita	200,000	0	0
Adds funding for improved utilization at Maverick Plaza and La Villita between South Alamo Street and La Villita cultural district.			
Add 1 Special Activities Coordinator for Mission Drive-In	42,624	51,874	1
Adds 1 Special Activities Coordinator to support programming activities at Mission Drive-In. This position would support the facility activities, including daily operations and logistics. It is anticipated that 62 events would be held at Mission Drive-In. Events include movie presentations, live performances, and community celebrations.			
<i>Culture & Creative Development Total</i>		<u>242,624</u>	<u>51,874</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
GENERAL FUND			
<i>Fire</i>			
Add 2 Civilian Positions to Manage Ambulance Supplemental Payment Program	229,317	196,381	2
Adds 2 positions to manage the department's ambulance supplemental payment program. This improvement is in conjunction with the reduction to eliminate Fire's the ambulance supplemental payment program management contract.			
Add 2 Project Managers to the Technical Services Division	170,748	155,748	2
Adds 2 additional Project Managers to the Technical Services Division. This improvement is in conjunction with the reduction to re-deploy 11 administrative uniform employees to field work.			
<i>Fire Total</i>	<u>400,065</u>	<u>352,129</u>	<u>4</u>
<i>Health</i>			
Air Quality Inspections	108,796	79,796	1
Adds 1 Inspector and equipment necessary to license and inspect sources of air pollution located in the City. Improvement would allow for handling air pollution complaints associated with these businesses.			
<i>Health Total</i>	<u>108,796</u>	<u>79,796</u>	<u>1</u>
<i>Human Services</i>			
Ambassador Program	209,212	209,212	0
Provides additional funding to expand the City's Ambassador Program. The Ambassador Program is an internship program for students enrolled in college.			
<i>Human Services Total</i>	<u>209,212</u>	<u>209,212</u>	<u>0</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
GENERAL FUND			
<i>Intergovernmental Relations</i>			
Transition Office of Military Affairs to General Fund	147,600	147,600	0
Transitions Office of Military Affairs (OMA) operations to the General Fund. OMA has previously been grant funded by the Office of Economic Adjustment, but future grant funding is uncertain.			
<i>Intergovernmental Relations Total</i>	<u>147,600</u>	<u>147,600</u>	<u>0</u>
<i>Library</i>			
Enhanced Adult Education and Literacy Program	342,773	342,773	3
Provides funding for 3 positions to implement an adult learning lab focused on adult basic education, English as Second Language and digital literacy. This program will also incorporate case management and financial counseling.			
<i>Library Total</i>	<u>342,773</u>	<u>342,773</u>	<u>3</u>
<i>Office of Historic Preservation</i>			
Vacant Building Registration Pilot Program	375,593	293,233	4
Adds resources for the new Vacant Building Registration Pilot Program. The improvement would add 4 positions to include 1 Special Projects Manager, 2 Code Enforcement Officers, and 1 Administrative Assistant to implement and enforce the new initiative.			
<i>Office of Historic Preservation Total</i>	<u>375,593</u>	<u>293,233</u>	<u>4</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
GENERAL FUND			
<i>Parks & Recreation</i>			
Convert Open Play Center to Full Service Center	75,743	106,469	2
Provides funding to convert operations at Normoyle Community Center, in Council District 5, from an open play center with limited offerings to a full service center which provides regular structured programming year round.			
Extended Pools Season Efficiency	0	0	0
Reallocates \$130,000 from Spring Break and October operations at four pools including Heritage, Lady Bird Johnson, Southside Lions, and Woodlawn. Funding would allow for the pools to be open on Sunday from 1:00 pm to 7:00 pm during the extended season schedule from the beginning of May through mid-June and mid-August through the end of September.			
<i>Parks & Recreation Total</i>	<u>75,743</u>	<u>106,469</u>	<u>2</u>
<i>Planning & Community Development</i>			
Add 1 Planner for Comprehensive Plan	49,201	57,101	1
Adds 1 Planner for development and implementation of the City's first Comprehensive Plan. This position would be responsible for coordinating stakeholder meetings, conducting research, and developing in-house policy recommendations.			
<i>Planning & Community Development Total</i>	<u>49,201</u>	<u>57,101</u>	<u>1</u>
<i>Police</i>			
Mobility Team for In-Car Video Support	300,356	369,606	6
Adds funding for 6 full-time positions to support the Police In-Car Video System. This would allow technicians to expedite repairs by traveling to substations instead of requiring officers to travel to Public Safety Headquarters.			
<i>Police Total</i>	<u>300,356</u>	<u>369,606</u>	<u>6</u>



**FY 2015 PROPOSED PROGRAM CHANGES
GENERAL FUND IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
GENERAL FUND			
<i>Transportation & Capital Improvements</i>			
Transportation Planning Study	500,000	500,000	0
Provides funding for a Strategic Multi-Modal Transportation Plan to articulate the City's transportation strategy and serve as a tool that can be utilized in subsequent years by the City and policy makers to analyze annual transportation priorities. The plan will include a multi-modal approach to meet future transportation needs to best meet overall community short-term and long-term goals. Multi-modal transportation includes driving, walking, bicycling, and riding transit. The total project cost is \$3 Million; \$2 Million is funded by the MPO and the City will fund \$1 Million over two years (FY 2015 and FY2016).			
Increase Street Maintenance Program	10,000,000	10,000,000	0
Adds \$10 million to the Street Maintenance Program to complete additional Street Projects and maintain an overall Pavement Condition Index of 70. Timely maintenance of the street rework extends pavement life. A total of an additional \$15 million is allocated for the Street Maintenance Program, of which \$5 million is in the Capital Improvements Program.			
Add Alley Maintenance Crew	509,302	494,361	7
Adds 7 positions for an in-house Alley Maintenance crew. This crew would maintain and pave service alleys utilized by the Solid Waste Department to provide garbage and recycling services to the community.			
<i>Transportation & Capital Improvements Total</i>	<u>11,009,302</u>	<u>10,994,361</u>	<u>7</u>
GENERAL FUND TOTAL	13,907,372	13,721,217	34



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND

<i>Department</i>			
Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
ADVANCED TRANSPORTATION DISTRICT FUND			
<i>Transportation & Capital Improvements</i>			
Expansion of Traffic Management Center Hours of Operations	89,249	103,362	2
Provides funding for 2 Senior Electronic Technicians to expand the hours of operation at the Traffic Management Center. This would allow the center to expand its coverage by 20 hours to include weekend coverage.			
<i>Transportation & Capital Improvements Total</i>	89,249	103,362	2
ADVANCED TRANSPORTATION DISTRICT FUND TOTAL	89,249	103,362	2



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
AIRPORT OPERATING & MAINTENANCE FUND			
<i>Aviation</i>			
Add Property and Construction Inspector (Senior Construction Inspector)	53,244	61,689	1
Adds 1 Property and Construction Inspector. This position is responsible for implementing the Aviation Property and Inspection Program for better asset management.			
Facilities and Maintenance Improvement	110,100	90,533	2
Adds 1 Senior Building Maintenance Mechanic and 1 HVAC II Technician. Both the Mechanic and Technician will fill gaps in the staffing requirements to maintain the 24/7 operation to provide more efficient response time to work orders and efficiency requests.			
Planning and Development Improvement	123,168	137,157	2
Adds 1 Management Analyst and 1 Principal Planner. The analyst will prepare and monitor annual division budgets as well as capital and non-capital budgets. The planner will manage and coordinate the collection and validation of data, and its submission to the Federal Aviation Administration.			
Operations Improvement	219,879	274,596	3
Adds 1 Integrated Control Center (ICC) Manager to manage the new ICC which will provide a holistic airport information and response center that supports all aspects of Airport operations. Adds 1 Airport Emergency Manager. The Emergency Manager will be responsible for creating a dedicated focus on improving emergency protocol. Adds 1 Senior Special Projects Manager (SSPM). The SSPM will work directly with the ICC Manager to help implement the solutions for the ICC.			
<i>Aviation Total</i>	506,391	563,975	8
AIRPORT OPERATING & MAINTENANCE FUND TOTAL	506,391	563,975	8



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
ENERGY EFFICIENCY FUND			
<i>Office of Sustainability</i>			
Create Sustainability Plan	200,000	0	0
Adds funding for consulting services to develop a sustainability plan for the City and greater San Antonio community in coordination with the development of the City's comprehensive and transportation plans.			
<i>Office of Sustainability Total</i>	200,000	0	0
ENERGY EFFICIENCY FUND TOTAL	200,000	0	0



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions	
Improvement Title and Description				
HOTEL OCCUPANCY TAX FUND				
<i>Convention & Visitors Bureau</i>				
Television/Broadcast Marketing	500,000	500,000	0	
Provides funding for television and broadcast marketing to increase brand awareness and consideration for San Antonio as a travel destination. The investment could deliver an estimated 7.5 to 8.0 million additional impressions. (Funds are reallocated from FY 2014 Savings.)				
Advertising/Marketing to Protect and Expand Geographic Reach	200,000	200,000	0	
Provides funding for advertising and marketing through print, digital, radio and other Texas advertising mediums. Funding is also included to support the branding and awareness of San Antonio outside the State of Texas. (Funds are reallocated from FY 2014 Savings.)				
Hosting Obligation Reserve	200,000	200,000	0	
Provides funding for a hosting obligation reserve for future convention/major event opportunities, reducing the need to divert operational resources. (Funds are reallocated from FY 2014 Savings.)				
<i>Convention & Visitors Bureau Total</i>		<u>900,000</u>	<u>900,000</u>	<u>0</u>
<i>Culture & Creative Development</i>				
La Villita Marketing Plan	170,000	0	0	
Adds funds for consulting, creative design and management services to plan, develop and implement a new La Villita marketing campaign.				
La Villita Website Development	70,000	0	0	
Adds funds for a new dynamic, vibrant website to mirror the new marketing campaign.				
<i>Culture & Creative Development Total</i>		<u>240,000</u>	<u>0</u>	<u>0</u>
HOTEL OCCUPANCY TAX FUND TOTAL	<u><u>1,140,000</u></u>	<u><u>900,000</u></u>	<u><u>0</u></u>	



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
JUVENILE CASE MANAGER FUND			
<i>Municipal Court</i>			
Uniform Truancy Case Management Program	413,547	413,547	8
Provides funding for 8 positions within the Juvenile Case Manager Program to supervise the court's orders in juvenile cases and provide preventive services to children considered at risk for entering the juvenile justice system. Bexar County and the City of San Antonio have entered into an Interlocal Agreement to provide for a Uniform Truancy Case Management Program to centralize the filing and handling of truancy cases in Bexar County. The County has agreed to provide revenue in their Juvenile Case Manager Fund to the City. Eighty-five percent (85%) of the cost of this improvement will be reimbursed by Bexar County. Fifteen percent (15%) of the cost will be paid from the City's Juvenile Case Manager Fund.			
<i>Municipal Court Total</i>	413,547	413,547	8
JUVENILE CASE MANAGER FUND TOTAL	413,547	413,547	8



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND

Department

Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
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LIABILITY INSURANCE FUND

Finance

Internalize the Handling of Liability Claims

	0	0	6
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This improvement expands the Claims Administration division to include 6 new safety positions to internalize the handling of liability claims. The cost of this improvement is offset by anticipated liability claims savings. \$197,321 is the anticipated net savings in FY 2015.

<i>Finance Total</i>	0	0	6
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LIABILITY INSURANCE FUND TOTAL	0	0	6
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**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
MARKET SQUARE FUND			
<i>Culture & Creative Development</i>			
Add 1 Special Activities Coordinator for Market Square	42,624	51,874	1
Adds 1 Special Activities Coordinator to support activities at Market Square and enhance the visitor experience through increased event planning and coordination. This position would also perform contract monitoring, public relations and project management.			
Upgrade Market Square Bathroom Facilities	450,000	0	0
Adds funding to address drainage and filtration of the Market Square bathroom facilities. Funds were added in FY 2014 to begin renovation design. Funds in FY 2015 would be utilized for construction and project completion.			
<i>Culture & Creative Development Total</i>	492,624	51,874	1
MARKET SQUARE FUND TOTAL	492,624	51,874	1



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
PURCHASING & GENERAL SERVICES FUND			
<i>Finance</i>			
Development of Internal Electronic Catalog System	94,067	34,067	0
Provides funding that would allow for the development of electronic catalogs for the purchase of goods and services. This effort will allow City staff to view and purchase available items and services at the contracted price in a uniform format. The cost of this improvement is offset by the reduction of one purchasing position.			
Price Comparison of Procurements	100,000	100,000	0
Provides funding for conducting a benchmark analysis of the City's contract pricing for specified commodities and categories with other comparable government entities.			
<i>Finance Total</i>	194,067	134,067	0
PURCHASING & GENERAL SERVICES FUND TOTAL	194,067	134,067	0



FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
SOLID WASTE OPERATING & MAINTENANCE FUND			
<i>Solid Waste Management</i>			
Variable Rate Pricing	207,633	4,723,872	0
Provides funding to implement Variable Rate Pricing in FY 2016. Includes FY 2015 purchase of trucks and carts to have ready by the beginning of FY 2016. FY 2016 program costs include funding for additional carts, trucks, personnel, and marketing as the program expands to over half of Solid Waste customers by the end of FY 2016.			
<i>Solid Waste Management Total</i>	207,633	4,723,872	0
SOLID WASTE OPERATING & MAINTENANCE FUND TOTAL	207,633	4,723,872	0



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND			
<i>Department</i>			
Improvement Title and Description	FY 2015 Amount	Recurring Amount	Civilian Positions
STORM WATER OPERATING FUND			
<i>Transportation & Capital Improvements</i>			
Increase Mowing Cycles	403,917	403,917	3
Realigns services to allow for 6 mowing cycles during the growth season and to provide maintenance for completed Capital Improvement Program projects in the right-of-way or drainage channels.			
State Environmental Quality Permit Requirements	717,882	717,882	1
Provides funding for Texas Commission on Environmental Quality (TCEQ) permit requirements, including outfall mapping and San Antonio water quality ultraviolet (UV) facility maintenance. A position would be added to maintain the water quality UV facility at the San Antonio Zoo.			
Adult Education and Outreach Program	135,030	135,030	0
Adds funds to develop an adult education program to educate residents on proper disposal of waste water, hazardous waste and pesticides as required by the State.			
Storm Water Utility Fee Management	148,663	148,663	3
Adds 3 positions to facilitate inquiries and appeals related to the Storm Water Utility Fee.			
Tunnel Maintenance	250,000	250,000	0
Provides funding to configure software necessary to begin video inspections of the underground storm drain in FY 2016 per MS4 Permit Requirements.			
<i>Transportation & Capital Improvements Total</i>		<u>1,655,492</u>	<u>7</u>
STORM WATER OPERATING FUND TOTAL		<u><u>1,655,492</u></u>	<u><u>7</u></u>



**FY 2015 PROPOSED PROGRAM CHANGES
RESTRICTED FUNDS IMPROVEMENTS**

FUND

<i>Department</i>	FY 2015 Amount	Recurring Amount	Civilian Positions
Improvement Title and Description			
WORKERS' COMPENSATION FUND			
<i>Finance</i>			
City Employee Safety Program	140,002	135,682	2
Provides funding to develop and implement a program aimed at reducing injuries, collisions and occupational exposures for City employees. The program adds 1 Sr. Safety Coordinator and 1 Safety Coordinator.			
Expanded Drug and Alcohol Testing	31,607	31,607	0
Expands the Drug and Alcohol Testing Program to improve safety and standardize practices throughout the City of San Antonio organization.			
Department of Transportation Medical Recertification	0	49,425	0
Provides resources necessary to adopt the Department of Transportation federal guidelines that require medical recertification for Commercial Driver's License holders. Planning stages for this program would begin in FY 2015 with phased implementation in FY 2016. This expansion will improve safety and standardize practices throughout the City of San Antonio organization.			
Bloodborne Pathogens Program	58,500	58,500	0
Provides education and vaccination opportunities to City of San Antonio employees with increased exposure to bloodborne pathogens. This expansion will improve safety and standardize practices throughout the City of San Antonio organization.			
<i>Finance Total</i>	230,109	275,214	2
WORKERS' COMPENSATION FUND TOTAL	230,109	275,214	2



Revenues



FY 2015 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND			
<i>Department</i>			
Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
GENERAL FUND			
<i>Animal Care Services</i>			
Livestock Vaccination Services Fee	n/a	\$100	\$2,500
Animal Exhibit Permit	\$100	\$200	\$2,200
Pet Shop Permit	\$150	\$200	\$2,800
<i>Center City Development Office</i>			
SAWS Waivers Program Application Fee	n/a	\$100	\$6,000
Inner City Incentive Fund (ICIF) Loan/Mixed Use Forgivable Loan Application Fee	n/a	0.1% of ICIF Amount	\$3,215
Center City Housing Incentive Policy (CCHIP) Application Fee	n/a	10 year tax rebate: \$1,500; 15 year tax rebate: \$2,250	\$20,250
Inner City Reinvestment Infill Policy (ICRIP) Application Fee	n/a	\$100	\$25,000
<i>City Clerk</i>			
Shipping & Handling Fee	n/a	Standard Certified Mail with Receipt Requested: \$11.20; Overnight Certified Mail with Receipt Requested: \$24.25	\$52,162
<i>Fire</i>			
EMS Transport Fees	\$800	\$950	\$1,750,050



FY 2015 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND			
<i>Department</i>			
Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
GENERAL FUND			
<i>Health</i>			
Private Insurance Billing	n/a	As a result of the Affordable Care Act, all medical providers are now required to charge fees to private insurance companies for services rendered to patients seen at TB, STD, and Immunization Clinics with private health insurance.	\$60,000
New Laboratory Fees	n/a	RPR Screen (Qual): \$3.67; RPR Quantitative: \$13.97; TPPA: \$6.23; CT/GC Combo amplified DNA probe: \$30.90; HIV Ag/Ab Combo EIA Screen: \$4.56; HIV Western Blot: \$46.45; Frozen Dessert Petri Film Aerobic Count: \$7.98; T-SPOT: \$69.00; Water Bacteriology: \$25.00	\$25,229
Water Testing Fee	\$20	\$25	\$8,805
<i>Library</i>			
Lost & Damaged Mobile Device Accessories	n/a	\$21	\$210
Lost & Damaged Mobile Device Case	n/a	\$22	\$220
Lost & Damaged Mobile Device	n/a	\$240	\$2,400
Mobile Device Overdue Fine	n/a	\$5 per day	\$470



FY 2015 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND			
<i>Department</i>			
Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
GENERAL FUND			
<i>Municipal Court</i>			
Kiosk Convenience Fee	n/a	\$4	\$15,200
<i>Office of Historic Preservation</i>			
Permit – Commercial Vacant Building Registration Fee	n/a	\$750	\$300,000
Inspection – Vacant Building Registration	n/a	\$.01 per sq. ft., with a \$50 minimum	\$32,500
Permit – Residential Vacant Building Registration Fee	n/a	\$250	\$62,500
<i>Parks & Recreation</i>			
Swimming Lesson Fees	Group Lessons: \$30; Private Lessons \$35	Group Lessons: \$40; Private Lessons \$50	\$9,700
Water Fitness	\$30 per month	\$40 per month	\$870
Special Event Fee	Attendance 400 or less: \$350; Attendance 401-1000: \$650; Attendance 1001 or more: \$1,000; Non-Profit Rates: Attendance 400 or less: \$250; Attendance 401-1000: \$500; Attendance 1001 or more: \$800	Attendance 400 or less: \$450; Attendance 401-1000: \$750; Attendance 1001 or more: \$1,100; Non-Profit Rates: Attendance 400 or less: \$350; Attendance 401-1000: \$600; Attendance 1001 or more: \$900	\$18,700
GENERAL FUND Total			<u><u>\$2,400,981</u></u>



FY 2015 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
AIRPORT OPERATING & MAINTENANCE FUND			
<i>Aviation</i>			
Lost or Damaged Parking Access Cards	\$15	\$25	\$6,880
AIRPORT OPERATING & MAINTENANCE FUND Total			<u><u>\$6,880</u></u>



FY 2015 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

<i>Department</i>			
Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
HOTEL OCCUPANCY TAX FUND			
<i>Convention & Sports Facilities</i>			
Parking Fee	\$10	\$15	\$586,685
Ticket Service Charge Fee	n/a	\$2	\$898,770
Facility Renewal & Improvement Fee	\$0.50	\$1.50	\$442,804
<i>Convention & Visitors Bureau</i>			
City Employee Rate for Certified Tourism Ambassador Certification	\$40	\$25	\$4,410
Group Rate for Certified Tourism Ambassador Certification	\$25	\$10	(\$2,010)
HOTEL OCCUPANCY TAX FUND Total			<u><u>\$1,930,659</u></u>



FY 2015 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
PARKING FUND			
<i>Center City Development Office</i>			
IH 35 Lots Daily Rate	\$2.50	\$3.00	\$23,220
Dolorosa Lot Flat Rate	\$8	\$5	\$5,000
Houston Nolan Lot Flat Rate	n/a	\$5	\$9,600
Finesilver Lot Daily Rate	n/a	\$1	\$5,625
Finesilver Lot Monthly Rate	n/a	\$25	\$4,500
Houston Nolan Lot Daily Rate	\$2.50	\$3.00	\$25,308
		PARKING FUND Total	<u>\$73,253</u>



FY 2015 REVENUE DETAIL REPORT
ALL FUNDS REVENUE ENHANCEMENTS

FUND

Department

Revenue Enhancement Descriptions	FY 2014 Rate	FY 2015 Rate	New Revenue Amount
<hr/> SOLID WASTE OPERATING & MAINTENANCE FUND <hr/>			
<i>Solid Waste Management</i>			
Increase Monthly Solid Waste Fee by \$1.00	\$17.69 per month	\$18.69 per month	\$4,193,901
SOLID WASTE OPERATING & MAINTENANCE FUND Total			<u>\$4,193,901</u>



Personnel Schedule & Holiday Schedule

**PERSONNEL SCHEDULE
BY FUND AND DEPARTMENT
FY 2015 PROPOSED BUDGET**

GENERAL FUND	FY 2013 AUTHORIZED	FY 2014 AUTHORIZED	FY 2015 PROPOSED	NET CHANGE IN POSITIONS
Animal Care Services	136	130	127	(3)
City Attorney	79	67	66	(1)
City Auditor	22	23	23	0
City Clerk	30	32	31	(1)
City Manager	21	19	17	(2)
Code Enforcement Services	139	139	137	(2)
Communications & Public Affairs	68	63	61	(2)
Center City Development & Operations	55	56	57	1
Delegate Agencies	1	0	0	0
Eastpoint	0	0	16	16
Economic Development	25	27	27	0
Finance	97	96	105	9
Fire	1,780	1,783	1,774	(9)
Health	120	113	112	(1)
Historic Preservation	0	12	17	5
Human Resources	42	41	45	4
Human Services	123	102	99	(3)
Intergovernmental Relations	6	6	7	1
Library	522	517	518	1
Management & Budget	26	26	26	0
Mayor & Council	19	19	18	(1)
Municipal Court	196	180	179	(1)
Non-Departmental/Non-Operating	28	24	23	(1)
Parks & Recreation	527	424	417	(7)
Parks Police	158	157	157	0
Planning & Community Development	0	22	16	(6)
Police	2,966	2,941	2,921	(20)
Transportation & Capital Improvements	328	321	328	7
TOTAL GENERAL FUND	7,514	7,340	7,324	(16)

OTHER FUNDS	FY 2013 AUTHORIZED	FY 2014 AUTHORIZED	FY 2015 PROPOSED	NET CHANGE IN POSITIONS
Advanced Transportation District Fund	24	24	24	0
Aviation Fund	480	479	458	(21)
Capital Improvements Management Services Fund	216	205	175	(30)
Child Safety Fund	262	262	262	0
Community & Visitor Facilities Fund	319	319	314	(5)
Convention & Visitors Bureau Fund	129	128	125	(3)
Culture & Creative Development Fund	12	18	18	0
Development Services Fund	261	249	243	(6)
Economic Development Incentive Fund	1	1	1	0
Energy Efficiency Fund	2	4	4	0
Facility Services Fund	119	122	120	(2)
Fleet Services Fund	182	172	165	(7)
Information Technology Services Fund	229	226	345	119
Juvenile Case Manager Fund	10	12	20	8
Market Square Fund	8	8	9	1
Municipal Courts Security Fund	9	8	8	0
Municipal Courts Technology Fund	1	1	0	(1)
Official City Store Fund	10	10	10	0
Parking Facilities Fund	98	95	95	0
Parks Environmental Fund	0	95	95	0
Purchasing and General Services Fund	46	44	39	(5)
Self Insurance Funds	69	68	66	(2)
Solid Waste Fund ¹	554	572	568	(4)
Storm Water Operations Fund	261	253	242	(11)
Storm Water Regional Facilities Fund	8	12	12	0
Streets Right of Way Management Fund	23	21	20	(1)
TIF Unit Fund	8	8	7	(1)
Tree Mitigation Fund	1	2	3	1
TOTAL OTHER FUNDS	3,342	3,418	3,448	30
TOTAL ALL FUNDS²	10,856	10,758	10,772	14

¹Includes 4 positions in the Office of Sustainability.

²Does not include 380 positions for Pre-K 4 SA.

	FY 2013 AUTHORIZED	FY 2014 AUTHORIZED	FY 2015 PROPOSED	NET CHANGE IN POSITIONS
Internal Services/Alternate Svc. Employee Fund	2,196	2,196	2,196	0

**SUMMARY OF PROPOSED 2015 POSITIONS BY TYPE
ALL FUNDS**

	All Funds - Less Grants Authorization	Grant Authorization	Total Authorization
Civilian Employees	6,751	550	7,301
Uniform Employee			
Police	2,358	17	2,375
Fire	1,663	0	1,663
Sub-total	4,021	17	4,038
TOTAL ¹	10,772	567	11,339

**GRANT FUNDED EMPLOYEES
SUMMARY OF PROPOSED 2015 POSITIONS**

	Categorical Grants	CDBG/HOME Grants	TOTAL GRANTS
City Attorney	0	2	2
Convention & Sports Facilities	7	0	7
Development Services (Code Enforcement)	0	3	3
Fire	8	0	8
Health	255	0	255
Human Services	223	6	229
Planning & Community Development	0	34	34
Police	29 ²	0	29
TOTAL	522	45	567

Explanatory Information

¹ Total authorized positions include full-time and part-time positions. It does not include Pre-K 4 SA or alternate employee positions.

² Total Police Department Grant funded employees includes 17 uniform positions and 12 civilian positions.

HOLIDAY SCHEDULE and CITY CLOSURES

The City Council has approved 13 Holidays for FY 2015 which begins on October 1, 2014.

Holiday	Day	Date
Veteran's Day	Tuesday	November 11, 2014
Thanksgiving Day	Thursday	November 27, 2014
Day after Thanksgiving	Friday	November 28, 2014
Christmas Eve	Wednesday	December 24, 2014
Christmas Day	Thursday	December 25, 2014
Winter Holiday	Friday	December 26, 2014
*City Closure (Employee Leave)	Monday	December 29, 2014
*City Closure (Employee Leave)	Tuesday	December 30, 2014
Winter Holiday	Wednesday	December 31, 2014
New Year's Day	Thursday	January 1, 2015
Martin Luther King, Jr. Day	Monday	January 19, 2015
Fiesta San Jacinto Day	Friday	April 24, 2015
Memorial Day	Monday	May 25, 2015
Independence Day (Observed)	Friday	July 3, 2015
Labor Day	Monday	September 7, 2015

**Not an official holiday. Employees may choose to use Personal Leave, Annual Leave, or Voluntary Leave without Pay for these days.*

ADDITIONAL INFORMATION ON HOLIDAYS:

Uniformed Fire Department personnel will accrue a 13th holiday, designated as the September 11th Holiday in compliance with State Law. Since September 11th is not a City Holiday, this accrual shall be used in accordance with Fire Department policy.

Civilian employees may be eligible to receive a Floating Holiday based on attendance for use during Fiscal Year 2014-2015 in accordance with Administrative Directive 4.4. Any Floating Holiday granted to civilian employees during this fiscal year that is not taken by October 1, 2015, will be forfeited.

The value of the Holiday shall be determined based on the employee's work schedule. If the employee works an 8 hour day, the Holiday will be paid or banked at 8 hours. For employees that work a 10 hour schedule, the Holiday will be paid or banked at 10 hours.

Individual departments may develop Alternate Holiday schedules for the fiscal year, to substitute for those listed above, to accommodate for workload demands. These schedules must be submitted to and approved by the Human Resources Department and the City Manager's Office prior to October 1, 2014.





FUND SCHEDULES

All Funds Budget Summary

**FY 2015 ALL FUNDS
BUDGET SUMMARY**

	GENERAL FUND	GRANTS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	TRUST AND AGENCY
<u>General Fund</u>					
Departmental Appropriations					
Animal Care Services	\$ 11,654,953				
Aviation		1,807,400		33,419,063	
Building & Equipment Services					
Center City Development	7,982,723		2,000,000	1,695,257	
City Attorney	7,422,364	196,731			
City Auditor	2,854,706				
City Clerk	3,346,141				
City Manager	3,228,132				
Code Enforcement Services	11,840,325	187,749			
Communications & Public Affairs	5,041,778				
Convention & Sports Facilities		144,975	34,035,824	21,207,750	
Convention & Visitors Bureau			19,846,558		
Culture & Creative Development		48,000	2,742,024		
Development Services					
Eastpoint Office	1,661,335		305,933		
Economic Development	3,358,134		2,624,190		
Finance	10,444,081				
Fire	276,269,449	1,480,723			
Health	11,701,408	30,401,826			
Historic Preservation	1,589,871				
Human Resources	5,045,306				
Human Services	18,978,390	79,481,615			
Information Technology Services					
Intergovernmental Relations	1,554,381				
Library	34,949,204	450,000			
Management & Budget	3,272,316				
Mayor & Council	6,298,686				
Municipal Courts	14,059,776		2,494,209		
Municipal Elections	1,894,293				
Non-Departmental/Non-Operating	42,885,415		4,029,326		
Office of Sustainability		1,166,495	939,145		
Parks & Recreation	44,595,789	1,348,769	8,532,386	4,580,250	128,844
Planning & Community Development	2,431,267	15,436,306	566,720		
Police	401,510,559	4,785,103	4,390,965		
Parks Police	12,957,090				
Prek4SA			33,030,215	3,268,112	
Self Insurance					
Solid Waste Management				299,808	
Transportation and Capital Improvements	66,348,322		37,612,069	6,560,231	
Contribution to Other Agencies	18,486,466		5,970,296		
One-Time Projects	5,197,810				
Public Education Gov & Other Funds			853,427		
Debt Service				183,909,324	
Total Net Appropriations	\$ <u>1,038,860,470</u>	\$ <u>136,935,692</u>	\$ <u>159,973,288</u>	\$ <u>254,939,795</u>	\$ <u>128,844</u>
Transfers	\$ <u>8,006,345</u>	\$ <u>2,200,000</u>	\$ <u>157,461,676</u>	\$ <u>0</u>	\$ <u>0</u>
TOTAL APPROPRIATIONS	\$ <u>1,046,866,815</u>	\$ <u>139,135,692</u>	\$ <u>317,434,964</u>	\$ <u>254,939,795</u>	\$ <u>128,844</u>

**FY 2015 ALL FUNDS
BUDGET SUMMARY**

ENTERPRISE FUNDS	TOTAL OPERATING FUNDS	CAPITAL PROJECTS	TOTAL OPERATING/ CAPITAL	INTERNAL SERVICE FUNDS	
\$	\$	\$	\$	\$	Departmental Appropriations
56,831,236	11,654,953		11,654,953		Animal Care Services
	92,057,699	80,102,989	172,160,688		Aviation
6,556,046	18,234,026	6,500,000	6,500,000	107,993,671	Building & Equipment Services
	7,619,095	1,369,289	19,603,315		Center City Development
	2,854,706		7,619,095		City Attorney
	3,346,141		2,854,706		City Auditor
	3,228,132		3,346,141		City Clerk
	12,028,074		3,228,132		City Manager
	5,041,778		12,028,074		Code Enforcement Services
	55,388,549	152,945,135	5,041,778		Communications & Public Affairs
	19,846,558		208,333,684		Convention & Sports Facilities
2,709,270	5,499,294		19,846,558		Convention & Visitors Bureau
23,664,606	23,664,606	8,537,612	5,499,294		Culture & Creative Development
	1,967,268	27,700,000	32,202,218		Development Services
	5,982,324		29,667,268		Eastpoint Office
	10,444,081		5,982,324		Economic Development
	277,750,172		10,444,081	5,578,805	Finance
	42,103,234		277,750,172		Fire
	1,589,871		42,103,234		Health
	5,045,306		1,589,871		Historic Preservation
	98,460,005		5,045,306		Human Resources
		7,440,000	98,460,005		Human Services
	1,554,381		7,440,000	53,291,432	Information Technology Services
	35,399,204		1,554,381		Intergovernmental Relations
	3,272,316		35,399,204		Library
	6,298,686		3,272,316		Management & Budget
	16,553,985		6,298,686		Mayor & Council
	1,894,293		16,553,985		Municipal Courts
	46,914,741		1,894,293		Municipal Elections
706,944	2,812,584		46,914,741		Non-Departmental/Non-Operating
	59,186,038	17,571,368	2,812,584		Office of Sustainability
	18,434,293		76,757,406		Parks & Recreation
	410,686,627		18,434,293		Planning & Community Development
	12,957,090		410,686,627		Police
	36,298,327		12,957,090		Parks Police
			36,298,327		Prek4SA
				147,486,641	Self Insurance
96,668,392	96,968,200	2,200,000	99,168,200		Solid Waste Management
	110,520,622	360,209,607	470,730,229	17,321,613	Transportation and Capital Improvements
	24,456,762		24,456,762		Contribution to Other Agencies
	5,197,810		5,197,810		One-Time Projects
	853,427		853,427		Public Education Gov & Other Funds
	183,909,324		183,909,324		Debt Service
<u>\$ 187,136,494</u>	<u>\$ 1,777,974,583</u>	<u>\$ 664,576,000</u>	<u>\$ 2,442,550,583</u>	<u>\$ 331,672,162</u>	<i>Total Net Appropriations</i>
<u>\$ 88,240,502</u>	<u>\$ 255,908,524</u>	<u>\$ 0</u>	<u>\$ 255,908,524</u>	<u>\$ 6,478,018</u>	<i>Transfers</i>
<u>\$ 275,376,997</u>	<u>\$ 2,033,883,107</u>	<u>\$ 664,576,000</u>	<u>\$ 2,698,459,107</u>	<u>\$ 338,150,180</u>	TOTAL APPROPRIATIONS

**PROPOSED ANNUAL BUDGET FY 2015
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

GOVERNMENTAL FUND TYPES

	GENERAL	SPECIAL REVENUE	DEBT SERVICE
BEGINNING BALANCE	\$ 61,297,982	\$ 70,667,013	\$ 67,786,098
REVENUES			
Property Tax	\$ 268,477,764	\$ 0	\$ 160,318,042
Delinquent Property Tax	4,842,353	0	2,889,647
Sales Tax	253,371,067	74,856,783	0
Other Tax	37,691,057	80,775,741	0
Licenses and Permits	7,986,740	0	0
Intergovernmental	8,088,413	9,799,297	0
CPS Energy	315,962,248	0	0
San Antonio Water System	13,373,971	0	0
Charges for Services	63,579,264	79,091,618	0
Fines & Forfeits	13,449,057	2,485,340	0
Miscellaneous	10,347,312	1,022,846	4,208,133
Grants	0	0	0
<i>Subtotal Revenues</i>	<u>\$ 997,169,246</u>	<u>\$ 248,031,626</u>	<u>\$ 167,415,822</u>
<i>Transfers from other funds</i>	<u>\$ 34,735,760</u>	<u>\$ 76,076,204</u>	<u>\$ 65,479,169</u>
TOTAL REVENUES	<u>\$ 1,031,905,006</u>	<u>\$ 324,107,830</u>	<u>\$ 232,894,991</u>
TOTAL AVAILABLE FUNDS	<u>\$ 1,093,202,988</u>	<u>\$ 394,774,843</u>	<u>\$ 300,681,089</u>
APPROPRIATIONS			
Administrative & Operational Excellence	\$ 69,855,148	\$ 0	\$ 0
Convention, Tourism & Culture	1,913,091	66,624,028	0
Economic Development & Development Svc	15,862,694	5,190,910	0
Environmental	0	2,416,168	0
Health & Human Services	84,490,468	33,813,558	0
Neighborhood Services	48,736,985	2,800,142	0
Parks & Recreation	44,844,789	7,125,447	0
Public Safety	690,737,098	4,390,965	0
Streets & Infrastructure	82,420,197	37,612,069	0
Debt Service	0	0	254,939,795
<i>Subtotal Appropriations</i>	<u>\$ 1,038,860,470</u>	<u>\$ 159,973,288</u>	<u>\$ 254,939,795</u>
<i>Transfers to other funds</i>	<u>\$ 8,006,345</u>	<u>\$ 157,461,676</u>	<u>\$ 0</u>
TOTAL APPROPRIATIONS	<u>\$ 1,046,866,815</u>	<u>\$ 317,434,964</u>	<u>\$ 254,939,795</u>
Financial Reserves (Incremental Amount)	14,190,339		
Reserve for Two-Year Budget Plan	32,145,834		
GROSS ENDING FUND BALANCE*	<u>\$ 0</u>	<u>\$ 77,339,879</u>	<u>\$ 45,741,294</u>

* Does not include budgeted financial reserves

**PROPOSED ANNUAL BUDGET FY 2015
COMBINED BUDGET SUMMARY OF ALL FUND TYPES**

PROPRIETARY FUND TYPES		FIDUCIARY FUND TYPES		TOTAL ALL FUNDS FY 2015		
ENTERPRISE	TRUST AND AGENCY	GRANTS				
\$ 46,674,371	\$ 116,620	\$ 0	\$	\$	246,542,084	BEGINNING BALANCE
\$ 0	\$ 0	\$ 0	\$	\$	428,795,806	<u>REVENUES</u>
0	0	0	0	0	7,732,000	Property Tax
0	0	0	0	0	328,227,850	Delinquent Property Tax
0	0	0	0	0	118,466,798	Sales Tax
0	0	0	0	0	7,986,740	Other Tax
0	0	0	0	0	17,887,710	Licenses and Permits
0	0	0	0	0	315,962,248	Intergovernmental
0	0	0	0	0	13,373,971	CPS Energy
247,448,481	189,385	0	0	0	390,308,748	San Antonio Water System
0	0	0	0	0	15,934,397	Charges for Services
1,886,709	3,133	0	0	0	17,468,133	Fines & Forfeits
0	0	136,935,692	0	0	136,935,692	Miscellaneous
0	0	0	0	0	0	Grants
<u>\$ 249,335,190</u>	<u>\$ 192,518</u>	<u>\$ 136,935,692</u>	<u>\$</u>	<u>\$</u>	<u>1,799,080,093</u>	<i>Subtotal Revenues</i>
<u>\$ 6,506,828</u>	<u>\$ 0</u>	<u>\$ 2,200,000</u>	<u>\$</u>	<u>\$</u>	<u>184,997,960</u>	<i>Transfers from other funds</i>
<u>\$ 255,842,017</u>	<u>\$ 192,518</u>	<u>\$ 139,135,692</u>	<u>\$</u>	<u>\$</u>	<u>1,984,078,054</u>	TOTAL REVENUES
<u>\$ 302,516,389</u>	<u>\$ 309,138</u>	<u>\$ 139,135,692</u>	<u>\$</u>	<u>\$</u>	<u>2,230,620,138</u>	TOTAL AVAILABLE FUNDS
\$ 0	\$ 0	196,731	\$	\$	70,051,879	<u>APPROPRIATIONS</u>
2,709,270	128,844	192,975	0	0	71,568,208	Administrative & Operational Excellence
78,569,773	0	17,436,490	0	0	117,059,868	Convention, Tourism & Culture
97,375,336	0	1,166,495	0	0	100,957,999	Economic Development
0	0	109,690,657	0	0	227,994,683	Environmental
0	0	637,749	0	0	52,174,876	Health & Human Services
0	0	1,348,769	0	0	53,319,005	Neighborhood Services
8,482,115	0	6,265,826	0	0	709,876,004	Parks & Recreation
0	0	0	0	0	120,032,266	Public Safety
0	0	0	0	0	254,939,795	Streets & Infrastructure
0	0	0	0	0	0	Debt Service
<u>\$ 187,136,494</u>	<u>\$ 128,844</u>	<u>\$ 136,935,692</u>	<u>\$</u>	<u>\$</u>	<u>1,777,974,583</u>	<i>Subtotal Appropriations</i>
<u>\$ 88,240,502</u>	<u>\$ 0</u>	<u>\$ 2,200,000</u>	<u>\$</u>	<u>\$</u>	<u>255,908,524</u>	<i>Transfers to other funds</i>
<u>\$ 275,376,997</u>	<u>\$ 128,844</u>	<u>\$ 139,135,692</u>	<u>\$</u>	<u>\$</u>	<u>2,033,883,107</u>	TOTAL APPROPRIATIONS
<u>\$ 27,139,392</u>	<u>\$ 180,294</u>	<u>\$ 0</u>	<u>\$</u>	<u>\$</u>	<u>196,737,031</u>	GROSS ENDING FUND BALANCE



General Fund

**GENERAL FUND
SUMMARY OF PROPOSED BUDGET
AVAILABLE FUNDS**

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATE FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance (Excluding Financial Reserves)	\$ 8,284,901	\$ 41,749,305	\$ 41,749,305	
Use of Reserve for Two-Year Budget Plan	68,890,841	6,836,570	6,836,570	61,297,982
Use of Bond Balances				
Accounting Adjustment	8,566,443		(252,225)	
Use of Reserve for Federal Stimulus 50 Police Officers	2,250,000			
<i>Net Balance</i>	\$ 87,992,185	\$ 48,585,875	\$ 48,333,650	\$ 61,297,982
REVENUES				
Current Property Tax	\$ 243,141,361	\$ 252,144,451	\$ 251,853,726	\$ 268,477,764
City Sales Tax	230,970,982	243,626,026	244,938,026	253,371,067
CPS Energy	293,310,385	319,327,043	325,860,361	315,962,248
Business & Franchise Tax	31,409,497	31,118,031	30,969,177	31,078,597
Liquor By the Drink Tax	5,799,302	6,358,135	6,358,135	6,612,460
Delinquent Property Tax	2,984,033	2,878,150	3,046,704	2,712,353
Penalty & Interest on Delinquent Taxes	1,897,016	1,967,233	1,967,233	2,130,000
Licenses & Permits	7,389,010	7,381,871	7,398,065	7,986,740
San Antonio Water System	11,749,861	12,518,505	12,518,505	13,373,971
Other Agencies	8,025,473	8,101,550	8,130,398	8,088,413
Charges for Current Services				
General Government	5,089,576	4,605,331	4,483,221	4,501,560
Public Safety	29,686,021	38,463,363	39,064,649	44,620,824
Highways/Streets/Sanitation	655,248	555,214	562,677	572,276
Health	3,014,197	2,834,330	2,871,565	2,846,047
Recreation & Culture	10,390,850	10,639,774	10,650,177	11,038,557
Fines	13,601,755	13,235,967	13,285,725	13,449,057
Miscellaneous Revenue				
Sale of Property	3,899,285	3,774,312	3,986,962	4,007,152
Use of Money & Property	1,952,061	2,029,956	2,020,211	2,043,375
Interest on Time Deposits	551,608	484,883	484,883	549,407
Recovery of Expenditures	3,348,331	1,557,650	2,085,509	1,714,381
Miscellaneous	1,064,747	283,015	292,700	382,997
Interfund Charges	1,419,804	1,650,000	1,650,000	1,650,000
Total Revenues	\$ 911,350,403	\$ 965,534,790	\$ 974,478,609	\$ 997,169,246
Transfer from Other Funds	\$ 27,150,921	\$ 30,432,037	\$ 30,678,144	\$ 34,735,760
Total Revenue & Transfers	\$ 938,501,324	\$ 995,966,827	\$ 1,005,156,753	\$ 1,031,905,006
Total Available Funds	\$ 1,026,493,509	\$ 1,044,552,702	\$ 1,053,490,403	\$ 1,093,202,988

**GENERAL FUND
SUMMARY OF PROPOSED BUDGET
APPROPRIATIONS**

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATE FY 2014	PROPOSED FY 2015
DEPARTMENTAL APPROPRIATIONS				
Animal Care	\$ 11,293,006	\$ 11,290,315	\$ 11,289,065	\$ 11,654,953
Center City Development and Operations	1,299,342	1,401,362	1,401,362	7,982,723
City Attorney	7,375,118	7,255,077	7,255,077	7,422,364
City Auditor	2,493,549	2,823,953	2,673,063	2,854,706
City Clerk	2,870,822	2,919,010	2,902,894	3,346,141
City Manager	3,335,059	3,339,079	3,339,079	3,228,132
Code Enforcement Services	10,939,838	11,828,813	11,791,368	11,840,325
Communication & Public Affairs	4,536,425	4,378,268	4,378,268	5,041,778
Downtown Operations	6,177,225	6,141,101	6,141,101	0
Eastpoint Office				1,661,335
Economic Development	2,399,877	3,269,266	3,244,828	3,358,134
Finance	7,915,229	8,166,564	8,154,229	10,444,081
Fire	254,558,807	264,208,361	264,208,361	276,269,449
Health	10,905,711	11,262,363	11,205,978	11,701,408
Historic Preservation		1,051,114	1,045,735	1,589,871
Human Resources	3,697,439	4,101,671	4,077,959	5,045,306
Human Services	18,586,625	19,658,468	19,431,334	18,978,390
Intergovernmental Relations	1,149,968	1,106,357	1,042,557	1,554,381
Library	33,963,880	33,820,270	33,746,295	34,949,204
Management & Budget	2,608,289	2,803,997	2,745,537	3,272,316
Mayor & Council	5,710,847	6,064,886	6,064,886	6,298,686
Municipal Court	12,973,818	13,554,805	13,554,805	14,059,776
Municipal Elections	1,727,264	85,500	85,500	1,894,293
Parks & Recreation	45,926,896	43,803,858	43,730,323	44,595,789
Planning		2,794,771	2,794,607	2,431,267
Police	365,285,238	385,445,148	385,445,148	401,510,559
Parks Police	12,287,043	12,817,573	12,817,573	12,957,090
Transportation and Capital Improvements Agencies	56,612,297	54,399,251	54,399,251	66,348,322
Non-Departmental/Non-Operating	19,619,890	18,651,402	18,651,402	18,486,466
One-Time Projects	45,535,110	36,398,365	36,398,365	42,885,415
Transfers	5,014,367	7,432,562	7,429,962	5,197,810
	18,271,079	9,911,859	9,911,859	8,006,345
TOTAL APPROPRIATIONS	\$ 975,070,058	\$ 992,185,389	\$ 991,357,771	\$ 1,046,866,815
TOTAL AVAILABLE FUNDS	\$ 1,026,493,509	\$ 1,044,552,702	\$ 1,053,490,403	\$ 1,093,202,988
GROSS ENDING BALANCE	\$ 51,423,451	\$ 52,367,313	\$ 62,132,632	\$ 46,336,173
LESS: BUDGETED FINANCIAL RESERVES				
Financial Reserves (Incremental Amount)	2,837,576	834,650	834,650	14,190,339
Reserve for Two-Year Budget Plan	48,585,875	51,532,663	61,297,982	32,145,834
ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

BUDGET RESERVES SUMMARY

Total Annual Budgeted Financial Reserves	88,165,512	89,000,162	89,000,162	103,190,501
Annual Budgeted Financial Reserves as a % of Revenues ¹	9%	9%	9%	10%

1. Beginning in FY 2015 reserves are maintained as a percentage of revenues

**GENERAL FUND
SUMMARY OF PROPOSED CHANGES
PROGRAM CHANGES**

	BUDGET FY 2014	ESTIMATE FY 2014	CURRENT SERVICE FY 2015	REDUCTION FY 2015	MANDATES FY 2015
DEPARTMENTAL APPROPRIATIONS					
Animal Care	\$ 11,290,315	\$ 11,289,065	\$ 11,628,396	\$ (404,489)	
Center City Development and Operations	1,401,362	1,401,362	1,456,742		
City Attorney	7,255,077	7,255,077	7,213,572		
City Auditor	2,823,953	2,673,063	2,770,087		
City Clerk	2,919,010	2,902,894	3,433,504	(81,522)	
City Manager	3,339,079	3,339,079	3,430,773	(309,994)	
Code Enforcement Services	11,828,813	11,791,368	11,779,343		
Communication & Public Affairs	4,378,268	4,378,268	5,083,918	(10,000)	
Downtown Operations	6,141,101	6,141,101	6,443,458	(85,485)	
Eastpoint Office					
Economic Development	3,269,266	3,244,828	3,276,397		
Finance	8,166,564	8,154,229	9,470,383		
Fire	264,208,361	264,208,361	283,653,473	(7,878,121)	654,344
Health	11,262,363	11,205,978	11,828,502	(315,560)	
Historic Preservation	1,051,114	1,045,735	1,107,509		
Human Resources	4,101,671	4,077,959	4,583,899		
Human Services	19,658,468	19,431,334	18,596,661	(221,647)	545,217
Intergovernmental Relations	1,106,357	1,042,557	1,385,651		
Library	33,820,270	33,746,295	34,843,726	(93,927)	303,169
Management & Budget	2,803,997	2,745,537	3,183,994		
Mayor & Council	6,064,886	6,064,886	6,238,107	(100,634)	
Municipal Court	13,554,805	13,554,805	13,801,501		
Municipal Elections	85,500	85,500	1,894,293		
Parks & Recreation	43,803,858	43,730,323	43,723,242	(466,102)	976,366
Planning	2,794,771	2,794,607	2,874,781	(19,945)	
Police	385,445,148	385,445,148	412,194,122	(11,857,107)	2,229,491
Parks Police	12,817,573	12,817,573	12,641,191		109,200
Transportation and Capital Improvements Agencies	54,399,251	54,399,251	55,234,008	(226,440)	38,979
Non-Departmental/Non-Operating	18,651,402	18,651,402	18,486,466		
One-Time Projects	36,398,365	36,398,365	42,963,144	(50,000)	
Transfers	7,432,562	7,429,962	4,721,130		
	9,911,859	9,911,859	9,664,380		
TOTAL APPROPRIATIONS	\$ 992,185,389	\$ 991,357,771	\$ 1,049,606,353	\$ (22,120,973)	\$ 4,856,766
TOTAL AVAILABLE FUNDS	\$ 1,044,552,702	\$ 1,053,490,403			
GROSS ENDING BALANCE	\$ 52,367,313	\$ 62,132,632			
LESS: BUDGETED FINANCIAL RESERVES					
Financial Reserves (Incremental Amount)	834,650	834,650			
Reserve for Two-Year Budget Plan	51,532,663	61,297,982			
ENDING BALANCE	\$ 0	\$ 0			

BUDGET RESERVES SUMMARY

Total Annual Budgeted Financial Reserves	89,000,162	89,000,162
Annual Budgeted Financial Reserves as a % of Revenues ¹	9%	9%

1. Beginning in FY 2015 reserves are maintained as a percentage of revenues
City of San Antonio

**GENERAL FUND
SUMMARY OF PROPOSED CHANGES
PROGRAM CHANGES**

IMPROVEMENTS FY 2015	RE-ORGANIZATIONS FY 2015	TOTAL PROGRAM CHANGES	PROPOSED FY 2015	
				DEPARTMENTAL APPROPRIATIONS
\$ 508,488	\$ (77,442)	26,557	\$ 11,654,953	Animal Care
93,138	6,432,843	6,525,981	7,982,723	Center City Development and Operations
226,627	(17,835)	208,792	7,422,364	City Attorney
84,619		84,619	2,854,706	City Auditor
62,976	(68,817)	(87,363)	3,346,141	City Clerk
107,353		(202,641)	3,228,132	City Manager
192,063	(131,081)	60,982	11,840,325	Code Enforcement Services
105,238	(137,378)	(42,140)	5,041,778	Communication & Public Affairs
74,870	(6,432,843)	(6,443,458)	0	Downtown Operations
	1,661,335	1,661,335	1,661,335	Eastpoint Office
81,737		81,737	3,358,134	Economic Development
257,081	716,617	973,698	10,444,081	Finance
644,013	(804,260)	(7,384,024)	276,269,449	Fire
341,961	(153,495)	(127,094)	11,701,408	Health
406,571	75,791	482,362	1,589,871	Historic Preservation
133,969	327,438	461,407	5,045,306	Human Resources
420,649	(362,490)	381,729	18,978,390	Human Services
168,730		168,730	1,554,381	Intergovernmental Relations
929,886	(1,033,650)	105,478	34,949,204	Library
88,322		88,322	3,272,316	Management & Budget
161,213		60,579	6,298,686	Mayor & Council
322,600	(64,325)	258,275	14,059,776	Municipal Court
		-	1,894,293	Municipal Elections
580,959	(218,676)	872,547	44,595,789	Parks & Recreation
116,741	(540,310)	(443,514)	2,431,267	Planning
1,122,600	(2,178,547)	(10,683,563)	401,510,559	Police
206,699		315,899	12,957,090	Parks Police
10,937,325	364,450	11,114,314	66,348,322	Transportation and Capital Improvements
		-	18,486,466	Agencies
94,556	(122,285)	(77,729)	42,885,415	Non-Departmental/Non-Operating
476,680		476,680	5,197,810	One-Time Projects
500,000	(2,158,035)	(1,658,035)	8,006,345	Transfers
\$ 19,447,664	\$ (4,922,995)	(2,739,538)	\$ 1,046,866,815	TOTAL APPROPRIATIONS

\$ 1,093,202,988 TOTAL AVAILABLE FUNDS

\$ 46,336,173 GROSS ENDING BALANCE

LESS: BUDGETED FINANCIAL RESERVES

14,190,339 Financial Reserves (Incremental Amount)

32,145,834 Reserve for Two-Year Budget Plan

\$ 0 ENDING BALANCE

BUDGET RESERVES SUMMARY

103,190,501 Total Annual Budgeted Financial Reserves

10% Annual Budgeted Financial Reserves as a % of Revenues¹

**CURRENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF PROPOSED BUDGET**

Description:

The Bexar Appraisal District provides the City with the value, ownership, and taxability of property within the City limits. Property taxes levied each year by the City on real property, mobile homes, and personal property at 100% of the appraised market value. In addition to providing General Fund operating support, property tax revenue is used to retire tax supported debt.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
ASSESSED VALUATION				
Real Property	\$ 73,714,095,517	\$ 77,030,722,611	\$ 76,760,518,181	\$ 82,233,157,709
Personal Property	9,780,227,035	10,286,646,248	10,245,871,383	10,490,595,239
<i>Sub-Total</i>	\$ 83,494,322,552	\$ 87,317,368,859	\$ 87,006,389,564	\$ 92,723,752,948
LESS				
Over-65 Exemptions	\$ 4,655,092,975	\$ 4,607,833,249	\$ 4,737,409,280	\$ 4,770,109,903
Disabled Veterans Exemptions	184,066,361	176,475,769	184,842,519	179,860,221
Disabled Veterans 100% Exemptions	525,737,105	550,574,788	597,054,534	668,628,048
Disabled Residence Homestead Exemptions	120,850,999	110,953,789	118,184,364	108,580,178
Historic Property Exemptions	81,192,725	80,712,624	80,677,195	95,578,906
Freeport Exemptions	487,667,784	484,776,500	486,234,050	445,142,740
Tax Abatement/Phase-In Exemptions	856,092,688	935,326,316	914,491,316	900,486,805
Residence Homestead 10% Limitations	47,060,327	69,997,077	70,158,132	275,933,445
Agricultural Productivity Loss	509,126,569	492,427,605	492,278,110	474,530,769
Pollution Control Property	62,810,316	62,128,253	62,128,253	72,192,648
Low Income Housing	48,709,371	45,180,841	63,507,971	65,090,928
Energy Exemptions	6,559,094	232,500	0	0
Absolute Exemptions	4,443,485,492	4,177,838,659	4,208,842,547	4,597,430,892
Community Housing Development Organization	0	310,379,748	306,582,740	286,768,226
Armed Services Surviving Spouse	0	0	0	2,603,028
Personal Property Vehicle	0	0	0	2,191,300
Pro-Rated Exemptions	66,915,611	14,002,722	30,856,561	8,963,566
TOTAL TAXABLE VALUE	\$ 71,398,955,135	\$ 75,198,528,419	\$ 74,653,141,992	\$ 79,769,661,345
TAX RATE/\$100 VALUATION				
General Fund	\$ 0.35419	\$ 0.35419	\$ 0.35419	\$ 0.35419
G.O. Debt Service Fund	0.21150	0.21150	0.21150	0.21150
TOTAL TAX RATE	\$ 0.56569	\$ 0.56569	\$ 0.56569	\$ 0.56569
CURRENT PROPERTY TAX REVENUE				
Current Levy (Gross)	\$ 403,896,749	\$ 425,390,555	\$ 422,305,359	\$ 451,248,997
Less Delinquencies	8,001,096	8,425,851	8,363,550	8,904,946
Less TIRZ Tax Increment Collections	6,476,707	6,711,707	7,591,809	7,546,552
Less Over-65 & Disabled Tax Ceiling	3,841,973	4,098,025	4,127,867	6,001,693
CURRENT LEVY (NET)	\$ 385,576,973	\$ 406,154,972	\$ 402,222,133	\$ 428,795,806
PERCENT OF LEVY COLLECTED				
	98.00%	98.00%	98.00%	98.00%
DISTRIBUTION BY FUND				
General Fund	\$ 241,417,575	\$ 254,301,878	\$ 251,853,726	\$ 268,477,764
G.O. Debt Service Fund	144,159,398	151,853,094	150,368,407	160,318,042
CURRENT COLLECTIONS	\$ 385,576,973	\$ 406,154,972	\$ 402,222,133	\$ 428,795,806

**DELINQUENT PROPERTY TAX REVENUE
ALL TAX SUPPORTED FUNDS
SUMMARY OF PROPOSED BUDGET**

Description:

This schedule reflects estimated delinquent property tax revenue. Delinquent property tax collections are net of refunds issued for prior tax years and are dedicated to the support of General Fund operations and required debt service payments.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
DELINQUENT TAX RECEIVABLE				
Real Property	\$ 10,799,768	\$ 11,016,000	\$ 10,203,768	\$ 10,408,000
Personal Property	<u>8,836,173</u>	<u>9,013,000</u>	<u>8,348,537</u>	<u>8,515,000</u>
TOTAL DELINQUENT TAX RECEIVABLE	\$ <u>19,635,941</u>	\$ <u>20,029,000</u>	\$ <u>18,552,305</u>	\$ <u>18,923,000</u>
TAX RATE FOR DISTRIBUTION				
General Fund	\$ 0.35419	\$ 0.35419	\$ 0.35419	\$ 0.35419
G.O. Debt Service Fund	<u>0.21150</u>	<u>0.21150</u>	<u>0.21150</u>	<u>0.21150</u>
TOTAL TAX RATE	\$ <u>0.56569</u>	\$ <u>0.56569</u>	\$ <u>0.56569</u>	\$ <u>0.56569</u>
COLLECTIONS				
Real Property	\$ 4,062,872	\$ 4,160,895	\$ 4,393,000	\$ 3,921,000
Personal Property	524,449	535,905	573,000	511,000
Delinquent Tax Attorney Fees	<u>1,167,325</u>	<u>1,250,000</u>	<u>1,250,000</u>	<u>1,250,000</u>
TOTAL COLLECTIONS	\$ <u>5,754,646</u>	\$ <u>5,946,800</u>	\$ <u>6,216,000</u>	\$ <u>5,682,000</u>
Less TIRZ Tax Increment Collections	\$ 74,192	100,000	100,000	100,000
Less Delinquent Tax Attorney Fees	<u>1,167,325</u>	<u>1,250,000</u>	<u>1,250,000</u>	<u>1,250,000</u>
NET COLLECTIONS	\$ <u>4,513,129</u>	\$ <u>4,596,800</u>	\$ <u>4,866,000</u>	\$ <u>4,332,000</u>
PERCENT OF TOTAL DELINQUENT TAXES COLLECTED				
	<u>23.39%</u>	<u>23.45%</u>	<u>23.42%</u>	<u>23.42%</u>
DISTRIBUTION BY FUND				
General Fund	\$ 2,825,762	\$ 2,878,150	\$ 3,046,704	\$ 2,712,353
G.O. Debt Service Fund	<u>1,687,367</u>	<u>1,718,650</u>	<u>1,819,296</u>	<u>1,619,647</u>
TOTAL DISTRIBUTION BY FUND	\$ <u>4,513,129</u>	\$ <u>4,596,800</u>	\$ <u>4,866,000</u>	\$ <u>4,332,000</u>



Special Revenue Funds

**SPECIAL REVENUE FUND
ADVANCED TRANSPORTATION DISTRICT FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2005, the Advanced Transportation District (ATD) Fund was established to account for all revenues and expenditures associated with the administration and project delivery of the ATD Program. The ATD Program delivers projects that increase mobility, reduce traffic congestion, improve neighborhood connectivity, leverage resources and provide coordinated planning.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 8,875,028	\$ 3,684,594	\$ 5,440,011	\$ 4,740,295
Adjustment for Reserve	(1,697,725)	0	1,107,404	0
<i>Net Balance</i>	\$ 7,177,303	\$ 3,684,594	\$ 6,547,415	\$ 4,740,295
REVENUES				
Sales Tax Revenue	\$ 13,573,069	\$ 13,578,885	\$ 14,095,616	\$ 14,688,108
Interest on Time Deposits	50,736	40,068	33,190	23,535
Recovery of Expenditures	0	0	2,293	0
<i>Total Revenues & Transfers</i>	\$ 13,623,805	\$ 13,618,953	\$ 14,131,099	\$ 14,711,643
TOTAL AVAILABLE FUNDS	\$ 20,801,108	\$ 17,303,547	\$ 20,678,514	\$ 19,451,938
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 1,615,982	\$ 1,669,652	\$ 1,719,873	\$ 1,731,347
Contractual Services	533,836	650,889	616,839	650,889
Commodities	53,635	72,125	48,824	72,459
Self-Insurance/Other Expenditures	310,276	265,603	256,775	1,927,708
Capital Outlay	34,406	144,315	144,608	12,907
<i>Subtotal Operating</i>	\$ 2,548,135	\$ 2,802,584	\$ 2,786,919	\$ 4,395,310
<u>Transfers To</u>				
General Fund - Indirect Costs	\$ 151,092	\$ 151,092	\$ 151,092	\$ 151,092
Transfer to General Fund for Street Projects	0	3,030,884	3,030,884	3,030,884
Transfer to Solid Waste Fund	136,022	134,324	134,324	135,381
Capital Projects				
Bike Facilities	1,113,922	960,000	960,000	960,000
Intersection Improvements	2,614,810	1,175,000	1,175,000	1,995,000
Sidewalk & Street Improvements	5,767,266	4,000,000	3,700,000	4,000,000
Sidewalks to Schools Initiative	0	4,500,000	4,000,000	4,500,000
Debt Service	3,029,850	0	0	0
<i>Subtotal Transfers</i>	\$ 12,812,962	\$ 13,951,300	\$ 13,151,300	\$ 14,772,357
TOTAL APPROPRIATIONS	\$ 15,361,097	\$ 16,753,884	\$ 15,938,219	\$ 19,167,667
ENDING BALANCE	\$ 5,440,011	\$ 549,663	\$ 4,740,295	\$ 284,271

**SPECIAL REVENUE FUND
CHILD SAFETY FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Child Safety Fund was established to account for revenues authorized by the 1991 State Legislature. The revenues, which come from added fees on parking tickets, school zone violations and vehicle registrations, must be used primarily for the school crossing guard program with the remaining funds applied to programs designed to enhance child safety, health or nutrition, child abuse intervention and prevention and drug and alcohol abuse prevention.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ (56,480)	\$ 205,730	\$ 40,574	\$ 144,856
<i>Net Balance</i>	\$ (56,480)	\$ 205,730	\$ 40,574	\$ 144,856
REVENUES				
Parking Fines	\$ 161,519	\$ 158,316	\$ 156,545	\$ 162,010
Moving Violations	255,598	261,472	251,346	253,303
Bexar County - Vehicle Registrations	1,753,137	1,750,000	1,705,097	1,806,926
Interest on Time Deposits	32	20	20	0
<i>Total Revenues & Transfers</i>	\$ 2,170,286	\$ 2,169,808	\$ 2,113,008	\$ 2,222,239
TOTAL AVAILABLE FUNDS	\$ 2,113,806	\$ 2,375,538	\$ 2,153,582	\$ 2,367,095
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 1,432,102	\$ 1,722,241	\$ 1,437,564	\$ 1,745,757
Contractual Services	10,093	3,454	14,353	18,454
Commodities	12,710	33,049	13,871	18,049
Self-Insurance/Other Expenditures	618,327	541,706	538,898	543,671
Capital Outlay	0	4,040	4,040	0
<i>Subtotal Operating</i>	\$ 2,073,232	\$ 2,304,490	\$ 2,008,726	\$ 2,325,931
TOTAL APPROPRIATIONS	\$ 2,073,232	\$ 2,304,490	\$ 2,008,726	\$ 2,325,931
GROSS ENDING BALANCE	\$ 40,574	\$ 71,048	\$ 144,856	\$ 41,164

**SPECIAL REVENUE FUND
CONFISCATED PROPERTY FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Confiscated Property Fund was established for the deposit and use of confiscated monies seized by the San Antonio Police Department. The revenues will be used for the enhancement of Police operations.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 1,846,211	\$ 1,752,968	\$ 2,603,399	\$ 2,317,905
Accounting Adjustment	1,411,295	0	0	0
<i>Net Balance</i>	\$ 3,257,506	\$ 1,752,968	\$ 2,603,399	\$ 2,317,905
REVENUES				
Car Sales	\$ 140,962	\$ 89,555	\$ 137,935	\$ 121,207
Other Sales	757,292	453,290	651,055	623,009
Confiscated Property	478,744	588,224	506,822	612,312
Miscellaneous	752	4,043	0	0
Interest on Time Deposits	10,535	6,577	2,580	3,260
Recovery of Expenditures	58,620	15,698	79,115	6,400
<i>Total Revenues & Transfers</i>	\$ 1,446,905	\$ 1,157,387	\$ 1,377,507	\$ 1,366,188
TOTAL AVAILABLE FUNDS	\$ 4,704,411	\$ 2,910,355	\$ 3,980,906	\$ 3,684,093
APPROPRIATIONS				
Operating Expenses				
Personal Services	\$ 326,353	\$ 372,805	\$ 381,290	\$ 321,207
Contractual Services	378,020	1,069,294	371,013	678,631
Commodities	336,957	331,833	191,253	297,272
Self-Insurance/Other Expenditures	227,094	238,826	218,123	273,812
Capital Outlay	454,588	189,892	120,822	494,112
<i>Subtotal Operating</i>	\$ 1,723,012	\$ 2,202,650	\$ 1,282,501	\$ 2,065,034
Transfers To				
Debt Service	\$ 378,000	\$ 380,500	\$ 380,500	\$ 376,250
<i>Subtotal Transfers</i>	\$ 378,000	\$ 380,500	\$ 380,500	\$ 376,250
TOTAL APPROPRIATIONS	\$ 2,101,012	\$ 2,583,150	\$ 1,663,001	\$ 2,441,284
GROSS ENDING BALANCE	\$ 2,603,399	\$ 327,205	\$ 2,317,905	\$ 1,242,809

**SPECIAL REVENUE FUND
CONVENTION AND VISITORS BUREAU FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2007, the Convention and Visitors Bureau was established as an independent fund, which separated funds from the Community and Visitor Facilities Fund. The expenditures account for the marketing and promotion of San Antonio.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<u>REVENUES</u>				
Miscellaneous Revenue	\$ 226,129	\$ 248,050	\$ 288,376	\$ 286,550
Transfer from Hotel Occupancy Tax	19,188,317	19,992,348	19,948,219	19,825,959
<i>Total Revenues & Transfers</i>	<u>\$ 19,414,446</u>	<u>\$ 20,240,398</u>	<u>\$ 20,236,595</u>	<u>\$ 20,112,509</u>
TOTAL AVAILABLE FUNDS	<u>\$ 19,414,446</u>	<u>\$ 20,240,398</u>	<u>\$ 20,236,595</u>	<u>\$ 20,112,509</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
CONVENTION & VISITORS BUREAU				
Personal Services	\$ 7,031,808	\$ 7,365,949	\$ 7,529,667	\$ 7,417,674
Contractual Services	10,147,798	10,948,889	10,805,285	10,567,025
Destination San Antonio	250,000	250,000	250,000	250,000
Commodities	222,510	250,529	222,277	288,529
Self Insurance / Other Expenditures	483,080	504,589	504,734	663,451
Capital Outlay	282,320	7,683	14,268	2,000
<i>Subtotal Operating</i>	<u>\$ 18,417,516</u>	<u>\$ 19,327,639</u>	<u>\$ 19,326,231</u>	<u>\$ 19,188,679</u>
<u>Transfers To</u>				
General Fund	\$ 556,388	\$ 556,388	\$ 556,388	\$ 556,388
Visitor Information Center	440,542	356,371	353,976	367,442
<i>Subtotal Transfers</i>	<u>\$ 996,930</u>	<u>\$ 912,759</u>	<u>\$ 910,364</u>	<u>\$ 923,830</u>
TOTAL APPROPRIATIONS	<u>\$ 19,414,446</u>	<u>\$ 20,240,398</u>	<u>\$ 20,236,595</u>	<u>\$ 20,112,509</u>
GROSS ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
COMMUNITY AND VISITOR FACILITIES FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Community and Visitor Facilities Fund was established in FY 2004 to account for revenues and expenditures generated from all Convention and Tourism activities relating to the promotion of all City of San Antonio owned facilities to be used for conventions, community and entertainment venues.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<u>REVENUES</u>				
CONVENTION & SPORTS FACILITIES				
Convention Center Revenue	\$ 12,374,742	\$ 13,682,939	\$ 13,682,939	\$ 12,279,359
Alamodome Revenues	8,059,801	8,556,997	8,719,573	10,187,748
Miscellaneous Revenue	143,883	100,000	136,029	100,000
Transfer from Other Funds	176,535	100,707	100,707	103,327
Transfer from Hotel Occupancy Tax	15,209,196	15,032,369	14,833,698	17,516,733
<i>Total Revenue & Transfers</i>	<u>\$ 35,964,157</u>	<u>\$ 37,473,012</u>	<u>\$ 37,472,946</u>	<u>\$ 40,187,167</u>
TOTAL AVAILABLE FUNDS	<u>\$ 35,964,157</u>	<u>\$ 37,473,012</u>	<u>\$ 37,472,946</u>	<u>\$ 40,187,167</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
CONVENTION & SPORTS FACILITIES				
Personal Services	\$ 17,187,523	\$ 17,473,159	\$ 17,841,218	\$ 17,623,645
Contractual Services	4,197,327	4,342,951	4,263,636	4,342,202
Commodities	1,074,326	1,011,620	1,021,928	999,015
Self-Insurance/Other Expenditures	10,743,809	10,819,761	10,505,222	10,813,683
Capital Outlay	58,822	7,885	23,372	1,605
<i>Subtotal Operating</i>	<u>\$ 33,261,807</u>	<u>\$ 33,655,376</u>	<u>\$ 33,655,376</u>	<u>\$ 33,780,150</u>
NON-DEPARTMENTAL				
Personal Services	\$ 172,040	\$ 174,751	\$ 174,685	\$ 179,686
Hosting Obligations	1,579,868	1,993,418	1,993,418	2,540,380
Contractual Services	916,518	1,298,577	1,298,577	1,298,577
Self-Insurance/Other Expenditures	6,245	10,557	10,557	10,683
<i>Subtotal Operating</i>	<u>\$ 2,674,671</u>	<u>\$ 3,477,303</u>	<u>\$ 3,477,237</u>	<u>\$ 4,029,326</u>
<i>Total Operating Expenses</i>	<u>\$ 35,936,478</u>	<u>\$ 37,132,679</u>	<u>\$ 37,132,613</u>	<u>\$ 37,809,476</u>
<u>Transfers To</u>				
Energy Efficiency Fund	\$ 0	\$ 177,757	\$ 177,757	\$ 193,758
State Rebate Fund	0	162,576	162,576	255,674
Public Improvement District	24,664	0	0	0
Grants	3,015	0	0	0
<i>Subtotal Transfers</i>	<u>\$ 27,679</u>	<u>\$ 340,333</u>	<u>\$ 340,333</u>	<u>\$ 449,432</u>
TOTAL APPROPRIATIONS	<u>\$ 35,964,157</u>	<u>\$ 37,473,012</u>	<u>\$ 37,472,946</u>	<u>\$ 38,258,908</u>
GROSS ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,928,259</u>
RESERVE FOR ALAMODOME CAPITAL PROJECTS	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 1,928,259</u>
NET AVAILABLE ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
CONVENTION & SPORTS FACILITIES STATE REIMBURSEMENT FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The 2009 Texas State Legislature approved expanding the State's Sporting Events Trust Fund program to include conventions and other major events. This fund accounts for all revenues and expenses related to capital improvements to the Henry B. Gonzalez Convention Center and Alamodome facilities made in preparation for eligible convention and sporting events as well as certain operational expenses and all reimbursements received from the State of Texas.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ (16,189,649)	\$ 178,634	\$ 178,634	\$ 0
Adjustment for Reserve	7,976,858	0	0	0
<i>Net Balance</i>	\$ (8,212,791)	\$ 178,634	\$ 178,634	\$ 0
REVENUES				
State Events Trust Fund Rebates	\$ 6,501,008	\$ 920,000	\$ 920,000	\$ 1,826,245
14% Local Contribution	954,944	0	0	0
Transfer in from HOT I&C Fund	11,351,556	0	0	0
Transfer in from Hotel Occupancy Tax Fund	0	162,576	162,576	255,674
<i>Total Revenue & Transfers</i>	\$ 18,807,508	\$ 1,082,576	\$ 1,082,576	\$ 2,081,919
TOTAL AVAILABLE FUNDS	\$ 10,594,717	\$ 1,261,210	\$ 1,261,210	\$ 2,081,919
APPROPRIATIONS				
Local Contribution Matching Funds	\$ 954,944	\$ 162,576	\$ 162,576	\$ 255,674
Transfers To				
Capital Projects	\$ 552,685	\$ 920,000	\$ 920,000	\$ 1,826,245
Hotel Occupancy Tax Fund	5,487,466	178,634	178,634	0
HOT Capital Facilities Fund	3,249,482	0	0	0
Conv Ctr HQ Hotel Funds	171,506	0	0	0
<i>Subtotal Transfers</i>	\$ 9,461,139	\$ 1,098,634	\$ 1,098,634	\$ 1,826,245
TOTAL APPROPRIATIONS	\$ 10,416,083	\$ 1,261,210	\$ 1,261,210	\$ 2,081,919
NET ENDING BALANCE	\$ 178,634	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
CULTURE AND CREATIVE DEVELOPMENT FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2007, the Department of Culture and Creative Development was established as a fund, separating from the Community and Visitor Facilities Fund. The expenditures are generated from the leadership, resources and support for arts and cultural organizations.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0
<u>REVENUES</u>				
Transfer from Hotel Occupancy Tax	\$ 7,462,024	\$ 7,986,279	\$ 7,975,316	\$ 8,679,105
Capital Administrative Charges	N/A	495,955	482,509	504,544
Transfer from General Fund	50,000	50,000	50,000	50,000
<i>Total Revenue & Transfers</i>	<u>\$ 7,512,024</u>	<u>\$ 8,532,234</u>	<u>\$ 8,507,825</u>	<u>\$ 9,233,649</u>
TOTAL AVAILABLE FUNDS	<u>\$ 7,512,024</u>	<u>\$ 8,532,234</u>	<u>\$ 8,507,825</u>	<u>\$ 9,233,649</u>
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
CULTURE AND CREATIVE DEVELOPMENT				
Personal Services	\$ 960,509	\$ 980,935	\$ 977,827	\$ 1,024,960
Contractual Services	897,274	897,885	881,618	897,885
Commodities	7,036	12,546	11,401	12,546
Other Expenditures	87,032	79,397	81,411	126,738
Capital Outlay	1,286	900	900	175,351
<i>Subtotal</i>	<u>\$ 1,953,137</u>	<u>\$ 1,971,663</u>	<u>\$ 1,953,157</u>	<u>\$ 2,237,480</u>
CONTRIBUTIONS TO CULTURAL AGENCIES	<u>\$ 5,391,019</u>	<u>\$ 5,269,121</u>	<u>\$ 5,269,121</u>	<u>\$ 5,970,296</u>
PUBLIC ART SAN ANTONIO				
Personal Services	\$ N/A	\$ 414,207	\$ 393,554	\$ 421,940
Contractual Services	N/A	45,669	58,703	45,669
Commodities	N/A	9,077	3,250	9,077
Other Expenditures	N/A	23,730	23,730	27,858
Capital Outlay	N/A	3,272	3,272	0
<i>Subtotal</i>	<u>\$ 0</u>	<u>\$ 495,955</u>	<u>\$ 482,509</u>	<u>\$ 504,544</u>
<u>Transfers To</u>				
General Fund-Other	\$ 66,000	\$ 66,000	\$ 66,000	\$ 66,000
General Fund-Indirect Cost	60,100	60,100	67,643	85,934
Other Funds	41,768	41,768	41,768	41,768
Cultural Agencies	0	627,627	627,627	327,627
<i>Subtotal Transfers</i>	<u>\$ 167,868</u>	<u>\$ 795,495</u>	<u>\$ 803,038</u>	<u>\$ 521,329</u>
TOTAL APPROPRIATIONS	<u>\$ 7,512,024</u>	<u>\$ 8,532,234</u>	<u>\$ 8,507,825</u>	<u>\$ 9,233,649</u>
GROSS ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
HOTEL OCCUPANCY TAX FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Hotel Occupancy Tax Fund captures revenues generated by the Hotel Occupancy Tax and supports the arts, tourism, and convention activities through transfers to the Community and Visitor Facilities Fund, Convention and Visitors Bureau Fund, and Culture and Creative Development Fund.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 13,661,749	\$ 0	\$ 158,005	\$ 0
Release of Reserve for Grand Hyatt Debt	0	0	2,055,126	2,145,175
Adjustment for Reserve	(113,691)	0	0	0
<i>Net Balance</i>	<u>\$ 13,548,058</u>	<u>\$ 0</u>	<u>\$ 2,213,131</u>	<u>\$ 2,145,175</u>
REVENUES				
Hotel Occupancy Tax	\$ 56,625,430	\$ 58,695,476	\$ 58,695,476	\$ 60,529,453
Transfer From State Events Trust Fund	5,487,466	0	178,634	0
Miscellaneous Revenue	103,416	97,321	63,556	71,888
<i>Total Revenue & Transfers</i>	<u>\$ 62,216,312</u>	<u>\$ 58,792,797</u>	<u>\$ 58,937,666</u>	<u>\$ 60,601,341</u>
TOTAL AVAILABLE FUNDS	<u>\$ 75,764,370</u>	<u>\$ 58,792,797</u>	<u>\$ 61,150,797</u>	<u>\$ 62,746,516</u>
APPROPRIATIONS				
<u>Transfers To</u>				
Community & Visitor Facilities Fund	\$ 15,209,196	\$ 15,032,369	\$ 14,833,698	\$ 17,516,733
Convention & Visitors Bureau Fund	19,188,317	19,992,348	19,948,219	19,825,959
Culture and Creative Development Fund	7,462,024	7,986,279	7,975,316	8,679,105
Support for History and Preservation	7,974,213	7,974,213	7,974,213	8,679,105
General Fund - Indirect Cost	1,919,438	1,919,438	1,764,743	1,991,024
General Fund - Other	714,198	682,484	682,484	717,250
Contractual Obligations	306,597	306,597	306,597	306,597
Transfer to Debt Service Fund [Debt]	0	1,712,763	2,925,994	2,668,751
Transfer to Debt Service Fund [Surplus]	20,777,256	3,186,306	2,594,358	149,790
<i>Subtotal Transfers</i>	<u>\$ 73,551,239</u>	<u>\$ 58,792,797</u>	<u>\$ 59,005,622</u>	<u>\$ 60,534,314</u>
TOTAL APPROPRIATIONS	<u>\$ 73,551,239</u>	<u>\$ 58,792,797</u>	<u>\$ 59,005,622</u>	<u>\$ 60,534,314</u>
GROSS ENDING BALANCE	<u>\$ 2,213,131</u>	<u>\$ 0</u>	<u>\$ 2,145,175</u>	<u>\$ 2,212,202</u>
RESERVE FOR GRAND HYATT DEBT	<u>\$ 2,055,126</u>	<u>\$ 0</u>	<u>\$ 2,145,175</u>	<u>\$ 2,212,202</u>
NET ENDING BALANCE	<u>\$ 158,005</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

NOTE: FY 2015 Proposed Budget for Culture & Creative Development and Support for History and Preservation represent 15% of the Hotel Occupancy Tax Budgeted net of debt service payment as shown below. This calculation is consistent with City Council policy approved September 20, 2012.

Hotel Occupancy Tax	\$ 60,529,453
Debt Service Payment	2,668,751
<i>Net Hotel Occupancy Tax Collections</i>	<u>\$ 57,860,702</u>

**SPECIAL REVENUE FUND
HOTEL/MOTEL 2% REVENUE FUND
SUMMARY OF PROPOSED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the additional 2% Municipal Hotel Occupancy Tax. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 7,556,058	\$ 0	\$ 0	\$ 0
Adjustment for Reserve	(6,916,954)	0	0	0
<i>Net Balance</i>	\$ 639,104	\$ 0	\$ 0	\$ 0
REVENUES				
2% Hotel Occupancy Tax	\$ 16,176,130	\$ 16,507,479	\$ 16,770,136	\$ 17,294,129
Interest on Time Deposits	5,243	0	0	0
Other	157,511	0	0	0
<i>Total Revenues & Transfers</i>	\$ 16,338,884	\$ 16,507,479	\$ 16,770,136	\$ 17,294,129
TOTAL AVAILABLE FUNDS	\$ 16,977,988	\$ 16,507,479	\$ 16,770,136	\$ 17,294,129
APPROPRIATIONS				
<u>Transfers To</u>				
Hotel Occupancy Tax Fund	\$ 176,535	\$ 100,707	\$ 100,707	\$ 103,327
Lease Payment Fund	16,801,453	16,406,772	16,669,429	17,190,802
<i>Subtotal Transfers</i>	\$ 16,977,988	\$ 16,507,479	\$ 16,770,136	\$ 17,294,129
TOTAL APPROPRIATIONS	\$ 16,977,988	\$ 16,507,479	\$ 16,770,136	\$ 17,294,129
GROSS ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
CONVENTION CENTER LEASE PAYMENT FUND
SUMMARY OF PROPOSED BUDGET**

Description:

This fund accounts for the revenues and expenditures relating to the activities of the Convention Center's Lease Payment. The collected revenues are used to pay for the principal and interest of the Convention Center Expansion Project as funded through the Public Facilities Corporation.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 1,863,495	\$ 1,863,495	\$ 3,169,400
Release of Grand Hyatt Debt	0	0	2,351,629	2,422,178
<i>Net Balance</i>	<u>\$ 0</u>	<u>\$ 1,863,495</u>	<u>\$ 4,215,124</u>	<u>\$ 5,591,578</u>
REVENUES				
From 2% Hotel Occupancy Tax Fund	\$ 16,801,453	\$ 16,406,772	\$ 16,669,429	\$ 17,190,802
From Hotel Occupancy Tax Fund	0	1,712,763	2,925,994	2,668,751
From Hotel Occupancy Tax Fund [Surplus]	20,777,256	3,186,306	2,594,358	149,790
From Hotel Capt. Imp. Facilities	21,322,713	0	0	0
From CC Hotel Funds	18,666,726	2,513,694	566,603	583,601
From CC Hotel Funds Reserve	2,351,629	0	2,422,178	2,494,843
<i>Total Revenues & Transfers</i>	<u>\$ 79,919,777</u>	<u>\$ 23,819,535</u>	<u>\$ 25,178,562</u>	<u>\$ 23,087,787</u>
TOTAL AVAILABLE FUNDS	<u>\$ 79,919,777</u>	<u>\$ 25,683,030</u>	<u>\$ 29,393,686</u>	<u>\$ 28,679,365</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Self Insurance/Other	\$ 8,502,010	\$ 21,207,750	\$ 21,207,750	\$ 21,207,750
<i>Subtotal Operating</i>	<u>\$ 8,502,010</u>	<u>\$ 21,207,750</u>	<u>\$ 21,207,750</u>	<u>\$ 21,207,750</u>
<u>Transfers To</u>				
HOT Contingency Funds	\$ 56,555,114	\$ 0	\$ 0	\$ 0
HOT Capital & Redemption Fund [Debt Service]	0	1,712,763	0	0
HOT Capital & Redemption Fund [Surplus]	10,647,529	843,117	2,594,358	149,790
Reserve for Grand Hyatt Debt	2,351,629	0	2,422,178	2,494,843
<i>Subtotal Transfers</i>	<u>\$ 69,554,272</u>	<u>\$ 2,555,880</u>	<u>\$ 5,016,536</u>	<u>\$ 2,644,633</u>
TOTAL APPROPRIATIONS	<u>\$ 78,056,282</u>	<u>\$ 23,763,630</u>	<u>\$ 26,224,286</u>	<u>\$ 23,852,383</u>
GROSS ENDING BALANCE	<u>\$ 1,863,495</u>	<u>\$ 1,919,400</u>	<u>\$ 3,169,400</u>	<u>\$ 4,826,982</u>
RESERVE FOR DEBT RESTRICTIONS	<u>\$ 1,863,495</u>	<u>\$ 1,919,400</u>	<u>\$ 3,169,400</u>	<u>\$ 4,826,982</u>
NET AVAILABLE ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
ECONOMIC DEVELOPMENT INCENTIVE FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Economic Development Incentive Fund is designed to attract large-scale businesses in targeted industries and other significant investments that will serve as economic generators measured by new job creation, economic impact to the local economy and additional dollars leveraged from other entities.

AVAILABLE FUNDS	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
Beginning Balance	\$ 6,716,964	\$ 0	\$ (721,195)	\$ 0
Adjustment for Prior Year Commitments	(9,505,248)	(2,000,921)	(1,708,419)	(21,664)
<i>Net Balance</i>	<u>\$ (2,788,284)</u>	<u>\$ (2,000,921)</u>	<u>\$ (2,429,614)</u>	<u>\$ (21,664)</u>
REVENUES				
Interest Income	\$ 38,287	\$ 21,720	\$ 17,213	\$ 21,664
Transfer from General Fund	5,500,000	3,729,201	3,729,201	1,750,000
Transfer from CIED Fund	2,000,000	0	0	0
Recovery	300,000	0	433,200	0
<i>Total Revenues & Transfers</i>	<u>\$ 7,838,287</u>	<u>\$ 3,750,921</u>	<u>\$ 4,179,614</u>	<u>\$ 1,771,664</u>
TOTAL AVAILABLE FUNDS	<u>\$ 5,050,003</u>	<u>\$ 1,750,000</u>	<u>\$ 1,750,000</u>	<u>\$ 1,750,000</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Economic Development Incentive Projects	\$ 5,709,407	\$ 1,659,016	\$ 1,659,016	\$ 1,653,153
Personal Services	58,599	86,723	86,723	90,797
Commodities	0	100	100	100
Self-Insurance/Other Expenditures	3,192	4,161	4,161	5,950
<i>Subtotal Operating</i>	<u>\$ 5,771,198</u>	<u>\$ 1,750,000</u>	<u>\$ 1,750,000</u>	<u>\$ 1,750,000</u>
TOTAL APPROPRIATIONS	<u>\$ 5,771,198</u>	<u>\$ 1,750,000</u>	<u>\$ 1,750,000</u>	<u>\$ 1,750,000</u>
GROSS ENDING BALANCE	<u>\$ (721,195)</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
ENERGY EFFICIENCY FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Energy Efficiency Fund supports energy improvements to City of San Antonio operations. Revenues are captured from the avoided cost of energy resulting from energy improvement projects, utility rebates or other outside incentives. The funds are used to complete additional energy improvement projects and other eligible activities.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 911,335	\$ 599,701	\$ 558,106	\$ 250,803
Adjustment for Reserve	(1,121,088)	0	3,521	0
<i>Net Balance</i>	<u>\$ (209,753)</u>	<u>\$ 599,701</u>	<u>\$ 561,627</u>	<u>\$ 250,803</u>
REVENUES				
CPS Energy Rebates	\$ 421,891	\$ 120,000	\$ 404,408	\$ 219,134
Transfer from General Fund	366,456	285,541	285,541	382,234
Transfer from HOT/CSEF/Cultural Affairs Fund	0	228,137	228,137	244,138
Transfer from Facility Services Fund	97,577	182,166	182,166	211,483
Transfer from Fleet Services Fund	7,587	8,785	8,785	8,785
Transfer from Parking Fund	0	4,802	4,802	4,802
Miscellaneous Revenue	0	0	823	0
Interest on Time Deposits	6,252	0	3,282	0
<i>Total Revenues & Transfers</i>	<u>\$ 899,763</u>	<u>\$ 829,431</u>	<u>\$ 1,117,944</u>	<u>\$ 1,070,576</u>
TOTAL AVAILABLE FUNDS	<u>\$ 690,010</u>	<u>\$ 1,429,132</u>	<u>\$ 1,679,571</u>	<u>\$ 1,321,379</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 42,909	\$ 268,510	\$ 241,246	\$ 302,413
Contractual Services	82,064	1,136,211	1,162,908	997,871
Commodities	180	0	203	0
Self-Insurance/Other Expenditures	6,751	24,411	24,411	21,095
<i>Subtotal Operating</i>	<u>\$ 131,904</u>	<u>\$ 1,429,132</u>	<u>\$ 1,428,768</u>	<u>\$ 1,321,379</u>
TOTAL APPROPRIATIONS	<u>\$ 131,904</u>	<u>\$ 1,429,132</u>	<u>\$ 1,428,768</u>	<u>\$ 1,321,379</u>
ENDING BALANCE	<u>\$ 558,106</u>	<u>\$ 0</u>	<u>\$ 250,803</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
GOLF COURSE OPERATING AND MAINTENANCE FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Golf Course Revenue Fund was established to record all revenues and expenditures associated with the six existing 18 hole municipal golf courses, the Polo Driving Range, and the San Antonio Driving Range/Par 3. In FY 2008, management of the City's municipal golf courses transitioned to the Municipal Golf Association-San Antonio (MGA-SA), a local non-profit organization.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ (1,788,402)	\$ (1,428,402)	\$ (1,428,402)	\$ (1,068,402)
<i>Net Balance</i>	\$ (1,788,402)	\$ (1,428,402)	\$ (1,428,402)	\$ (1,068,402)
REVENUES				
Miscellaneous	\$ 253,967	\$ 251,578	\$ 251,578	\$ 254,188
Transfer from General Fund	210,000	210,000	210,000	210,000
<i>Total Revenues & Transfers</i>	\$ 463,967	\$ 461,578	\$ 461,578	\$ 464,188
TOTAL AVAILABLE FUNDS	\$ (1,324,435)	\$ (966,824)	\$ (966,824)	\$ (604,214)
APPROPRIATIONS				
Transfers To				
Debt Service	\$ 103,967	\$ 101,578	\$ 101,578	\$ 104,188
<i>Subtotal Transfers</i>	\$ 103,967	\$ 101,578	\$ 101,578	\$ 104,188
TOTAL APPROPRIATIONS	\$ 103,967	\$ 101,578	\$ 101,578	\$ 104,188
GROSS ENDING BALANCE	\$ (1,428,402)	\$ (1,068,402)	\$ (1,068,402)	\$ (708,402)
RESTRICTED RESERVE	\$ (1,428,402)	\$ (1,068,402)	\$ (1,068,402)	\$ (708,402)
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
INNER CITY INCENTIVE FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Inner City Incentive Fund is designed to support economic development projects and stimulate development targeted toward neighborhoods in the inner city. Funds are used to construct necessary public infrastructure, promote infill housing and commercial development, improve facades, support job recruitment and retention, and address traffic and mobility issues.

AVAILABLE FUNDS	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
Beginning Balance	\$ N/A	\$ N/A	\$ N/A	\$ 0
<i>Net Balance</i>	\$ N/A	\$ N/A	\$ N/A	\$ 0
REVENUES				
Transfer from General Fund	\$ N/A	\$ N/A	\$ N/A	\$ 2,000,000
<i>Total Revenues & Transfers</i>	\$ N/A	\$ N/A	\$ N/A	\$ 2,000,000
TOTAL AVAILABLE FUNDS	\$ N/A	\$ N/A	\$ N/A	\$ 2,000,000
APPROPRIATIONS				
Contractual Services	N/A	N/A	N/A	2,000,000
<i>Subtotal Operating</i>	\$ N/A	\$ N/A	\$ N/A	\$ 2,000,000
TOTAL APPROPRIATIONS	\$ N/A	\$ N/A	\$ N/A	\$ 2,000,000
GROSS ENDING BALANCE	\$ N/A	\$ N/A	\$ N/A	\$ 0

Note: Prior to FY 2015, funds for Inner City Incentives were reported in the General Fund. Beginning in FY 2015, a separate fund schedule is proposed to record the activity of the Center City Housing Incentive Program.

**SPECIAL REVENUE FUND
JUVENILE CASE MANAGER FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2010, the Juvenile Case Manager Fund was created to account for the juvenile case manager fee collected from defendants convicted of a fine-only misdemeanor. These funds will be used to finance the salary and benefits of juvenile case managers employed by the Municipal Court.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 553,504	\$ 701,140	\$ 742,397	\$ 807,294
Adjustment for Reserve	(304)	0	0	0
<i>Net Balance</i>	<u>\$ 553,200</u>	<u>\$ 701,140</u>	<u>\$ 742,397</u>	<u>\$ 807,294</u>
REVENUES				
Juvenile Case Manager Fee	\$ 782,356	\$ 935,286	\$ 858,198	\$ 934,144
Bexar County Fee	0	0	0	671,337
Interest on Time Deposits	2,964	1,338	1,706	1,708
<i>Total Revenues & Transfers</i>	<u>\$ 785,320</u>	<u>\$ 936,624</u>	<u>\$ 859,904</u>	<u>\$ 1,607,189</u>
TOTAL AVAILABLE FUNDS	<u>\$ 1,338,520</u>	<u>\$ 1,637,764</u>	<u>\$ 1,602,301</u>	<u>\$ 2,414,483</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 561,342	\$ 787,322	\$ 741,083	\$ 1,162,380
Contractual Services	827	2,500	7,820	4,380
Commodities	0	5,000	5,000	7,000
Self-Insurance/Other Expenditures	33,954	41,104	41,104	82,963
<i>Subtotal Operating</i>	<u>\$ 596,123</u>	<u>\$ 835,926</u>	<u>\$ 795,007</u>	<u>\$ 1,256,723</u>
TOTAL APPROPRIATIONS	<u>\$ 596,123</u>	<u>\$ 835,926</u>	<u>\$ 795,007</u>	<u>\$ 1,256,723</u>
GROSS ENDING BALANCE	<u>\$ 742,397</u>	<u>\$ 801,838</u>	<u>\$ 807,294</u>	<u>\$ 1,157,760</u>

**SPECIAL REVENUE FUND
MUNICIPAL COURT SECURITY FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2006, the Municipal Court Security Fund was created to account for the security fee collected from defendants convicted of a misdemeanor. These funds will be used to finance the purchase of security enhancements and for providing security services for the Municipal Court.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 37,727	\$ 0	\$ 1,838	\$ 7,706
Adjustment for Reserve	12,773	0	0	0
<i>Net Balance</i>	\$ 50,500	\$ 0	\$ 1,838	\$ 7,706
REVENUES				
Security Fee	\$ 492,377	\$ 501,056	\$ 486,864	\$ 486,864
Interest on Time Deposits	98	5	0	0
<i>Total Revenues & Transfers</i>	\$ 492,475	\$ 501,061	\$ 486,864	\$ 486,864
TOTAL AVAILABLE FUNDS	\$ 542,975	\$ 501,061	\$ 488,702	\$ 494,570
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 460,253	\$ 404,564	\$ 419,879	\$ 415,774
Contractual Services	23,841	28,080	7,314	12,080
Commodities	3,096	8,005	2,764	5,005
Self-Insurance/Other Expenditures	31,306	28,398	28,398	39,070
<i>Subtotal Operating</i>	\$ 518,496	\$ 469,047	\$ 458,355	\$ 471,929
<u>Transfers To</u>				
General Fund - Indirect Cost	\$ 22,641	\$ 22,641	\$ 22,641	\$ 22,641
<i>Subtotal Transfers</i>	\$ 22,641	\$ 22,641	\$ 22,641	\$ 22,641
TOTAL APPROPRIATIONS	\$ 541,137	\$ 491,688	\$ 480,996	\$ 494,570
GROSS ENDING BALANCE	\$ 1,838	\$ 9,373	\$ 7,706	\$ 0

**SPECIAL REVENUE FUND
MUNICIPAL COURT TECHNOLOGY FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2006, the Municipal Court Technology Fund was created to account for the technology fee collected from defendants convicted of a misdemeanor. The funds will be used to finance the purchase of or maintain the technological enhancements for the Municipal Court.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 1,231,415	\$ 1,131,393	\$ 1,406,597	\$ 1,014,973
Adjustment for Reserve	484,595	0	0	0
<i>Net Balance</i>	\$ 1,716,010	\$ 1,131,393	\$ 1,406,597	\$ 1,014,973
REVENUES				
Technology Fee	\$ 655,948	\$ 667,359	\$ 649,019	\$ 649,019
Interest on Time Deposits	6,911	0	0	0
<i>Total Revenues & Transfers</i>	\$ 662,859	\$ 667,359	\$ 649,019	\$ 649,019
TOTAL AVAILABLE FUNDS	\$ 2,378,869	\$ 1,798,752	\$ 2,055,616	\$ 1,663,992
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 58,818	\$ 59,469	\$ 59,052	\$ 0
Contractual Services	553,602	930,368	928,468	705,368
Commodities	78,319	28,618	10,182	28,618
Self-Insurance/Other Expenditures	19,948	4,845	5,301	29,966
Capital Outlay	138,702	0	18,735	1,605
<i>Subtotal Operating</i>	\$ 849,389	\$ 1,023,300	\$ 1,021,738	\$ 765,557
<u>Transfers To</u>				
General Fund - Indirect Costs	\$ 10,383	\$ 18,905	\$ 18,905	\$ 27,696
IT Portfolio Investment Projects	112,500	0	0	0
<i>Subtotal Transfers</i>	\$ 122,883	\$ 18,905	\$ 18,905	\$ 27,696
TOTAL APPROPRIATIONS	\$ 972,272	\$ 1,042,205	\$ 1,040,643	\$ 793,253
GROSS ENDING BALANCE	\$ 1,406,597	\$ 756,547	\$ 1,014,973	\$ 870,739

**SPECIAL REVENUE FUND
PARKS ENVIRONMENTAL FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2014, the Park Environmental Fund was established to account for certain expenditures associated with park mowing, sanitation, litter removal and tree trimming. These activities are funded through a \$1 per month Parks

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ N/A	\$ N/A	\$ 0	\$ 57,914
<i>Net Balance</i>	\$ N/A	\$ N/A	\$ 0	\$ 57,914
<u>REVENUES</u>				
Parks Environmental Fee	\$ N/A	\$ 6,636,156	\$ 6,636,156	\$ 6,718,812
<i>Total Revenue & Transfers</i>	\$ N/A	\$ 6,636,156	\$ 6,636,156	\$ 6,718,812
TOTAL AVAILABLE FUNDS	\$ N/A	\$ 6,636,156	\$ 6,636,156	\$ 6,776,726
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personal Services	\$ N/A	\$ 3,949,142	\$ 3,904,706	\$ 4,070,695
Contractual Services	N/A	1,746,550	1,963,877	2,004,052
Commodities	N/A	421,388	196,701	187,893
Self-Insurance/ Other Expenditures	N/A	519,076	512,958	486,790
<i>Subtotal Operating</i>	\$ N/A	\$ 6,636,156	\$ 6,578,242	\$ 6,749,430
TOTAL APPROPRIATIONS	\$ N/A	\$ 6,636,156	\$ 6,578,242	\$ 6,749,430
GROSS ENDING BALANCE	\$ N/A	\$ 0	\$ 57,914	\$ 27,296
RESTRICTED RESERVE	\$ N/A	\$ 0	\$ 57,914	\$ 27,296
ENDING BALANCE	\$ N/A	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION - 2005 VENUE PROJECTS
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2006 the Parks Development & Expansion Fund - 2005 Venue Projects was established under Proposition 1 and 2 which increased the sales tax 1/8 of a cent to fund the purchase of land and easements over the Edwards Aquifer as well as the acquisition and improvement of linear parks along Leon and Salado Creek and San Antonio and Medina River.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 3,037,438	\$ 321,683	\$ 2,381,104	\$ 456,178
Adjustment for Reserve	4,714,507	2,036,200	116,056	0
<i>Net Balance</i>	\$ 7,751,945	\$ 2,357,883	\$ 2,497,160	\$ 456,178
REVENUES				
Interest on Time Deposits	\$ 70,635	\$ 57,257	\$ 35,218	\$ 44,309
<i>Total Revenues & Transfers</i>	\$ 70,635	\$ 57,257	\$ 35,218	\$ 44,309
TOTAL AVAILABLE FUNDS	\$ 7,822,580	\$ 2,415,140	\$ 2,532,378	\$ 500,487
APPROPRIATIONS				
<u>Transfers To</u>				
Proposition 1 - Edwards	\$ 1,332,441	\$ 0	\$ 0	\$ 0
Proposition 2 - Leon	192,841	100,000	100,000	140,000
Proposition 2 - Salado	2,924,270	1,736,200	1,736,200	240,487
Proposition 2 - Medina	361,924	40,000	40,000	120,000
Proposition 2 - Linear Greenway	0	200,000	200,000	0
General Fund - Creekway Admin	170,000	0	0	0
General Fund - Creekway O&M	460,000	0	0	0
<i>Subtotal Transfers</i>	\$ 5,441,476	\$ 2,076,200	\$ 2,076,200	\$ 500,487
TOTAL APPROPRIATIONS	\$ 5,441,476	\$ 2,076,200	\$ 2,076,200	\$ 500,487
GROSS ENDING BALANCE	\$ 2,381,104	\$ 338,940	\$ 456,178	\$ 0
RESTRICTED RESERVE	\$ 2,381,104	\$ 338,940	\$ 456,178	\$ 0
NET ENDING BALANCE	\$ 0	\$ 0	\$ 0	\$ 0

**SPECIAL REVENUE FUND
PARKS DEVELOPMENT & EXPANSION - 2010 VENUE PROJECTS
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2012, the Parks Development & Expansion Fund - 2010 Venue Projects was established to account for revenues and expenses authorized by Proposition 1 and 2 approved by San Antonio voters in November 2010. Revenues are generated by a dedicated 1/8 cent sales tax and are utilized for purposes of the acquisition and preservation of land around the Edwards Aquifer as well as the continued development of Linear Parks along San Antonio creekways.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY015
AVAILABLE FUNDS				
Beginning Balance	\$ 30,563,404	\$ 36,429,721	\$ 41,329,001	\$ 22,846,201
Adjustment for Reserve	(7,354,333)	2,700,000	(17,131,069)	0
<i>Net Balance</i>	<u>\$ 23,209,071</u>	<u>\$ 39,129,721</u>	<u>\$ 24,197,932</u>	<u>\$ 22,846,201</u>
REVENUES				
Sales Tax Revenue	\$ 28,901,729	\$ 29,357,306	\$ 30,593,284	\$ 30,593,280
Interest on Time Deposits	198,526	44,376	68,101	88,143
Recovery of PY Expenditures	9,200	0	0	0
<i>Total Revenues & Transfers</i>	<u>\$ 29,109,455</u>	<u>\$ 29,401,682</u>	<u>\$ 30,661,385</u>	<u>\$ 30,681,423</u>
TOTAL AVAILABLE FUNDS	<u>\$ 52,318,526</u>	<u>\$ 68,531,403</u>	<u>\$ 54,859,317</u>	<u>\$ 53,527,624</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Contractual Services	\$ 571,587	\$ 587,146	\$ 611,866	\$ 611,866
Self-Insurance/Other Expenditures	35,798	0	0	0
<i>Subtotal Operating</i>	<u>\$ 607,385</u>	<u>\$ 587,146</u>	<u>\$ 611,866</u>	<u>\$ 611,866</u>
<u>Transfers To</u>				
Proposition 1 - Edwards Aquifer Land Acquisition	\$ 3,317,525	\$ 16,075,000	\$ 16,075,000	\$ 25,000,000
Proposition 2 - Parks Development and Expansion	2,158,901	9,757,000	9,757,000	8,986,000
General Fund - Creekway Admin	213,000	391,000	391,000	391,000
General Fund - Creekway O&M	0	500,000	500,000	500,000
Debt Service	4,592,714	4,578,250	4,578,250	4,580,250
Renovation of Linear Creekway Improvements	100,000	100,000	100,000	100,000
<i>Subtotal Transfers</i>	<u>\$ 10,382,140</u>	<u>\$ 31,401,250</u>	<u>\$ 31,401,250</u>	<u>\$ 39,557,250</u>
TOTAL APPROPRIATIONS	<u>\$ 10,989,525</u>	<u>\$ 31,988,396</u>	<u>\$ 32,013,116</u>	<u>\$ 40,169,116</u>
GROSS ENDING BALANCE	<u>\$ 41,329,001</u>	<u>\$ 36,543,007</u>	<u>\$ 22,846,201</u>	<u>\$ 13,358,508</u>
RESTRICTED RESERVE	<u>\$ 41,329,001</u>	<u>\$ 36,543,007</u>	<u>\$ 22,846,201</u>	<u>\$ 13,358,508</u>
NET ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
PRE-K 4 SA
SUMMARY OF ADOPTED BUDGET**

Description:

In November 2012, voters approved a 1/8 cent sales tax to fund the Pre-K 4 SA initiative to provide high quality pre-k for four year olds throughout San Antonio. The Fiscal Year for Pre-K 4 SA runs from July 1 through June 30.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	ADOPTED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 0	\$ 6,433,535	\$ 6,475,413	\$ 15,414,102
<i>Net Balance</i>	\$ 0	\$ 6,433,535	\$ 6,475,413	\$ 15,414,102
REVENUES				
Sales Tax	\$ 7,261,771	\$ 29,399,398	\$ 29,399,397	\$ 29,575,395
State/Local Match	0	2,016,000	1,511,280	4,017,600
USDA (Food)	0	542,775	215,417	1,175,728
Sliding Scale Tuition	0	63,000	251,689	233,333
Interest/Misc. Revenue	137,255	0	67,791	25,850
<i>Total Revenues & Transfers</i>	\$ 7,399,026	\$ 32,021,173	\$ 31,445,574	\$ 35,027,906
TOTAL AVAILABLE FUNDS	\$ 7,399,026	\$ 38,454,708	\$ 37,920,987	\$ 50,442,008
APPROPRIATIONS				
Operating Expenses				
Administration	\$ 808,277	\$ 1,033,795	\$ 1,251,660	\$ 1,566,823
Public Relations/Marketing	0	0	420,811	422,810
Sales Tax Collection Fee	0	0	600,744	622,914
Pre-K Education Centers	115,336	10,172,900	10,184,149	21,946,363
Pre-K Facility Leases	0	5,219,877	3,241,985	5,159,826
Transportation	0	472,500	627,168	966,248
Professional Development	0	1,991,547	1,800,366	2,225,515
Program Assessment	0	307,700	316,961	119,716
<i>Subtotal Operating</i>	\$ 923,613	\$ 19,198,319	\$ 18,443,844	\$ 33,030,215
Transfers				
General Fund-Indirect Cost	\$ 0	\$ 73,193	\$ 73,193	\$ 104,727
Transfers to Debt Service	0	0	3,739,848	3,311,161
Transfers to Insurance Reserve	0	0	250,000	50,000
Transfers to Capital Projects	0	3,679,662	0	0
<i>Subtotal Transfers</i>	\$ 0	\$ 3,752,855	\$ 4,063,041	\$ 3,465,888
TOTAL APPROPRIATIONS	\$ 923,613	\$ 22,951,174	\$ 22,506,885	\$ 36,496,103
ENDING BALANCE	\$ 6,475,413	\$ 15,503,534	\$ 15,414,102	\$ 13,945,905

**SPECIAL REVENUE FUND
RIGHT OF WAY MANAGEMENT
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2001, the Right of Way Management Fund was established to separately account for the Right of Way Revenues and associated expenditures.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 262,117	\$ 195,792	\$ 96,592	\$ 1,014,870
Adjustment for Reserve	(14,399)	0	0	0
<i>Net Balance</i>	\$ 247,718	\$ 195,792	\$ 96,592	\$ 1,014,870
REVENUES				
Permit Application Fee	\$ 125,701	\$ 352,150	\$ 491,337	\$ 496,250
Inspection Fee	1,242,275	1,320,516	2,015,076	2,035,226
Registration Fee	1,330	450	957	450
Non-Compliance ROW Penalties	130,800	42,000	110,829	42,000
Miscellaneous	0	0	520	0
Interest on Time Deposits	42	0	0	0
Recovery of Prior Year Expenditures	37	0	0	0
<i>Total Revenue & Transfers</i>	\$ 1,500,185	\$ 1,715,116	\$ 2,618,719	\$ 2,573,926
TOTAL AVAILABLE FUNDS	\$ 1,747,903	\$ 1,910,908	\$ 2,715,311	\$ 3,588,796
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 1,237,097	\$ 1,257,974	\$ 1,257,974	\$ 1,221,991
Contractual Services	101,568	105,444	105,444	105,444
Commodities	12,730	21,875	21,875	121,875
Self Insurance/Other Expenditures	293,153	273,148	273,148	297,514
Capital Outlay	6,763	0	0	1,605
<i>Subtotal Operating</i>	\$ 1,651,311	\$ 1,658,441	\$ 1,658,441	\$ 1,748,429
<u>Transfers To</u>				
Street Repair	\$ 0	\$ 42,000	\$ 42,000	\$ 42,000
<i>Subtotal Transfers</i>	\$ 0	\$ 42,000	\$ 42,000	\$ 42,000
TOTAL APPROPRIATIONS	\$ 1,651,311	\$ 1,700,441	\$ 1,700,441	\$ 1,790,429
ENDING BALANCE	\$ 96,592	\$ 210,467	\$ 1,014,870	\$ 1,798,367

**SPECIAL REVENUE FUND
STARBRIGHT INDUSTRIAL DEVELOPMENT CORPORATION FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2006, the Starbright Industrial Development Corporation Fund was established to account for the proceeds from City Public Service to be used to repay the debt service associated with the Toyota plant land purchase.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 649	\$ 649	\$ 733	\$ 733
<i>Net Balance</i>	\$ 649	\$ 649	\$ 733	\$ 733
REVENUES				
Interest on Time Deposits	\$ 59	\$ 0	\$ 0	\$ 0
Transfer from General Fund	1,399,075	732,940	732,940	874,190
<i>Total Revenues</i>	\$ 1,399,134	\$ 732,940	\$ 732,940	\$ 874,190
TOTAL AVAILABLE FUNDS	\$ 1,399,783	\$ 733,589	\$ 733,673	\$ 874,923
APPROPRIATIONS				
<i>Operating Expenses</i>				
Self-Insurance/Other Expenditures	\$ 1,399,050	\$ 732,940	\$ 732,940	\$ 874,190
<i>Subtotal Operating</i>	\$ 1,399,050	\$ 732,940	\$ 732,940	\$ 874,190
TOTAL APPROPRIATIONS	\$ 1,399,050	\$ 732,940	\$ 732,940	\$ 874,190
GROSS ENDING BALANCE	\$ 733	\$ 649	\$ 733	\$ 733

**SPECIAL REVENUE FUND
STORM WATER OPERATING FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Storm Water Operating Fund was established to account for all revenues and expenditures associated with the operation and maintenance of all City stormwater activities. Revenue is generated from a Storm Water Utility Fee. The Storm Water Fund consists of several City activities that are responsible for the City's infrastructure system of lakes, streams, basins, dams, and stormwater systems.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 3,760,167	\$ 3,247,688	\$ 2,230,716	\$ 1,675,161
Adjustment for Reserve	(93,586)	0	914,968	0
<i>Net Balance</i>	<u>\$ 3,666,581</u>	<u>\$ 3,247,688</u>	<u>\$ 3,145,684</u>	<u>\$ 1,675,161</u>
REVENUES				
Storm Water Revenues	\$ 38,847,013	\$ 39,076,993	\$ 39,199,727	\$ 39,591,724
Interest on Time Deposits	14,125	18,861	21,336	0
Recovery of Expenditures	62,957	11,473	126,150	11,473
Miscellaneous Revenue	9,845	0	0	0
<i>Total Revenue & Transfers</i>	<u>\$ 38,933,940</u>	<u>\$ 39,107,327</u>	<u>\$ 39,347,213</u>	<u>\$ 39,603,197</u>
TOTAL AVAILABLE FUNDS	<u>\$ 42,600,521</u>	<u>\$ 42,355,015</u>	<u>\$ 42,492,897</u>	<u>\$ 41,278,358</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 12,922,724	\$ 13,763,469	\$ 13,707,759	\$ 13,230,425
Contractual Services	3,798,782	4,136,436	4,121,239	4,233,889
SAWS - Reimbursement	4,933,241	4,419,802	4,578,802	4,781,373
Commodities	1,537,282	1,577,835	1,544,610	1,676,619
Self Insurance/Other Expenditures	5,616,815	5,805,642	5,630,076	5,661,076
Capital Outlay	442,826	51,374	56,331	360,431
<i>Subtotal Operating</i>	<u>\$ 29,251,670</u>	<u>\$ 29,754,558</u>	<u>\$ 29,638,817</u>	<u>\$ 29,943,813</u>
<u>Transfers To</u>				
General Fund-Indirect Cost	\$ 1,270,689	\$ 1,354,414	\$ 1,354,414	\$ 1,526,438
General Fund-Other	826,751	966,626	966,626	983,934
Capital Projects	2,874,115	1,726,000	1,726,000	400,000
Debt Service	6,126,580	6,880,121	6,880,121	6,882,797
Grant	20,000	251,758	251,758	0
<i>Subtotal Transfers</i>	<u>\$ 11,118,135</u>	<u>\$ 11,178,919</u>	<u>\$ 11,178,919</u>	<u>\$ 9,793,169</u>
TOTAL APPROPRIATIONS	<u>\$ 40,369,805</u>	<u>\$ 40,933,477</u>	<u>\$ 40,817,736</u>	<u>\$ 39,736,982</u>
ENDING BALANCE	<u>\$ 2,230,716</u>	<u>\$ 1,421,538</u>	<u>\$ 1,675,161</u>	<u>\$ 1,541,376</u>

**SPECIAL REVENUE FUND
STORM WATER REGIONAL FACILITIES FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2000-2001, the Storm Water Regional Facilities Fund was established to separately account for Detention Pond revenues and associated expenditures. Revenues are generated from the Regional Storm Water Detention Pond fee.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 5,875,359	\$ 6,408,366	\$ 6,735,850	\$ 4,507,780
Accounting Adjustment	104,884	0	2,148,778	0
<i>Net Balance</i>	\$ 5,980,243	\$ 6,408,366	\$ 8,884,628	\$ 4,507,780
REVENUES				
Detention Pond Revenues	\$ 3,498,014	\$ 3,243,055	\$ 4,826,651	\$ 4,875,928
Floodplain Verification Fee	11,072	30	15,967	16,127
Interest on Time Deposits	110,708	69,655	42,589	52,515
Miscellaneous Revenues	0	20	0	0
<i>Total Revenues & Transfers</i>	\$ 3,619,794	\$ 3,312,760	\$ 4,885,207	\$ 4,944,570
TOTAL AVAILABLE FUNDS	\$ 9,600,037	\$ 9,721,126	\$ 13,769,835	\$ 9,452,350
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 658,665	\$ 893,855	\$ 834,453	\$ 988,755
Contractual Services	29,515	164,600	166,064	164,600
Commodities	3,146	15,132	7,295	14,732
Self Insurance/Other Expenditures	335,207	339,476	328,186	337,174
Capital Outlay	26,236	8,767	14,707	19,256
<i>Subtotal Operating</i>	\$ 1,052,769	\$ 1,421,830	\$ 1,350,705	\$ 1,524,517
<u>Transfers To</u>				
Capital Projects	\$ 1,811,418	\$ 7,911,350	\$ 7,911,350	\$ 3,800,000
<i>Subtotal Transfers</i>	\$ 1,811,418	\$ 7,911,350	\$ 7,911,350	\$ 3,800,000
TOTAL APPROPRIATIONS	\$ 2,864,187	\$ 9,333,180	\$ 9,262,055	\$ 5,324,517
ENDING BALANCE	\$ 6,735,850	\$ 387,946	\$ 4,507,780	\$ 4,127,833

**SPECIAL REVENUE FUND
TAX INCREMENT FINANCING
SUMMARY OF PROPOSED BUDGET**

Description:

Tax increment financing is a tool, governed by the Tax Increment Finance Act Chapter 311 of the Texas Tax Code, to publicly finance needed infrastructure improvements and enhancements for residential and commercial developments within a defined area called Tax Increment Reinvestment Zone (TIRZ). In FY 1998, City Council created the Tax Increment Finance Program in accordance with the Community Revitalization Action Group (CRAG) recommendation. Currently, there are 19 TIRZs.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ (232,047)	\$ 14,268	\$ 14,268	\$ 12,670
Adjustment for Reserve	(744)	0	0	0
<i>Net Balance</i>	\$ (232,791)	\$ 14,268	\$ 14,268	\$ 12,670
REVENUES				
Administrative Fee	\$ 652,687	\$ 223,500	\$ 504,362	\$ 554,050
Interest on Time Deposits	98	0	0	0
<i>Total Revenues & Transfers</i>	\$ 652,785	\$ 223,500	\$ 504,362	\$ 554,050
TOTAL AVAILABLE FUNDS	\$ 419,994	\$ 237,768	\$ 518,630	\$ 566,720
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 370,672	\$ 456,789	\$ 461,326	\$ 499,208
Contractual Services	7,892	22,500	10,006	20,871
Commodities	70	6,953	7,002	6,953
Self-Insurance/Other Expenditures	27,092	27,525	27,626	38,571
Capital Outlay	0	0	0	1,117
<i>Subtotal Operating</i>	\$ 405,726	\$ 513,767	\$ 505,960	\$ 566,720
TOTAL APPROPRIATIONS	\$ 405,726	\$ 513,767	\$ 505,960	\$ 566,720
GROSS ENDING BALANCE	\$ 14,268	\$ (275,999)	\$ 12,670	\$ 0

**SPECIAL REVENUE FUND
TREE CANOPY PRESERVATION & MITIGATION FUND
SUMMARY OF PROPOSED BUDGET**

Description:

The Tree Preservation Mitigation Fund was established to account for funds collected from tree mitigation fees and civil penalties. Revenues earned are designated for tree preservation, tree planting and educational activities.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ 445,140	\$ 399,223	\$ 391,663	\$ 2,007,569
Adjustment for Reserve	(86,428)	0	0	0
<i>Net Balance</i>	<u>\$ 358,712</u>	<u>\$ 399,223</u>	<u>\$ 391,663</u>	<u>\$ 2,007,569</u>
REVENUES				
Mitigation Fee	\$ 263,010	\$ 176,148	\$ 1,632,170	\$ 195,229
Canopy Fee - Residential	65,821	74,211	105,622	77,977
Canopy Fee - Commercial	165,675	104,854	377,644	139,377
Certification Credits	2,093	2,093	0	0
Interest on Time Deposits	1,501	1,100	703	0
<i>Total Revenues & Transfers</i>	<u>\$ 498,100</u>	<u>\$ 358,406</u>	<u>\$ 2,116,139</u>	<u>\$ 412,583</u>
TOTAL AVAILABLE FUNDS	<u>\$ 856,812</u>	<u>\$ 757,629</u>	<u>\$ 2,507,802</u>	<u>\$ 2,420,152</u>
APPROPRIATIONS				
<u>Operating Expenses</u>				
Personal Services	\$ 78,034	\$ 157,957	\$ 97,960	\$ 250,250
Contractual Services	115,705	184,106	142,149	202,131
Commodities	197,566	182,214	190,714	952,650
Self-Insurance/Other Expenditures	57,189	58,014	55,490	71,992
<i>Subtotal Operating</i>	<u>\$ 448,494</u>	<u>\$ 582,291</u>	<u>\$ 486,313</u>	<u>\$ 1,477,023</u>
<u>Transfers To</u>				
General Fund - Indirect Costs	\$ 16,655	\$ 16,655	\$ 13,920	\$ 12,095
<i>Subtotal Transfers</i>	<u>\$ 16,655</u>	<u>\$ 16,655</u>	<u>\$ 13,920</u>	<u>\$ 12,095</u>
TOTAL APPROPRIATIONS	<u>\$ 465,149</u>	<u>\$ 598,946</u>	<u>\$ 500,233</u>	<u>\$ 1,489,118</u>
GROSS ENDING BALANCE	<u>\$ 391,663</u>	<u>\$ 158,683</u>	<u>\$ 2,007,569</u>	<u>\$ 931,034</u>
RESTRICTED RESERVE	<u>\$ 391,663</u>	<u>\$ 158,683</u>	<u>\$ 2,007,569</u>	<u>\$ 931,034</u>
ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

**SPECIAL REVENUE FUND
VISITOR INFORMATION CENTER AND CITY STORE FUND
SUMMARY OF PROPOSED BUDGET**

Description:

In FY 2001, the Official City Store Fund was created to account for the merchandise sale and operation of the Official City Store. Revenue is generated from the sale of surplus City equipment, licensed City merchandise, and other merchandise.

	ACTUAL FY 2013	BUDGET FY 2014	ESTIMATED FY 2014	PROPOSED FY 2015
AVAILABLE FUNDS				
Beginning Balance	\$ (93,487)	\$ 0	\$ (28,780)	\$ 0
Adjustment for Reserve	26,419	0	0	0
<i>Net Balance</i>	\$ (67,068)	\$ 0	\$ (28,780)	\$ 0
<u>REVENUES</u>				
City Store Sales	\$ 306,220	\$ 281,500	\$ 284,077	\$ 291,500
Transfer from Conv.& Visitor Bureau Fund	440,542	356,371	353,976	367,442
<i>Total Revenues & Transfers</i>	\$ 746,762	\$ 637,871	\$ 638,053	\$ 658,942
TOTAL AVAILABLE FUNDS	\$ 679,694	\$ 637,871	\$ 609,273	\$ 658,942
<u>APPROPRIATIONS</u>				
<u>Operating Expenses</u>				
Personal Services	\$ 415,182	\$ 413,262	\$ 410,799	\$ 442,566
Contractual Services	31,501	28,600	27,731	28,600
Commodities	170,576	104,500	104,500	104,500
Self Insurance / Other Expenditures	60,674	60,674	60,710	82,213
Capital Outlay	361	0	1,383	0
<i>Subtotal Operating</i>	\$ 678,294	\$ 607,036	\$ 605,123	\$ 657,879
<u>Transfers To</u>				
General Fund-Indirect Cost	\$ 29,816	\$ 29,816	\$ 3,131	\$ 44
Public Improvement District	364	1,019	1,019	1,019
<i>Subtotal Transfers</i>	\$ 30,180	\$ 30,835	\$ 4,150	\$ 1,063
TOTAL APPROPRIATIONS	\$ 708,474	\$ 637,871	\$ 609,273	\$ 658,942
GROSS ENDING BALANCE	\$ (28,780)	\$ 0	\$ 0	\$ 0