

**PRELIMINARY OFFICIAL STATEMENT**

Dated November \_\_, 2013

**NEW ISSUES – BOOK ENTRY ONLY****S&P RATING: "\_\_\_"**  
(See "RATINGS" herein)

*In the opinion of Bond Counsel to the Corporation (each as defined below), assuming continuing compliance by the Corporation and the University (as defined below) with certain covenants set forth in the Loan Agreement (defined below) and the Indenture (defined below), interest on the Series 2013 Bonds (defined below) will be excludable from gross income for federal income tax purposes under statutes, regulations, published rulings and court decisions existing on the date thereof, subject to the matters described under "TAX MATTERS" herein, including the alternative maximum tax on corporations.*

\$ \_\_\_\_\_ \*

**CITY OF SAN ANTONIO, TEXAS EDUCATION FACILITIES CORPORATION  
HIGHER EDUCATION REVENUE IMPROVEMENT BONDS  
(TRINITY UNIVERSITY PROJECT), SERIES 2013**

**Dated: December 1, 2013 (Interest accrues from delivery date)****Due: June 1, as shown herein**

The \$ \_\_\_\_\_ \* City of San Antonio, Texas Education Facilities Corporation Higher Education Revenue Improvement Bonds (Trinity University Project), Series 2013 (the "Series 2013 Bonds") are being issued by the City of San Antonio, Texas Education Facilities Corporation (the "Corporation") pursuant to the laws of the State of Texas, including particularly Chapter 53A, as amended, Texas Education Code, a resolution adopted by the Board of Directors (the "Board") of the Corporation on November 21, 2013, an approving resolution adopted by the City Council of the City of San Antonio, Texas (the "City") on November 21, 2013, and an Amended and Restated Indenture of Trust, dated as of December 1, 2013 (the "Indenture"), between the Corporation and Wells Fargo Bank, National Association, Dallas, Texas, as trustee thereunder (the "Trustee"). See "THE SERIES 2013 BONDS – Authority for Issuance" herein. Proceeds of the Series 2013 Bonds will be (i) loaned to Trinity University, a Texas nonprofit corporation (the "University"), pursuant to the Amended and Restated Loan Agreement, dated as of December 1, 2013 (the "Loan Agreement"), between the Corporation and the University, and used to finance the construction and equipping of certain educational facilities at the University's campus located in the City and to pay the costs of issuing the Series 2013 Bonds. See "PLAN OF FINANCE – Purpose" herein.

Interest on the Series 2013 Bonds accrues from their date of initial issuance to the initial purchasers thereof named below (the "Underwriters"), is payable on June 1 and December 1 of each year, commencing June 1, 2014, and will be calculated on the basis of a 360-day year composed of twelve 30-day months. The Series 2013 Bonds will be issued as fully registered obligations in book-entry-only form and when issued will be registered in the name of Cede & Co., as nominee of The Depository Trust Company ("DTC"), New York, New York. DTC will act as securities depository (the "Securities Depository"). Book-entry interests in the Series 2013 Bonds will be made available for purchase in the principal amount of \$5,000 or any integral multiple thereof. Purchasers of the Series 2013 Bonds (the "Beneficial Owners") will not receive physical delivery of certificates representing their interest in the Series 2013 Bonds. So long as the Securities Depository is the registered owner of the Series 2013 Bonds, the principal of and interest on the Series 2013 Bonds will be payable by the Trustee, as paying agent for the Series 2013 Bonds, to the Securities Depository, which will in turn remit such principal and interest to its participants, which will in turn remit such principal and interest to the Beneficial Owners. See "THE SERIES 2013 BONDS – Book-Entry-Only System" herein.

The Series 2013 Bonds, together with outstanding "Higher Education Revenue Refunding Bonds, Series 2011 (Trinity University Project)" issued in 2011 by the Corporation for the benefit of the University (defined herein as the "Series 2011 Bonds" and collectively with the Series 2013 Bonds, the "Bonds"), and the interest thereon are special, limited obligations of the Corporation payable solely from the revenues and income derived from the Loan Agreement, which revenues and income have been pledged and assigned to the Trustee to secure payment thereof. Pursuant to the Loan Agreement, the University is obligated to repay such loan by making payments at such times and in such amounts as shall be required to pay the principal of, premium, if any, and interest on the Bonds (including the Series 2013 Bonds) when due. This payment obligation under the Loan Agreement represents an unsecured general obligation of the University to which the full faith and credit of the University are pledged. See "THE SERIES 2013 BONDS – Security for the Series 2013 Bonds", "INVESTOR CONSIDERATIONS", and "SELECTED PROVISIONS OF THE FINANCING DOCUMENTS" attached hereto as Appendix C.

**THE SERIES 2013 BONDS AND THE OBLIGATION TO PAY PRINCIPAL THEREOF, INTEREST THEREON, AND ANY REDEMPTION PREMIUM WITH RESPECT THERETO DO NOT NOW AND WILL NEVER CONSTITUTE AN INDEBTEDNESS OR AN OBLIGATION OF THE CORPORATION, THE CITY, THE STATE OF TEXAS (THE "STATE"), OR ANY OTHER POLITICAL SUBDIVISION THEREOF, WITHIN THE PURVIEW OF ANY CONSTITUTIONAL LIMITATION OR STATUTORY PROVISION, OR CHARGE AGAINST THE GENERAL CREDIT OR TAXING POWERS, IF ANY, OF ANY OF THEM, BUT WILL BE SECURED AS AFORESAID, AND WILL BE PAYABLE SOLELY FROM THE REVENUES AND INCOME DERIVED FROM THE LOAN AGREEMENT, WHICH REVENUES AND INCOME HAVE BEEN PLEDGED AND ASSIGNED TO THE TRUSTEE TO SECURE PAYMENT THEREOF. NO OWNER OF THE SERIES 2013 BONDS WILL HAVE THE RIGHT TO COMPEL THE EXERCISING OF THE TAXING POWER, IF ANY, OF THE CITY, THE STATE, OR ANY OTHER POLITICAL SUBDIVISION THEREOF TO PAY ANY PRINCIPAL OF, REDEMPTION PREMIUM, IF ANY, OR INTEREST ON THE SERIES 2013 BONDS. THE CORPORATION HAS NO TAXING POWER. SEE INSIDE COVER PAGE FOR STATED MATURITIES, PRINCIPAL AMOUNTS, INTEREST RATES, OFFERING YIELDS, CUSIP NUMBERS, AND REDEMPTION PROVISIONS FOR THE SERIES 2013 BONDS**

*The Series 2013 Bonds are offered for delivery, when, as, and if issued and received by the Underwriters and are subject to the approving opinion of the Attorney General of the State of Texas and the legal opinion of McCall, Parkhurst & Horton L.L.P., San Antonio, Texas, as Bond Counsel. See "LEGAL MATTERS" herein. Certain legal matters will be passed upon for the Underwriters by their counsel, \_\_\_\_\_, \_\_\_\_\_, \_\_\_\_\_, and] for the University by its counsel, Cox Smith Matthews Incorporated, San Antonio, Texas. The Series 2013 Bonds are expected to be available for delivery through the services of DTC on or about December 18, 2013.*

**J.P. MORGAN****FROST BANK****RAYMOND JAMES**

\*Preliminary, subject to change.

This Preliminary Official Statement and the information contained herein are subject to completion or amendment. Under no circumstances shall this Preliminary Official Statement constitute an offer to sell or the solicitation of an offer to buy nor shall there be any sale of these securities in any jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such jurisdiction.

**STATED MATURITIES, PRINCIPAL AMOUNTS, INTEREST RATES, OFFERING YIELDS,  
CUSIP NUMBERS, AND REDEMPTION PROVISIONS**

\$ \_\_\_\_\_\*  
**CITY OF SAN ANTONIO, TEXAS EDUCATION FACILITIES CORPORATION  
 HIGHER EDUCATION REVENUE IMPROVEMENT BONDS  
 (TRINITY UNIVERSITY PROJECT), SERIES 2013**

(CUSIP No. Prefix<sup>(1)</sup>: 796247)

\$ \_\_\_\_\_ **Serial Bonds**

<u>Maturity (June 1)</u>	<u>Principal Amount (\$)*</u>	<u>Interest Rate (%)</u>	<u>Reoffering Yield</u>	<u>CUSIP No. Suffix<sup>(1)</sup></u>	<u>Maturity (June 1)</u>	<u>Principal Amount (\$)*</u>	<u>Interest Rate (%)</u>	<u>Reoffering Yield</u>	<u>CUSIP No. Suffix<sup>(1)</sup></u>
2014					2024				
2015					2025				
2016					2026				
2017					2027				
2018					2028				
2019					2029				
2010					2030				
2021					2031				
2022					2032				
2023					2033				

\$ \_\_\_\_\_ **Term Bonds**

\$ \_\_\_\_\_ Term Bond maturing June 1, 20\_\_ ; priced at \_\_\_% to yield \_\_\_%; CUSIP No. Suffix<sup>(1)</sup>: \_\_\_  
 \$ \_\_\_\_\_ Term Bond maturing June 1, 20\_\_ ; priced at \_\_\_% to yield \_\_\_%; CUSIP No. Suffix<sup>(1)</sup>: \_\_\_

**Redemption**

The Series 2013 Bonds are subject to redemption prior to stated maturity at the times, in the amounts, and at the prices described herein. See "THE SERIES 2013 BONDS – Redemption" herein.

\* Preliminary, subject to change.

<sup>(1)</sup> CUSIP numbers are included solely for the convenience of owners of the Series 2013 Bonds. CUSIP is a registered trademark of the American Bankers Association. CUSIP data herein is provided by CUSIP Global Services, managed by Standard & Poor's Financial Services LLC on behalf of The American Bankers Association. This data is not intended to create a database and does not serve in any way as a substitute for the CUSIP Services. None of the City, the Corporation, the Financial Advisor, the University, nor the Underwriters is responsible for the selection or correctness of the CUSIP numbers set forth herein.

## USE OF INFORMATION IN THE OFFICIAL STATEMENT

This Official Statement and the information contained herein are subject to completion and amendment. Under no circumstances will this Official Statement constitute an offer to sell or the solicitation of an offer to buy, nor will there be any sale of these securities in any jurisdiction in which such offer, solicitation, or sale would be unlawful prior to registration or qualification under the securities laws of such jurisdiction.

No dealer, broker, salesman, or other person has been authorized to give any information or to make any representation with respect to the Series 2013 Bonds, other than as contained in this Official Statement, and if given or made, such other information or representations must not be relied upon as having been authorized. The information set forth herein has been obtained from sources which are believed to be reliable but is not guaranteed as to accuracy or completeness and is not to be construed as a representation by the Corporation, the City, the University, the Financial Advisor, or the Underwriters. The information and expressions of opinion herein are subject to change without notice, and neither the delivery of this Official Statement nor any sale made hereunder will under any circumstances create any implication that there has been no change in the information or opinions set forth herein after the date of this Official Statement.

THE SERIES 2013 BONDS ARE EXEMPT FROM REGISTRATION WITH THE UNITED STATES SECURITIES AND EXCHANGE COMMISSION AND CONSEQUENTLY HAVE NOT BEEN REGISTERED THEREWITH. THE REGISTRATION, QUALIFICATION, OR EXEMPTION OF THE SERIES 2013 BONDS IN ACCORDANCE WITH APPLICABLE SECURITIES LAW PROVISIONS OF THE JURISDICTIONS IN WHICH THE SERIES 2013 BONDS HAVE BEEN REGISTERED, QUALIFIED, OR EXEMPTED SHOULD NOT BE REGARDED AS A RECOMMENDATION THEREOF.

All information contained in this Official Statement is subject, in all respects, to the complete body of information contained in the original sources thereof and no guaranty, warranty, or other representation is made concerning the accuracy or completeness of the information herein. In particular, no opinion or representation is rendered as to whether any projection will approximate actual results, and all opinions, estimates and assumptions, whether or not expressly identified as such, should not be considered statements of fact.

IN CONNECTION WITH THE OFFERING OF THE SERIES 2013 BONDS, THE UNDERWRITERS MAY OVERALLOT OR EFFECT TRANSACTIONS THAT STABILIZE OR MAINTAIN THE MARKET PRICE OF THE SERIES 2013 BONDS AT A LEVEL ABOVE THAT WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANYTIME.

The Underwriters have provided the following sentence for inclusion in this Official Statement. The Underwriters have reviewed the information in this Official Statement in accordance with, and as part of, their responsibilities to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Underwriters do not guarantee the accuracy or completeness of such information.

The agreements of the University, the Corporation, and others related to the Series 2013 Bonds are contained solely in the contracts described herein. Neither this Official Statement nor any other statement made in connection with the offer or sale of the Series 2013 Bonds is to be construed as constituting an agreement with the purchasers of the Series 2013 Bonds. INVESTORS SHOULD READ THE ENTIRE OFFICIAL STATEMENT, INCLUDING THE SCHEDULE AND ALL APPENDICES ATTACHED HERETO, TO OBTAIN INFORMATION ESSENTIAL TO MAKING AN INFORMED INVESTMENT DECISION.

None of the University, the Corporation, the City, the Financial Advisor, nor the Underwriters makes any representation or warranty with respect to the information contained in this Official Statement regarding The Depository Trust Company or its Book-Entry-Only System.

*[The remainder of this page is intentionally left blank.]*

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# OFFICIAL STATEMENT

## RELATING TO THE

\$ \_\_\_\_\_ \*

### CITY OF SAN ANTONIO, TEXAS EDUCATION FACILITIES CORPORATION HIGHER EDUCATION REVENUE IMPROVEMENT BONDS (TRINITY UNIVERSITY PROJECT), SERIES 2013

## INTRODUCTION

### General

This Official Statement, including the cover page, Schedule, and Appendices hereto, of the City of San Antonio, Texas Education Facilities Corporation (the "Corporation") provides certain information in connection with the sale of the \$ \_\_\_\_\_ \* *City of San Antonio, Texas Education Facilities Corporation Higher Education Revenue Improvement Bonds (Trinity University Project), Series 2013* (the "Series 2013 Bonds"). This Official Statement describes the Series 2013 Bonds, the Indenture (defined herein), the Loan Agreement (defined herein), the Series 2013 Note (defined herein), and certain other information about the Corporation, and Trinity University, a Texas non-profit corporation and a degree-granting university accredited by the Southern Association of Colleges and Schools (the "University"), as the borrower of Series 2013 Bond proceeds and the party ultimately responsible to repay the indebtedness evidenced thereby. The Indenture, the Loan Agreement, and the Series 2013 Note are collectively referred to herein as the "Financing Documents". Defined terms used herein without definition shall have the respective meanings ascribed thereto in the Indenture or the Loan Agreement. See "SELECTED PROVISIONS OF THE FINANCING DOCUMENTS" attached hereto as Appendix C.

All descriptions of documents contained herein are only summaries and are qualified in their entirety by reference to each such document. Copies of such documents may be obtained during the offering period, upon request, from the University's Financial Advisor, Public Financial Management, Inc., 40 Wall Street, 49th Floor, New York, New York 10005, by electronic mail or by physical delivery upon payment of reasonable copying, mailing, and handling charges.

This Official Statement speaks only as of its date, and the information contained herein is subject to change. A copy of the final Official Statement will be filed with the Municipal Securities Rulemaking Board ("MSRB") through its Electronic Municipal Market Access ("EMMA") system. See "CONTINUING DISCLOSURE OF INFORMATION" herein for a description of the University's undertaking to provide certain information on a continuing basis.

### The Corporation

The Corporation was duly created by the City of San Antonio, Texas (the "City") under Chapter 53, as amended, Texas Education Code (and now amended and recodified as Chapter 53A, Texas Government Code; referred to herein as the "Act"), as a nonprofit corporation to act on behalf of the City as a duly constituted authority and instrumentality with authority to exercise the powers granted under the provisions of the Act. The Act empowers the Corporation, among other things, to issue revenue bonds or other obligations and loan the proceeds thereof to an institution of higher education to enable such institution of higher education to acquire, construct, enlarge, extend, repair, renovate, or otherwise improve an educational facility or housing facility or any facility incidental, subordinate, or related to or appropriate in connection with an educational facility or housing facility, to acquire land to be used for those purposes, to create operating and debt service reserves for and to pay issuance costs related to the bonds or other obligations, to refund outstanding bonds, and to refinance any educational or housing facility acquired, constructed or improved.

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\*Preliminary, subject to change.

The Corporation's Board of Directors (the "Board") is comprised of the members of the City Council of the City. The present members of the Board are as follows:

Name of Director	Office
Julián Castro	President
Diego M. Bernal	Director
Ivy R. Taylor	Director
Rebecca J. Viagran	Director
Rey Saldaña	Director
Shirley Gonzales	Director
Ray Lopez	Director
Cris Medina	Director
Ron Nirenberg	Director
<span style="background-color: yellow;">                    </span>	Director
Carlton Soules	Director

The Corporation has bonds outstanding issued for the benefit of the University and other educational institutions, each series of such bonds being payable from contractual arrangements with such institutions. All bonds and notes of the Corporation are authorized and issued pursuant to individual resolutions which are separate from and unrelated to any other resolution of the Corporation; except, however, for multiple series of bonds or notes issued on behalf of a single institution. Therefore, inasmuch as each series of bonds or notes of the Corporation is secured separately from all other bonds and notes issued thereby, the money on deposit in the respective funds (including cash and securities in the respective reserve funds) established to provide for the timely payment of the debt service requirements on the various issues of outstanding bonds and notes of the Corporation cannot be commingled and cannot be used for any purpose other than servicing the requirements of the specific series of bonds or notes in connection with which such funds were created.

The Corporation, under the Act, may issue from time to time bonds and other obligations to finance and refinance other educational facilities of institutions other than the University, and has in fact, done so.

**The University**

The University is an independent, coeducational institution of higher learning founded in 1869 by Texas Presbyterians, as a result of three small antebellum Texas Presbyterian schools having become casualties of the Civil War. The University first opened its doors in Tehuacana, Texas; then moved to Waxahachie, Texas in 1902. In 1942, at the invitation of the San Antonio Chamber of Commerce, Trinity was relocated to San Antonio, Texas and moved to its present campus in the Alamo City in 1952. Now related to the Presbyterian Church through a covenant of understanding, the University is non-sectarian in its policies and dedicated to the unrestricted and rigorous pursuit of truth, to the centrality of values in human life, and to a respect for differing points of view.

For a more complete description of the University and for certain information regarding the University's history, organization, operations, and financial condition, see "CERTAIN INFORMATION ABOUT TRINITY UNIVERSITY", attached hereto as Appendix A, and "TRINITY UNIVERSITY CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MAY 31, 2013", attached hereto as Appendix B.

**PLAN OF FINANCE**

**Purpose**

Proceeds of the Series 2013 Bonds will be loaned to the University, pursuant to an Amended and Restated Loan Agreement, dated as of December 1, 2013 (the "Loan Agreement"), between the Corporation and the University, and will be used to finance a portion of the costs to construct and equip new science facilities, generally known as the Center for Science and Innovation (CSI) complex, at the University's campus located in the City, and to pay the costs of issuing

the Series 2013 Bonds. The Loan made by the Corporation to the University will be evidenced by a Promissory Note, dated December 1, 2013 (the "Series 2013 Note"), made by the University in favor of the Corporation.

### Sources and Uses of Funds

The proceeds from the sale of the Series 2013 Bonds will be applied approximately as follows:

#### Sources of Funds

Principal Amount of the Series 2013 Bonds	\$ _____
Net Original Issue Premium/Discount	_____
Total Sources of Funds	\$ _____

#### Uses of Funds

Deposit to Construction Fund	\$ _____
Costs of Issuance (including Underwriters' Discount and Rounding Amount)	_____
Total Uses of Funds	\$ _____

## THE SERIES 2013 BONDS

### General Description

The Series 2013 Bonds are dated as of December 1, 2013 (the "Dated Date"), but will accrue interest from their date of initial delivery to the Underwriters (anticipated to occur on or about December 18, 2013; referred to herein as the "Closing Date"), with such interest being payable on June 1 and December 1 in each year, commencing June 1, 2014, until stated maturity or prior redemption of the Series 2013 Bonds. The Series 2013 Bonds will mature on the dates, in the principal amounts, and will bear interest at the rates set forth on the inside cover page of this Official Statement.

The Series 2013 Bonds will be issued only as fully registered bonds in denominations of \$5,000 principal or any integral multiple thereof within a maturity. Principal of and interest on the Series 2013 Bonds are payable in the manner described herein under "THE SERIES 2013 BONDS - Book-Entry-Only System". In the event the Book-Entry-Only System is discontinued, the interest on the Series 2013 Bonds will be payable to the registered owner as shown on the security register (the "Register") maintained by the Trustee, who, as trustee under the Indenture (defined herein), also serves as the paying agent and registrar for the Series 2013 Bonds (the "Paying Agent/Registrar"), as of the Record Date (defined herein), by check, mailed first-class, postage prepaid, to the address of such person on the Register or by such other method acceptable to the Paying Agent/Registrar for the Series 2013 Bonds requested by and at the risk and expense of the registered owner. In the event the Book-Entry-Only System is discontinued, principal of the Series 2013 Bonds will be payable at stated maturity or prior redemption upon presentation and surrender thereof at the designated corporate trust or commercial banking office of the Paying Agent/Registrar.

If the date for any payment due on any Series 2013 Bond is a Saturday, Sunday, legal holiday, or day on which banking institutions in the city in which the designated corporate trust office of the paying agent and registrar is located are authorized by law or executive order to close, then the date for such payment shall be the next succeeding day which is not such a day. The payment on such date shall have the same force and effect as if made on the original date payment was due.

### Authority for Issuance

The Series 2013 Bonds are being issued by the Corporation pursuant to the laws of the State of Texas, including particularly the Act, a resolution adopted by the Board on November 21, 2013, an approving resolution adopted by the City Council on November 21, 2013, and an Amended and Restated Indenture of Trust, dated as of December 1, 2013 (the "Indenture"), between the Corporation and the Trustee, as trustee thereunder. In addition, the University approved the borrowing of the Series 2013 Bond proceeds, as well as the execution of the Financing Documents (and all additional

documents, certificates, and agreements necessary or incidental to carrying out the intent and purpose of such Financing Documents) relating thereto, by a resolution of its Board of Trustees adopted on September 28, 2013 and a resolution by the Finance and Property Committee of the Board of Trustees on October 10, 2013 (collectively, the "Borrower Resolution").

The Loan Agreement amends and restates the original Loan Agreement, dated as of June 1, 2011, between the Corporation and the University, and the Indenture amends and restates the original Indenture of Trust, dated as of June 1, 2011, between the Corporation and the Trustee, both of which were entered into initially in connection with the issuance of the Corporation's *Higher Education Revenue Refunding Bonds, Series 2011 (Trinity University Project)* (the "Series 2011 Bonds"). Proceeds of the Series 2011 Bonds were used to refund into fixed rate obligations a portion of the outstanding *Higher Education Variable Rate Demand Revenue Refunding and Improvement Bonds (Trinity University Project), Series 2002* (the "Series 2002 Bonds") issued by the Corporation for the University in 2002 under a separate indenture. The Series 2013 Bonds are being issued as "Additional Bonds" permitted to be issued under the original Loan Agreement and the original Indenture of Trust and are equally secured with assets in the Trust Estate (including Loan Payments from the University) on a parity with the Series 2011 Bonds and any other Additional Bonds that may be issued by the Corporation for the University in the future. See "THE SERIES 2013 BONDS - Additional Obligations."

### Redemption

*Optional Redemption.* On or after June 1, 20\_\_, the Series 2013 Bonds maturing on and after June 1, 20\_\_ may be redeemed prior to their scheduled maturities, at the option of the University, in whole or in part, at a price of par, plus accrued interest thereon to the date fixed for redemption.

*Mandatory Redemption.* The Series 2013 Bonds maturing on June 1 in the years 20\_\_ and 20\_\_ (the "Term Bonds") are subject to mandatory sinking fund redemption in part by lot, on June 1 in the following years and in the following amounts, at a price equal to the principal amount thereof and accrued and unpaid interest to the date of redemption, without premium:

<u>TERM BONDS MATURITY JUNE 1, 20__</u>		<u>TERM BONDS MATURING JUNE 1, 20__</u>	
<u>Redemption Date</u>	<u>Redemption Amount (\$)</u>	<u>Redemption Date</u>	<u>Redemption Amount (\$)</u>
June 1, 20__		June 1, 20__	
June 1, 20__		June 1, 20__	
June 1, 20__*		June 1, 20__*	

\*Stated maturity.

To the extent, however, that any Term Bonds have been previously purchased or called for redemption in part and otherwise than from a sinking fund redemption payment, each annual sinking fund payment for the Term Bonds shall be reduced by the amount obtained by multiplying the principal amount of Term Bonds so purchased or redeemed by the ratio which each remaining annual sinking fund redemption payment for the Term Bonds bears to the total remaining sinking fund payments, and by rounding each such payment to the nearest \$5,000 integral; - 5 - *provided*, that during any period in which ownership of the Series 2013 Bonds is determined only by a book entry at a securities depository for the Series 2013 Bonds, the particular Term Bonds to be called for mandatory redemption shall be selected in accordance with the arrangements between the Issuer and the securities depository.

*Special Mandatory Redemption.* The Series 2013 Bonds are subject to special mandatory redemption prior to stated maturity not later than 180 days after the occurrence of a Determination of Taxability at a price of par, plus accrued interest thereon to the date fixed for redemption.

*Selection of Series 2013 Bonds for Redemption.* If fewer than all of the Series 2013 Bonds are called for redemption, the maturities to be redeemed will be selected by the University, and such Series 2013 Bonds to be redeemed within any one maturity will be selected by the Paying Agent/Registrar by lot (or in such manner as the Paying Agent/Registrar may



determine) in integral multiples of \$5,000; provided, however, that during any period in which ownership of the Series 2013 Bonds is determined only by a book-entry at a securities depository for such Series 2013 Bonds, if fewer than all of such Series 2013 Bonds of the same maturity and bearing the same interest rate are to be redeemed, the particular Series 2013 Bonds of such maturity and bearing such interest rate will be selected in accordance with the procedures established by the securities depository.

*Notice of Redemption.* At least 30 days prior to the date fixed for any redemption of any Series 2013 Bonds or portions thereof prior to stated maturity, the Paying Agent/Registrar will cause written notice of such redemption to be sent by United States mail, first-class postage prepaid, to the registered owner of each Series 2013 Bond or a portion thereof to be redeemed at its address as it appeared on the registration books of the Paying Agent/Registrar on the day such notice of redemption is mailed. The notice may state that it is conditioned upon the deposit of moneys, in an amount equal to the amount necessary to effect the redemption, with the Paying Agent/Registrar no later than the redemption date, and such notice and optional redemption will be deemed rescinded and of no effect if such moneys are not so deposited or if the notice is so rescinded. A copy of such notice of redemption also will be filed with the MSRB through its EMMA system. By the date fixed for any such redemption, due provision shall be made with the Paying Agent/Registrar for the payment of the required redemption price for the Series 2013 Bonds or portions thereof which are to be so redeemed. ANY NOTICE SO MAILED SHALL BE CONCLUSIVELY PRESUMED TO HAVE BEEN DULY GIVEN, WHETHER OR NOT THE REGISTERED OWNER RECEIVES SUCH NOTICE. NOTICE HAVING BEEN SO GIVEN (AND NOT RESCINDED), THE SERIES 2013 BONDS CALLED FOR REDEMPTION SHALL BECOME DUE AND PAYABLE ON THE SPECIFIED REDEMPTION DATE, AND NOTWITHSTANDING THAT ANY SERIES 2013 BOND OR PORTION THEREOF HAS NOT BEEN SURRENDERED FOR PAYMENT, INTEREST ON SUCH SERIES 2013 BOND OR PORTION THEREOF SHALL CEASE TO ACCRUE.

*Denominations.* Series 2013 Bonds of a denomination larger than \$5,000 may be redeemed in part (\$5,000 or any integral multiple thereof). Any Series 2013 Bonds to be partially redeemed may be surrendered in exchange for one or more new Series 2013 Bonds in authorized denominations of the same stated maturity, series, and interest rate for the unredeemed portion of the principal.

*Notices and Redemption through the Depository Trust Company.* The Paying Agent/Registrar and the University, so long as the Book-Entry-Only System of DTC is used for the Series 2013 Bonds, will send any notice of redemption, notice of proposed amendment to the Indenture or other notices with respect to the Series 2013 Bonds only to DTC. Any failure by DTC to advise any Direct Participant, or of any Direct Participant or Indirect Participant to notify the Beneficial Owner, will not affect the validity of the redemption of the Series 2013 Bonds called for redemption or any other action premised on any such notice. Redemption of portions of the Series 2013 Bonds by the University will reduce the outstanding principal amount of such series of Series 2013 Bonds held by DTC. In such event, DTC may implement, through its Book-Entry-Only System, a redemption of such Series 2013 Bonds held for the account of Direct Participants in accordance with its rules or other agreements with Direct Participants and then Direct Participants and Indirect Participants may implement a redemption of such Series 2013 Bonds from the Beneficial Owners. Any such selection of Series 2013 Bonds to be redeemed will not be governed by the Indenture and will not be conducted by the University, the Corporation, or the Paying Agent/Registrar. None of the University, the Corporation, nor the Paying Agent/Registrar will have any responsibility to Direct Participants, Indirect Participants or the persons for whom Direct Participants act as nominees, with respect to the payments on the Series 2013 Bonds or the providing of notice to Direct Participants, Indirect Participants, or Beneficial Owners of the selection of portions of the Series 2013 Bonds for redemption. (See "THE SERIES 2013 BONDS – Book-Entry-Only System" herein.)

#### **Trustee as Paying Agent/Registrar**

Under the Indenture, the Trustee serves as the Paying Agent/Registrar, who serves in such capacity and performs such duties as described in the Indenture.

#### **Record Date for Interest Payment**

The record date for determining the person to whom the semiannual interest on the Series 2013 Bonds is payable on any interest payment date (the "Record Date") is the fifteenth business day of the month next preceding such interest payment date. In the event of a non-payment of interest on a scheduled payment date, and for 30 days thereafter, a new record date for such interest payment (a "Special Record Date") will be established by the Paying Agent/Registrar, if

and when funds for the payment of such interest have been received from the University. Notice of the Special Record Date and of the scheduled payment date of the past due interest (which must be 15 days after the Special Record Date) will be sent at least five business days prior to the Special Record Date by U.S. mail, first-class postage prepaid, to the address of each registered owner of a Series 2013 Bond appearing on the registration books of the Paying Agent/Registrar at the close of business on the day next preceding the date of mailing of such notice.

### **Transfer, Exchange, and Registration**

In the event the Series 2013 Bonds are not in the Book-Entry-Only System, the Series 2013 Bonds may be registered, transferred, assigned, and exchanged on the Register only upon presentation and surrender thereof to the Paying Agent/Registrar, and such registration, transfer, and exchange will be without expense or service charge to the registered owner, except for any tax or other governmental charges required to be paid with respect to such registration, transfer, and exchange. A Series 2013 Bond may be assigned by the execution of an assignment form on the Series 2013 Bonds or by other instrument of transfer and assignment acceptable to the Paying Agent/Registrar. The new Series 2013 Bonds will be delivered by the Paying Agent/Registrar in lieu of the Series 2013 Bonds being transferred or exchanged at the designated payment office of the Paying Agent/Registrar, or sent by U.S. registered mail to the new registered owner at the registered owner's request, risk, and expense. New Series 2013 Bonds issued in an exchange or transfer of the Series 2013 Bonds will be delivered to the registered owner or assignee of the registered owner, to the extent possible, within three business days after the receipt of the Series 2013 Bonds to be canceled in the exchange or transfer and the written instrument of transfer or request for exchange duly executed by the registered owner or his duly authorized agent, in form satisfactory to the Paying Agent/Registrar. New Series 2013 Bonds registered and delivered in an exchange or transfer will be in denominations of \$5,000 for any one stated maturity or any integral multiple thereof and for a like aggregate principal amount, series, and rate of interest as the Series 2013 Bonds surrendered for exchange or transfer. See "THE SERIES 2013 BONDS – Book-Entry-Only System" herein for a description of the system to be utilized in regard to ownership and transferability of the Series 2013 Bonds while the Series 2013 Bonds are issued under DTC's Book-Entry-Only System. None of the University, the Corporation, nor the Paying Agent/Registrar will be required to transfer or exchange any Series 2013 Bonds during the period commencing at the close of business on the Record Date and ending at the opening of business on the next interest payment date.

### **Book-Entry-Only System**

This section describes how ownership of the Series 2013 Bonds is to be transferred and how the principal of, premium, if any, and interest on the Series 2013 Bonds are to be paid to and credited by DTC, New York, New York, while the Series 2013 Bonds are registered in its nominee name. The information in this section concerning DTC and the Book Entry Only System has been provided by DTC for use in disclosure documents such as this Official Statement. The Corporation, the University, the Financial Advisor, and the Underwriters believe the source of such information to be reliable, but take no responsibility for the accuracy or completeness thereof.

Neither the University nor the Corporation can, and do not give, any assurance that: (1) DTC will distribute payments of debt service on the Series 2013 Bonds, or redemption or other notices, to DTC Participants, (2) DTC Participants or others will distribute debt service payments paid to DTC or its nominee (as the registered owner of the Series 2013 Bonds), or redemption or other notices, to the Beneficial Owners, or that they will do so on a timely basis, or (3) DTC will serve and act in the manner described in this Official Statement. The current rules applicable to DTC are on file with the SEC, and the current procedures of DTC to be followed in dealing with DTC Participants are on file with DTC.

DTC will act as securities depository for the Series 2013 Bonds. The Series 2013 Bonds will be issued as fully-registered securities registered in the name of Cede & Co. (DTC's partnership nominee) or such other name as may be requested by an authorized representative of DTC. One fully-registered certificate will be issued for each maturity of the Series 2013 Bonds, in the aggregate principal amount of each maturity of such issue, and will be deposited with DTC.

*General.* DTC, the world's largest securities depository, is a limited-purpose trust company organized under the New York Banking Law, a "banking organization" within the meaning of the New York Banking Law, a member of the Federal Reserve System, a "clearing corporation" within the meaning of the New York Uniform Commercial Code, and a "clearing agency" registered pursuant to the provisions of Section 17A of the Securities Exchange Act of 1934. DTC

holds and provides asset servicing for over 3.5 million issues of U.S. and non-U.S. equity issues, corporate and municipal debt issues, and money market instruments (from over 100 countries) that DTC's participants ("Direct Participants") deposit with DTC. DTC also facilitates the post-trade settlement among Direct Participants of sales and other securities transactions in deposited securities, through electronic computerized book-entry transfers and pledges between Direct Participants' accounts. This eliminates the need for physical movement of securities certificates. Direct Participants include both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, clearing corporations, and certain other organizations. DTC is a wholly-owned subsidiary of The Depository Trust & Clearing Corporation ("DTCC"). DTCC is the holding company for DTC, National Securities Clearing Corporation and Fixed Income Clearing Corporation, all of which are registered clearing agencies. DTCC is owned by the users of its regulated subsidiaries. Access to the DTC system is also available to others such as both U.S. and non-U.S. securities brokers and dealers, banks, trust companies, and clearing corporations that clear through or maintain a custodial relationship with a Direct Participant, either directly or indirectly ("Indirect Participants"). DTC has a Standard & Poor's rating of "AA+." The DTC Rules applicable to its Participants are on file with the SEC. More information about DTC can be found at [www.dtcc.com](http://www.dtcc.com).

To facilitate subsequent transfers, all Series 2013 Bonds deposited by Direct Participants with DTC are registered in the name of DTC's partnership nominee, Cede & Co., or such other name as may be requested by an authorized representative of DTC. The deposit of Series 2013 Bonds with DTC and their registration in the name of Cede & Co. or such other DTC nominee do not effect any change in beneficial ownership. DTC has no knowledge of the actual Beneficial Owners of the Series 2013 Bonds; DTC's records reflect only the identity of the Direct Participants to whose accounts such Series 2013 Bonds are credited, which may or may not be the Beneficial Owners. The Direct and Indirect Participants will remain responsible for keeping account of their holdings on behalf of their customers.

Purchases of Series 2013 Bonds under the DTC system must be made by or through Direct Participants, which will receive a credit for the Series 2013 Bonds on DTC's records. The ownership interest of each actual purchaser of each Series 2013 Bond ("Beneficial Owner") is in turn to be recorded on the Direct and Indirect Participants' records. Beneficial Owners will not receive written confirmation from DTC of their purchase. Beneficial Owners are, however, expected to receive written confirmations providing details of the transaction, as well as periodic statements of their holdings, from the Direct or Indirect Participant through which the Beneficial Owner entered into the transaction. Transfers of ownership interests in the Series 2013 Bonds are to be accomplished by entries made on the books of Direct and Indirect Participants acting on behalf of Beneficial Owners. Beneficial Owners will not receive certificates representing their ownership interests in Series 2013 Bonds, except in the event that use of the book-entry system for the Series 2013 Bonds is discontinued.

Conveyance of notices and other communications by DTC to Direct Participants, by Direct Participants to Indirect Participants, and by Direct Participants and Indirect Participants to Beneficial Owners will be governed by arrangements among them, subject to any statutory or regulatory requirements as may be in effect from time to time. Beneficial Owners of the Series 2013 Bonds may wish to take certain steps to augment the transmission to them of notices of significant events with respect to the Series 2013 Bonds, such as defaults and proposed amendments to the Series 2013 Bond documents. For example, Beneficial Owners of the Series 2013 Bonds may wish to ascertain that the nominee holding the Series 2013 Bonds for their benefit has agreed to obtain and transmit notices to Beneficial Owners. In the alternative, Beneficial Owners may wish to provide their names and addresses to the Paying Agent/Registrar and request that copies of notices be provided directly to them.

Redemption notices will be sent to DTC. If less than all of the Series 2013 Bonds within a stated maturity are being redeemed, DTC's practice is to determine by lot the amount of the interest of each Direct Participant in such stated maturity to be redeemed.

Neither DTC nor Cede & Co. (nor any other DTC nominee) will consent or vote with respect to Series 2013 Bonds unless authorized by a Direct Participant in accordance with DTC's procedures. Under its usual procedures, DTC mails an Omnibus Proxy to the Corporation as soon as possible after the record date. The Omnibus Proxy assigns Cede & Co.'s consenting or voting rights to those Direct Participants to whose accounts Series 2013 Bonds are credited on the record date (identified in a listing attached to the Omnibus Proxy).

Payments on the Series 2013 Bonds will be made to Cede & Co., or such other nominee as may be requested by an authorized representative of DTC. DTC's practice is to credit Direct Participants' accounts upon DTC's receipt of funds

and corresponding detail information from the University or the Paying Agent/Registrar, on the payment date in accordance with their respective holdings shown on DTC's records. Payments by Participants to Beneficial Owners will be governed by standing instructions and customary practices, as is the case with securities held for the accounts of customers in bearer form or registered in "street name", and will be the responsibility of such Participant and not of DTC, the Paying Agent/Registrar, the University, or the Corporation, subject to any statutory or regulatory requirements as may be in effect from time to time. Payments to Cede & Co. (or such other nominee as may be requested by an authorized representative of DTC) is the responsibility of the University or the Paying Agent/Registrar, disbursement of such payments to Direct Participants will be the responsibility of DTC; and disbursement of such payments to the Beneficial Owners will be the responsibility of Direct and Indirect Participants.

DTC may discontinue providing its services as depository with respect to the Series 2013 Bonds at any time by giving reasonable notice to the Corporation or the Paying Agent/Registrar. Under such circumstances, in the event that a successor depository is not obtained, Series 2013 Bonds are required to be printed and delivered. The University may decide to discontinue use of the system of book-entry-only transfers through DTC (or a successor securities depository). In that event, Series 2013 Bonds will be printed and delivered to DTC.

The information in this section concerning DTC and DTC's book-entry system has been obtained from DTC, but the neither the University, the City, the Underwriters, nor the Corporation takes any responsibility for the accuracy thereof.

*Use of Certain Terms in Other Sections of this Official Statement.* In reading this Official Statement it should be understood that while the Series 2013 Bonds are in the Book-Entry-Only System, references in other sections of this Official Statement to registered owners should be read to include the person for which the Direct Participant or Indirect Participant acquires an interest in the Series 2013 Bonds, but (i) all rights of ownership must be exercised through DTC and the Book-Entry-Only System, and (ii) except as described above, notices that are to be given to registered owners under the Indenture will be given only to DTC.

## **Payment Record**

Neither the Corporation nor the University has ever defaulted in payments on its bonded indebtedness.

## **SECURITY FOR THE SERIES 2013 BONDS AND REMEDIES IN THE EVENT OF DEFAULT**

### **General**

The principal of, redemption premium, if any, and interest on all Bonds issued under the Indenture (which currently includes the Series 2011 Bonds, the Series 2013 Bonds and any other Additional Bonds issued in the future) is payable by the Corporation solely from and to the extent of the sufficiency of the Trust Estate created under the Indenture, including the Corporation's right, title and interest in certain revenues derived from or in connection with the Loan Agreement for the Bonds (excluding payments made under the Loan Agreement for fees and expenses of the Corporation and the Trustee, amounts required to be deposited to the Rebate Fund, or payments for indemnification of the Corporation, Trustee, and certain other parties) and the Notes issued thereunder, and in money and investments held for the credit of the Debt Service Fund and the Construction Fund, established under the Indenture, and in certain events out of amounts secured through the existence of the remedies provided in the Loan Agreement and the Indenture upon occurrence of an Event of Default under the Indenture. The Bonds are not secured by a reserve fund or mortgage or other security interest in the University's revenues, facilities, or assets.

### **Trust Estate**

All payments to be made by the Trustee under the Indenture to the registered owners may be made only from the income and proceeds from the Trust Estate and only to the extent that the Trustee has received income or proceeds from the Trust Estate. The "Trust Estate" consists of all right, title, and interest of the Corporation: (i) in and under the Loan Agreement (except those under Sections 6.10, 7.6, and 8.11 thereof) and the Notes, (ii) in and to all Loan Payments and other payments paid or payable by the University under the Loan Agreement, and (iii) all funds and investments in all accounts (except the Rebate Fund) established under the Indenture.

## **Loan Payments**

The University is required to pay to the Trustee, for deposit into the Debt Service Fund of the Corporation, the loan payments (the "Loan Payments") from lawfully available funds at least one Business Day prior to June 1, 2014 and each June 1 and December 1 thereafter for so long as the Loan Agreement is in effect. The amount of each Loan Payment required under the Loan Agreement is equal to: (i) an amount of money which, when added to the amount then on deposit in the Debt Service Fund, will equal the amount of principal to become due on the Bonds, either pursuant to a redemption or upon maturity of the Bonds, and interest to become due on the Bonds on the next payment date. The University's requirement to pay Loan Payments, to make such other payments as specified under the Loan Agreement, and to perform and observe the other agreements and covenants memorialized in the Loan Agreement represent unconditional and absolute obligations of the University, with such requisite payments to be made from lawfully available University funds. This payment obligation under the Loan Agreement represents an unsecured general obligation of the University to which the full faith and credit of the University are pledged. Notwithstanding the foregoing, no pledge of University revenues or assets (including real or personal property) has been directly made to secure this payment obligation or to otherwise secure the repayment of the Bonds.

## **Remedies Upon Default**

In addition to other remedies upon the occurrence of covenant or other defaults under the Financing Documents, the failure of the University to pay Loan Payments, resulting in the non-payment of debt service on the Bonds for a period longer than one Business Day beyond the date such debt service is due, shall cause the Bonds to be subject to acceleration prior to the stated maturity at the option of the Trustee or at the direction of the Registered Owners of greater than 25% of the total principal amount of Bonds at such time outstanding. See "SELECTED PROVISIONS OF THE FINANCING DOCUMENTS" attached hereto as Appendix C.

Enforcement of the security interest in the Trust Estate and the remedies specified by the Loan Agreement and the Indenture may be limited by the application of federal bankruptcy laws or other laws relating to creditors' rights. A court may decide not to order the specific performance of the covenants contained in those documents. The enforceability of the liens of the Loan Agreement and the Indenture may be subject to subordination or prior claims in certain instances other than bankruptcy proceedings. Examples of possible limitations on enforceability and of possible subordination or prior claims include (i) statutory liens, (ii) rights arising in favor of the United States of America or any agency thereof, (iii) present or future prohibitions against assignment in any federal statutes or regulations, (iv) constructive trusts, equitable liens, or other rights impressed or conferred by any state or federal court in the exercise of its equitable jurisdiction, (v) claims that might arise if appropriate financing or continuation statements are not filed in accordance with the Texas Uniform Commercial Code from time to time in effect or as a result of that code's not providing for perfection of a security interest therein, (vi) inability of the Trustee to perfect a security interest in those elements of the Trust Estate that can be perfected only by taking possession of such collateral, (vii) federal bankruptcy laws affecting, among other matters, payments made within 90 days prior to any institution of bankruptcy proceedings by the University or the Corporation, (viii) federal bankruptcy and State laws prohibiting fraudulent conveyance, and (ix) the rights of holders of prior perfected security interests or of perfected purchase money security interests in equipment or other goods owned by the University and in the proceeds of sale of such property and the rights of other parties secured by liens permitted under the Financing Documents.

The various legal opinions to be delivered concurrently with the delivery of the Series 2013 Bonds will be qualified as to the enforceability of the various legal instruments by limitations imposed by State and federal laws, rulings, and decisions affecting remedies and by bankruptcy, reorganization, or other laws affecting the enforcement of creditors' rights.

## **Limited Nature of Obligations of the Corporation**

The Bonds are limited obligations of the Corporation, payable by the Corporation solely out of the revenues derived from or in connection with the Loan Agreement in the Debt Service Fund established under the Indenture, and in certain events out of amounts secured through the exercise of the remedies provided in the Loan Agreement and the Indenture upon occurrence of an event of default under the Loan Agreement and the Indenture. **THE SERIES 2013 BONDS AND THE OBLIGATION TO PAY PRINCIPAL THEREOF, INTEREST THEREON, AND ANY REDEMPTION PREMIUMS WITH RESPECT THERETO DO NOT NOW AND WILL NEVER CONSTITUTE AN INDEBTEDNESS**

OR AN OBLIGATION OF THE CITY, THE STATE, OR ANY OTHER POLITICAL SUBDIVISION THEREOF, WITHIN THE PURVIEW OF ANY CONSTITUTIONAL LIMITATION OR STATUTORY PROVISION, OR CHARGE AGAINST THE GENERAL CREDIT OR TAXING POWERS, IF ANY, OF ANY OF THEM, BUT WILL BE SECURED AS AFORESAID, AND WILL BE PAYABLE SOLELY FROM THE REVENUES AND INCOME DERIVED FROM THE LOAN AGREEMENT, WHICH REVENUES AND INCOME HAVE BEEN PLEDGED AND ASSIGNED TO THE TRUSTEE TO SECURE PAYMENT THEREOF. NO OWNER OF THE SERIES 2013 BONDS WILL HAVE THE RIGHT TO COMPEL THE EXERCISING OF THE TAXING POWER, IF ANY, OF THE CITY, THE STATE, OR ANY OTHER POLITICAL SUBDIVISION THEREOF TO PAY ANY PRINCIPAL OF, REDEMPTION PREMIUM, IF ANY, OR INTEREST ON THE SERIES 2013 BONDS. THE CORPORATION HAS NO TAXING POWER.

### **Additional Obligations**

So long as no Event of Default has occurred and is continuing, the Corporation may issue one or more series of Additional Bonds that are secured by and payable from a lien on and pledge of the Trust Estate, which lien and pledge is of equal dignity to the lien thereon and pledge thereof securing the repayment of the Bonds. In addition to incurring Short Term Indebtedness, which the University reserves the right to incur, the Loan Agreement additionally provides that, prior to the University's incurring additional Long Term Indebtedness, the University's Chief Financial Officer shall provide to the Corporation and the Trustee a certificate (i) stating that for the Fiscal Year immediately preceding the incurring or assumption of additional Long Term Indebtedness, the University was in compliance with the requirements of the Loan Agreement, and (ii) demonstrating and concluding that, based on the University's most recent audited financial statements, the University's Expendable Financial Resources are greater than 50% of all outstanding Long Term Indebtedness (including the Long Term Indebtedness proposed to be incurred).

## **INVESTOR CONSIDERATIONS**

### **General**

A number of factors affect institutions of higher education in general, including the University, that could have an adverse effect on the University's financial position and its ability to make the payments required under the Loan Agreement. These factors include, without limitation: the ability of the University to continue to attract students; the University's focus with respect to undergraduate and selected graduate programs; the cost of tuition of the University; the failure to maintain or increase in the future the funds obtained by the University from other sources, including gifts and contributions from donors, grants from governmental bodies, and income from investment of endowment funds; adverse results from the investment of endowment funds; imposition of federal or State unrelated business income or local property taxes; increasing costs of compliance with federal or State regulatory laws or regulations, including, without limitation, laws of regulations concerning environmental quality, work safety, health care reform and accommodating the handicapped; any unionization of the University's work force with consequent impact on wage scales and operation costs of the University; costs and availability of energy; future interest rate fluctuations, the result of which could be higher borrowing costs given the University's existing variable rate exposure in the form of the outstanding Series 2002 Bonds or future debt issuances; and the occurrence of natural or other disasters, including floods, tornadoes, hail, fires, and hurricanes, that could damage University facilities, interrupt services, or otherwise impair the University's ability to utilize its facilities in a manner that produces revenue for the University.

**THE MATTERS DESCRIBED IN THIS SECTION ARE NOT, NOR OR THEY INTENDED, TO CONSTITUTE ALL MATTERS AND RISKS THAT ARE TO BE CONSIDERED BY AN INVESTOR WHEN MAKING AN INVESTMENT DECISION WITH RESPECT TO THE SERIES 2013 BONDS.**

### **Enrollment**

The University believes that, given the strength of its reputation, academic programs, faculty, and facilities, the demand for its educational programs will allow the University to meet its enrollment targets; however, no assurance can be given that it will do so now or in the future. A significant decrease in the University's enrollment would adversely affect the University's results of operations.

## **Tuition**

A significant portion of the University's operating revenue is provided through tuition and related fees. Although the University, in the past, has been able to raise tuition and related fees without adversely affecting enrollment, there can be no assurance that it will continue to be able to do so in the future, and that the increase will be in amounts sufficient to offset expenses. Future tuition increases and any adverse change in enrollment could adversely affect the University's financial position and results of operations.

## **Maintenance of Status as a Tax-Exempt Entity**

Loss by the University of the benefits of certain provisions of the federal income tax laws would affect adversely its financial position. The Internal Revenue Service (the "IRS") has determined that the University is an organization described in section 501(c)(3) of the Internal Revenue Code of 1986, as amended (the "Code") and therefore is exempt from federal income taxation under section 501(a) of the Code. Changes in the Code or Treasury Regulations or the judicial or administrative interpretation thereof or certain actions of the University could result in the revocation by the IRS of such determination and loss of the University's exempt status. Any failure by the University to remain qualified as tax-exempt under section 501(c)(3) of the Code would affect the amount of funds of the University which would be available to the University. The Corporation's or the University's failure to continuously comply with certain covenants contained in the Indenture or the Loan Agreement, respectively, after delivery of the Series 2013 Bonds would result in the loss of the exclusion from gross income of interest on the Series 2013 Bonds by the owners thereof for federal income tax purposes.

## **Payment of Debt Service**

The principal of, redemption premium, if any, and interest on the Series 2013 Bonds are payable solely from the amounts paid by the University to the Corporation under the Loan Agreement. No representation or assurance can be made that revenues will be realized by the University in the amounts necessary to make payments at the times and in the amounts sufficient to pay the debt service on the Series 2013 Bonds. Neither the Loan Agreement nor the Indenture require the creation of a debt service reserve fund or provide for a mortgage or lien on any property or assets of the University. Future revenues and expenses of the University will be affected by events and conditions relating generally to, among other things, demand for the University's education services, the ability of the University to provide the required educational services, management capabilities, the University's ability to control expenses, competition, costs, legislation, governmental regulation, and developments affecting the federal or State tax-exempt status of non-profit organizations. Unanticipated events and circumstances may occur which cause variations from University's expectations.

## **Enforceability of Remedies**

The remedies granted to the Trustee or the owners of the Series 2013 Bonds upon the event of default under the Loan Agreement may be dependent upon judicial actions which are often subject to discretion and delay. Under existing law, the remedies specified in the Loan Agreement may not be readily available or may be limited. The various legal opinions to be delivered concurrently with the delivery of the Series 2013 Bonds will be qualified as to the enforceability of the provisions of the Loan Agreement by limitations imposed by State and federal laws, rulings, and decisions affecting equitable remedies regardless of whether enforceability is sought in a proceeding at law or in equity and by bankruptcy, reorganization, insolvency, receivership, or other similar laws affecting the rights of creditors generally. See "LEGAL MATTERS" herein.

## **Financial Aid**

Approximately \_\_\_% of the University's undergraduate students receive some financial support in the form of State or federal supported loans and grants. There can be no assurance that the number of federally supported loans or the amounts of money available thereunder will remain stable or increase in the future. If the amount of such money decreases in the future, there can be no assurance that the University will be able to increase the amount of financial aid provided by the University. Any significant change in the availability of financial aid could adversely affect the University's enrollment and, in turn, the University's ability to pay principal of, premium, if any, and interest on the Series 2013 Bonds.

## **Gifts, Grants, and Bequests**

The University annually solicits gifts and bequests for current operating purposes. The University is also conducting a capital campaign to raise funds for the financing of various campus improvements. In addition, the University receives various grants from private foundations and from governmental grants. There can be no assurance that the amount of gifts, grants, and bequests received by the University will remain stable or increase in the future. The University cannot assess or predict the ultimate effect of these factors on its operations or financial results of operation.

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## **DEBT SERVICE REQUIREMENTS**

The following table sets forth for each respective fiscal year ending May 31 the annual debt service requirements consisting of the debt service payable on the Series 2013 Bonds and the outstanding Series 2002 Bonds and Series 2011 Bonds. The Series 2011 Bonds are on a parity with the Series 2013 Bonds. The Series 2002 Bonds are payable from loan payments to be made by the University under a separate loan agreement with the Corporation relating to such obligations.

[Insert Debt Service Table]

## LITIGATION

### Relating to the Corporation

To the knowledge of the Corporation, there is no litigation or administrative action or proceeding pending or threatened, restraining or enjoining, or seeking to restrain or enjoin, the issuance or delivery of the Series 2013 Bonds, the Series 2013 Note, the Indenture, the Loan Agreement, or the Purchase Contract (defined herein) or contesting or questioning the validity of the Series 2013 Bonds or the proceedings and authority under which the Series 2013 Bonds have been authorized and are to be issued or delivered, or the pledge or application of any money or security provided for the payment of the Series 2013 Bonds under the Indenture or the Loan Agreement. A no-litigation certificate to such effect with respect to the Series 2013 Bonds will be delivered by the Corporation to the Underwriters at the time of the original delivery of the Series 2013 Bonds.

### Relating to the University

To the knowledge of the administration of the University, there is no litigation or administrative action or proceeding pending or threatened, restraining or enjoining, or seeking to restrain or enjoin, the issuance or delivery of the Series 2013 Bonds, the Indenture, the Loan Agreement, the Series 2013 Note or the Purchase Contract or contesting or questioning the validity of the Series 2013 Bonds, the Series 2013 Note, or the proceedings and authority under which the Series 2013 Bonds have been authorized and are to be issued or delivered, or the pledge or application of any money or security provided for the payment of the Series 2013 Bonds under the Indenture the Loan Agreement, or the delivery of the Series 2013 Note. A no-litigation certificate to such effect with respect to the Series 2013 Bonds and the Series 2013 Note will be delivered by the University to the/Underwriters at the time of the original delivery of the Series 2013 Bonds.

## INVESTMENTS

The Indenture provides that available investable funds of the Corporation are invested as authorized and required by the Texas Public Funds Investment Act, Chapter 2256, Texas Government Code, as amended (the "Investment Act").

Under Texas law, the Investment Act permits investable funds to be invested in: (1) obligations, including letters of credit of the United States or its agencies and instrumentalities; (2) direct obligations of the State of Texas or its agencies and instrumentalities; (3) collateralized mortgage obligations directly issued by a federal agency or instrumentality of the United States, the underlying security for which is guaranteed by an agency or instrumentality of the United States; (4) other obligations, the principal of and interest on which are unconditionally guaranteed or insured by, or backed by the full faith and credit of the State of Texas or the United States or their respective agencies and instrumentalities; (5) obligations of states, agencies, counties, cities, and other political subdivisions of any state rated as to investment quality by a nationally recognized investment rating firm not less than "A" or its equivalent; (6) bonds issued, assumed, or guaranteed by the State of Israel; (7) certificates of deposit that are guaranteed or insured by the Federal Deposit Insurance Corporation or are secured as to principal by obligations described in the preceding clauses or in any other manner and amount provided by law for University deposits; (8) certificates of deposit and share certificates issued by a state or federal credit union domiciled in the State of Texas that are guaranteed or insured by the Federal Deposit Insurance Corporation or the National Credit Union Share Insurance Fund, or are secured as to principal by obligations described in clauses (1) through (6) or in any other manner and amount provided by law for University deposits; (9) fully collateralized repurchase agreements that have a defined termination date, are fully secured by obligations described in clause (1), and are placed through a primary government securities dealer or a financial institution doing business in the State of Texas; (10) Securities Lending Program where the value of the securities loaned under the program must be not less than 100 percent collateralized, including accrued income, a loan under the program must allow for termination at any time, a loan made under the program must be secured by: (a) pledged securities described in section (9) (b) pledged irrevocable letter of credit issued by a bank or (c) cash, the terms of a loan made under the program must require that the securities being held as collateral be: (a) pledged to the investing entity, (b) held in the investing entity's name; and (c) deposited at the time the investment is made with the entity or with a third party selected by or approved by the investing entity; loan made under the program must be placed through a primary government securities dealer or a financial institution doing business in the State of Texas, and an agreement to lend securities that is executed must have a term of one year or less; (11) bankers' acceptances with a stated maturity of 270 days or fewer from the date of issuance, or if the short-term obligations of the accepting bank or its parent are rated at

least "A-1" or "P-1" or the equivalent by at least one nationally recognized credit rating agency; (12) commercial paper that is rated at least "A-1" or "P-1" or the equivalent by either (a) two nationally recognized credit rating agencies or (b) one nationally recognized credit rating agency if the paper is fully secured by an irrevocable letter of credit issued by a U.S. bank or state; (13) no-load money market mutual funds regulated by the United States Securities and Exchange Commission (the "SEC") that have a dollar weighted average portfolio maturity of 90 days or less and include in their investment objectives the maintenance of a stable net asset value of \$1 for each share; (14) no-load mutual funds registered with the SEC that have an average weighted maturity of less than two years, invest exclusively in obligations described in the preceding clauses, and are continuously rated as to investment quality by at least one nationally recognized investment rating firm of not less than "AAA" or its equivalent; and (15) guaranteed investment contracts secured by obligations of the United States of America or its agencies and instrumentalities, other than the prohibited obligations described in the next succeeding paragraph. The University may invest in such obligations directly or through government investment pools that invest solely in such obligations provided that the - 15 - pools are rated no lower than "AAA", "AAA-m", or an equivalent by at least one nationally recognized rating service. The Corporation may also contract with an investment management firm registered under the Investment Advisors Act of 1940 (15 U.S.C. Section 80b-1 et seq.) or with the State Securities Board to provide for the investment and management of its public funds or other funds under its control for a term up to two years, but the Corporation retains ultimate responsibility as fiduciary of its assets. In order to renew or extend such a contract, the Corporation must do so by order, ordinance, or resolution. The Corporation is specifically prohibited from investing in: (1) obligations whose payment represents the coupon payments on the outstanding principal balance of the underlying mortgage-backed security collateral and pays no principal; (2) obligations whose payment represents the principal stream of cash flow from the underlying mortgage-backed security and bears no interest; (3) collateralized mortgage obligations that have a stated final maturity of greater than 10 years; and (4) collateralized mortgage obligations, the interest rate of which is determined by an index that adjusts opposite to the changes in a market index.

The Investment Act specifies that investments thereunder must be made "with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived.

## **TAX MATTERS**

### **Opinion**

On the date of initial delivery of the Series 2013 Bonds, McCall, Parkhurst & Horton L.L.P., San Antonio, Texas, Bond Counsel, will render its opinion that, in accordance with statutes, regulations, published rulings and court decisions existing on the date thereof ("Existing Law"), (i) interest on the Series 2013 Bonds for federal income tax purposes will be excludable from the "gross income" of the holders thereof, and (ii) the Series 2013 Bonds will not be treated as "specified private activity bonds," the interest on which would be included as an alternative minimum tax preference item under section 57(a)(5) of the Internal Revenue Code of 1986 (the "Code"). Except as stated above, Bond Counsel will express no opinion as to any other federal, state or local tax consequences of the purchase, ownership or disposition of the Series 2013 Bonds. See "FORM OF BOND COUNSEL OPINION" attached hereto as Appendix D.

In rendering its opinion, Bond Counsel will rely upon (a) the opinion of Cox Smith Matthews Incorporated, San Antonio, Texas, relating to the qualification of the University as an organization described in section 501(c)(3) of the Code, (b) information furnished by the University, and particularly written representations of officers and agents of the University with respect to certain material facts that are solely within their knowledge relating to the use of proceeds of the Series 2013 Bonds and the property financed therewith, (c) the Corporation's no arbitrage certificate, and (d) covenants of the Corporation and the University with respect to arbitrage, the application of the proceeds to be received from the issuance and sale of the Series 2013 Bonds, and certain other matters.

Although it is expected that the Series 2013 Bonds will qualify as tax-exempt obligations for federal income tax purposes as of the date of issuance, the tax-exempt status of the Series 2013 Bonds could be affected by future events. However, future events beyond the control of the Corporation or the University, as well as the failure of the Corporation or the University to observe the aforementioned representations or covenants, could cause the interest on the Series 2013 Bonds to become taxable retroactively to the date of issuance of the Series 2013 Bonds.

Bond Counsel's opinion represents its legal judgment based upon its review of Existing Law and the reliance on the aforementioned information, representations and covenants. Bond Counsel's opinion is not a guarantee of a result. The Existing Law is subject to change by the Congress and to subsequent judicial and administrative interpretation by the courts and the Department of the Treasury. There can be no assurance that such Existing Law or the interpretation thereof will not be changed in a manner which would adversely affect the tax treatment of the purchase, ownership or disposition of the Series 2013 Bonds.

A ruling was not sought from the Internal Revenue Service by the Corporation or the University with respect to the Series 2013 Bonds or the projects financed with the Series 2013 Bonds. No assurances can be given as to whether the Internal Revenue Service will commence an audit of the Series 2013 Bonds, or as to whether the Internal Revenue Service would agree with the opinion of Bond Counsel. If an Internal Revenue Service audit is commenced, under current procedures the Internal Revenue Service is likely to treat the Corporation as the taxpayer and the holders may have no right to participate in such procedure. No additional interest will be paid upon any determination of taxability.

### **Federal Income Tax Accounting Treatment of Original Issue Discount**

The initial public offering price to be paid for one or more maturities of the Series 2013 Bonds (the "Original Issue Discount Bonds") may be less than the principal amount thereof or one or more periods for the payment of interest on the Series 2013 Bonds may not be equal to the accrual period or be in excess of one year. In such event, the difference between (i) the "stated redemption price at maturity" of each Original Issue Discount Bond, and (ii) the initial offering price to the public of such Original Issue Discount Bond would constitute original issue discount. The "stated redemption price at maturity" means the sum of all payments to be made on the Series 2013 Bonds less the amount of all periodic interest payments. Periodic interest payments are payments which are made during equal accrual periods (or during any unequal period if it is the initial or final period) and which are made during accrual periods which do not exceed one year.

Under existing law, any owner who has purchased such Original Issue Discount Bond in the initial public offering is entitled to exclude from gross income (as defined in section 61 of the Code) an amount of income with respect to such Original Issue Discount Bond equal to that portion of the amount of such original issue discount allocable to the accrual period. For a discussion of certain collateral federal tax consequences, see discussion set forth below.

In the event of the redemption, sale or other taxable disposition of such Original Issue Discount Bond prior to stated maturity, however, the amount realized by such owner in excess of the basis of such Original Issue Discount Bond in the hands of such owner (adjusted upward by the portion of the original issue discount allocable to the period for which such Original Issue Discount Bond was held by such initial owner) is includable in gross income. Under existing law, the original issue discount on each Original Issue Discount Bond is accrued daily to the stated maturity thereof (in amounts calculated as described below for each accrual period and ratably within each such accrual period) and the accrued amount is added to an initial owner's basis for such Original Issue Discount Bond for purposes of determining the amount of gain or loss recognized by such owner upon the redemption, sale or other disposition thereof. The amount to be added to basis for each accrual period is equal to (a) the sum of the issue price and the amount of original issue discount accrued in prior periods multiplied by the yield to stated maturity (determined on the basis of compounding at the close of each accrual period and properly adjusted for the length of the accrual period) less (b) the amounts payable as current interest during such accrual period on such Original Issue Discount Bond.

The federal income tax consequences of the purchase, ownership, redemption, sale or other disposition of Original Issue Discount Bonds which are not purchased in the initial offering at the initial offering price may be determined according to rules which differ from those described above. All owners of Original Issue Discount Bonds should consult their own tax advisors with respect to the determination for federal, state and local income tax purposes of the treatment of interest accrued upon redemption, sale or other disposition of such Original Issue Discount Bonds and with respect to the federal, state, local and foreign tax consequences of the purchase, ownership, redemption, sale or other disposition of such Original Issue Discount Bonds.

## **Collateral Federal Income Tax Consequences**

The following discussion is a summary of certain collateral federal income tax consequences resulting from the purchase, ownership or disposition of the Series 2013 Bonds. This discussion is based on Existing Law, which is subject to change or modification, retroactively.

The following discussion is applicable to investors, other than those who are subject to special provisions of the Code, such as financial institutions, property and casualty insurance companies, life insurance companies, individual recipients of Social Security or Railroad Retirement benefits, individuals allowed an earned income credit, certain S corporations with Subchapter C earnings and profits, and excess passive investment income, foreign corporations subject to the branch profits tax, taxpayers qualifying for the health insurance premium assistance credit, and taxpayers who may be deemed to have incurred or continued indebtedness to purchase tax-exempt obligations.

THE DISCUSSION CONTAINED HEREIN MAY NOT BE EXHAUSTIVE. INVESTORS, INCLUDING THOSE WHO ARE SUBJECT TO SPECIAL PROVISIONS OF THE CODE, SHOULD CONSULT THEIR OWN TAX ADVISORS AS TO THE TAX TREATMENT WHICH MAY BE ANTICIPATED TO RESULT FROM THE PURCHASE, OWNERSHIP AND DISPOSITION OF TAX-EXEMPT OBLIGATIONS BEFORE DETERMINING WHETHER TO PURCHASE THE SERIES 2013 BONDS.

Interest on the Series 2013 Bonds will be includable as an adjustment for "adjusted current earnings" to calculate the alternative minimum tax imposed on corporations by section 55 of the Code. Under section 6012 of the Code, holders of tax-exempt obligations, such as the Series 2013 Bonds, may be required to disclose interest received or accrued during each taxable year on their returns of federal income taxation.

Section 1276 of the Code provides for ordinary income tax treatment of gain recognized upon the disposition of a tax-exempt obligation, such as the Series 2013 Bonds, if such obligation was acquired at a "market discount" and if the fixed maturity of such obligation is equal to, or exceeds, one year from the date of issue. Such treatment applies to "market discount bonds" to the extent such gain does not exceed the accrued market discount of such bonds; although for this purpose, a de minimis amount of market discount is ignored. A "market discount bond" is one which is acquired by the holder at a purchase price which is less than the stated redemption price at maturity or, in the case of a bond issued at an original issue discount, the "revised issue price" (i.e., the issue price plus accrued original issue discount). The "accrued market discount" is the amount which bears the same ratio to the market discount as the number of days during which the holder holds the obligation bears to the number of days between the acquisition date and the final maturity date.

## **State, Local and Foreign Taxes**

Investors should consult their own tax advisors concerning the tax implications of the purchase, ownership or disposition of the Series 2013 Bonds under applicable state or local laws. Foreign investors should also consult their own tax advisors regarding the tax consequences unique to investors who are not United States persons.

## **REGISTRATION AND QUALIFICATION OF SERIES 2013 BONDS FOR SALE**

The sale of the Series 2013 Bonds has not been registered under the federal Securities Act of 1933, as amended, in reliance upon the exemption provided thereunder by Section 3(a)(2); and the Series 2013 Bonds have not been qualified under the Securities Act of Texas in reliance upon various exemptions contained therein; nor have the Series 2013 Bonds been qualified under the securities acts of any other jurisdiction. The Corporation and the University assume no responsibility for qualification of the Series 2013 Bonds under the securities laws of any jurisdiction in which the Series 2013 Bonds may be sold, assigned, pledged, hypothecated, or otherwise transferred. This disclaimer of responsibility for qualification for sale or other disposition of the Series 2013 Bonds must not be construed as an interpretation of any kind with regard to the availability of any exemption from securities registration provisions.

## LEGAL INVESTMENTS AND ELIGIBILITY TO SECURE PUBLIC FUNDS IN TEXAS

Section 1201.041 of the Public Security Procedures Act (Chapter 1201, Texas Government Code) provides that the Series 2013 Bonds are negotiable instruments governed by Chapter 8, Texas Business and Commerce Code, and are legal and authorized investments for insurance companies, fiduciaries, and trustees, and for the sinking funds of municipalities or other political subdivisions or public agencies of the State of Texas. With respect to investment in the Series 2013 Bonds by municipalities or other political subdivisions or public agencies of the State of Texas, the Public Funds Investment Act, Chapter 2256, Texas Government Code, requires that the Series 2013 Bonds be assigned a rating of at least "A" or its equivalent as to investment quality by a national rating agency. See "RATING" herein. In addition, various provisions of the Texas Finance Code provide that, subject to a prudent investor standard, the Series 2013 Bonds are legal investments for state banks, savings banks, trust companies with at least \$1 million of capital, and savings and loan associations. The Series 2013 Bonds are eligible to secure deposits of any public funds of the State, its agencies, and its political subdivisions, and are legal security for those deposits to the extent of their market value.

The Corporation and the University have made no investigation of other laws, rules, regulations, or investment criteria which might apply to such institutions or entities or which might limit the suitability of the Series 2013 Bonds for any of the foregoing purposes or limit the authority of such institutions or entities to purchase or invest in the Series 2013 Bonds for such purposes. The Corporation and the University have made no review of laws in other states to determine whether the Series 2013 Bonds are legal investments for various institutions in those states.

### LEGAL MATTERS

On the Closing Date, the Corporation and the University will furnish the Underwriters with a complete transcript of proceedings incident to the authorization and issuance of the Series 2013 Bonds, including the unqualified approving legal opinions of the Attorney General of the State of Texas to the effect that the Series 2013 Bonds are valid and legally binding special obligations of the Corporation, and based upon examination of such transcript of proceedings, the legal opinion of Bond Counsel to the effect that the Series 2013 Bonds are valid and legally binding special obligations of the Corporation and, subject to the qualifications set forth herein under "TAX MATTERS", the interest on the Series 2013 Bonds is excludable from the gross income of the owners thereof for federal income tax purposes under existing statutes, published rulings, regulations, and court decisions. The customary closing papers, including a certificate to the effect that no litigation of any nature has been filed or is then pending to restrain the issuance and delivery of the Series 2013 Bonds, or which would affect the provision made for their payment or security or in any manner questioning the validity of the Series 2013 Bonds will also be furnished. In its capacity as Bond Counsel, McCall, Parkhurst & Horton L.L.P. of San Antonio, Texas, has reviewed the information appearing in this Official Statement under the captions "PLAN OF FINANCE", "THE SERIES 2013 BONDS" (other than under the subsection "Book-Entry-Only System" and "Payment Record", as to which no view will be expressed), "SECURITY FOR THE SERIES 2013 BONDS AND REMEDIES IN THE EVENT OF DEFAULT", "TAX MATTERS", "REGISTRATION AND QUALIFICATION OF SERIES 2013 BONDS FOR SALE", "LEGAL INVESTMENTS AND ELIGIBILITY TO SECURE PUBLIC FUNDS IN TEXAS", "LEGAL MATTERS", AND "SELECTED PROVISIONS OF THE FINANCING DOCUMENTS" attached hereto as Appendix C to determine whether such information fairly summarizes the material and documents referred to therein and is correct as to matters of law. Bond Counsel has not, however, independently verified any of the factual information contained in this Official Statement nor has it conducted an investigation of the affairs of the Corporation or the University for the purpose of passing upon the accuracy or completeness of this Official Statement. No person is entitled to rely upon Bond Counsel's limited participation as an assumption of responsibility for, or an expression of opinions of any kind with regard to the accuracy or completeness, of any of the information contained herein. The legal fees to be paid Bond Counsel for services rendered in connection with the issuance of the Series 2013 Bonds are contingent on the issuance and delivery of the Series 2013 Bonds. The form of legal opinion of Bond Counsel expected to be delivered on the date of issuance of the Series 2013 Bonds is attached hereto as Appendix D.

Certain legal matters will be passed upon for the University by its counsel, Cox Smith Matthews Incorporated, San Antonio, Texas. Certain legal matters will be passed upon for the Underwriters by their counsel,  
\_\_\_\_\_, \_\_\_\_\_, \_\_\_\_\_.

None of Bond Counsel, the University's Counsel, nor Underwriters' Counsel has been engaged to investigate or verify, and accordingly none will express any opinion concerning, the financial condition or capabilities of the Corporation or the University or the sufficiency of the security for, or the value or marketability of, the Series 2013

Bonds. The various legal opinions to be delivered concurrently with the delivery of the Series 2013 Bonds express the professional judgment of the attorneys rendering the opinions as to the legal issues explicitly addressed therein. In rendering a legal opinion, the attorney does not become an insurer or guarantor of that expression of professional judgment, of the transaction opined upon, or of the future performance of the parties to the transaction. Nor does the rendering of an opinion guarantee the outcome of any legal dispute that may arise out of the transaction.

Bond Counsel represents the Underwriters from time to time on various legal matters; however, Bond Counsel does not represent the Underwriters in connection with the issuance of the Series 2013 Bonds.

## **RATING**

The Series 2013 Bonds have been rated "\_\_\_" by Standard & Poor's Ratings Services, a Standard & Poor's Financial Services LLC business ("S&P"). An explanation of the significance of such rating may be obtained from S&P. The rating of the Series 2013 Bonds by S&P reflects only the view of said company at the time the rating is given, and the Corporation makes no representations as to the appropriateness of the rating. There is no assurance that the rating will continue for any given period of time, or that the rating will not be revised downward or withdrawn entirely by S&P if, in the judgment thereof, circumstances so warrant. Any such downward revision or withdrawal of the rating may have an adverse effect on the market price of the Series 2013 Bonds.

## **CONTINUING DISCLOSURE OF INFORMATION**

In the Loan Agreement, the University has made the following agreement for the benefit of the holders and Beneficial Owners of the Series 2013 Bonds. The University is required to observe the agreement for so long as it remains obligated to advance funds to pay the Series 2013 Bonds. Under the agreement, the University will be obligated to provide certain updated financial information and operating data annually, and timely notice of specified material events, to the MSRB through its EMMA system, where it is available free of charge at [www.emma.msrb.org](http://www.emma.msrb.org).

### **Annual Reports**

The University will file annually with the MSRB certain updated financial information and operating data. The information to be updated includes all quantitative financial information and operating data with respect to the University of the general type included in the tables included in "CERTAIN INFORMATION ABOUT TRINITY UNIVERSITY" attached hereto as Appendix A (except for those tables appearing under the subcaptions "Governance", "Administration", and "Comparative Institutions"), the financial data appearing under the subcaption "Outstanding Commitments" included in "CERTAIN INFORMATION ABOUT TRINITY UNIVERSITY" attached hereto as Appendix A, and financial data of the type included in the "TRINITY UNIVERSITY CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MAY 31, 2013", attached hereto as Appendix B. The University will update and provide this information within six months after the end of its fiscal year.

The University may provide updated information in full text or may incorporate by reference certain other publicly available documents, as permitted by United States Securities and Exchange Commission ("SEC") Rule 15c2-12 (the "Rule"). The updated information will include audited financial statements, if the University commissions an audit and it is completed by the required time. If audited financial statements are not available by the required time, the University will provide unaudited information within the required time and audited financial statements when and if the audit report becomes available. Any such financial statements will be prepared in accordance with the accounting principles described in the "TRINITY UNIVERSITY CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MAY 31, 2013," substantially in the manner set forth in Appendix B to this Official Statement, or such other accounting principles as the University may be required to employ from time to time pursuant to State law or regulation.

The University's fiscal year ends May 31. Accordingly, it must provide updated information by November 30 in each year, unless the University changes its fiscal year. If the University changes its fiscal year, it will file notice of such change with the MSRB.

## **Event Notices**

*Notice of Occurrence of Certain Events, Whether or Not Material.* The University will notify the MSRB through EMMA (in an electronic format as prescribed by the MSRB) within ten business days following the occurrence of any of the following events with respect to the Series 2013 Bonds, without regard to whether such event is material within the meaning of the federal securities laws: (1) principal and interest payment delinquencies; (2) unscheduled draws on debt service reserves reflecting financial difficulties; (3) unscheduled draws on credit enhancements reflecting financial difficulties; (4) substitution of credit or liquidity providers, or their failure to perform; (5) adverse tax opinions or the issuance by the IRS of proposed or final determinations of taxability, Notices of Proposed Issue (IRS Form 5701-TEB) or other material notices or determinations with respect to the tax status of the Series 2013 Bonds, or other events affecting the tax status of the Series 2013 Bonds; (6) tender offers; (7) defeasances; (8) rating changes; and (9) bankruptcy, insolvency, receivership or similar event of an obligated person. (Neither the Series 2013 Bonds nor the Financing Documents make any provision for credit enhancement, liquidity enhancement, or a debt service reserve with respect to the Series 2013 Bonds.)

*Notice of Occurrence of Certain Events, If Material.* The University also will notify the MSRB through EMMA (in an electronic format as prescribed by the MSRB) within ten business days following the occurrence of any of the following events with respect to the Series 2013 Bonds, if such event is material within the meaning of the federal securities laws: (1) non-payment related defaults; (2) modifications to rights of Bondholders; (3) Bond calls; (4) release, substitution, or sale of property securing repayment of the Series 2013 Bonds; (5) the consummation of a merger, consolidation, or acquisition involving an obligated person or the sale of all or substantially all of the assets of the obligated person, other than in the ordinary course of business, the entry into a definitive agreement to undertake such an action or the termination of a definitive agreement relating to any such actions, other than pursuant to its terms; and (6) appointment of a successor or additional trustee or the change of name of a trustee.

*Notice of Failure to Timely File.* The University also will notify the MSRB through EMMA, in a timely manner, of any failure by the University to provide financial information or operating data in accordance with the provisions described above.

## **Availability of Information**

Effective July 1, 2009 (the "EMMA Effective Date"), the SEC implemented amendments to the Rule which approved the establishment by the MSRB of EMMA, which is now the sole successor to the national municipal securities information repositories with respect to filings made in connection with undertakings made under the Rule after the EMMA Effective Date. Commencing with the EMMA Effective Date, all information and documentation filing required to be made by the Corporation and the University in accordance with its undertaking made for the Series 2013 Bonds will be made with the MSRB in electronic format in accordance with MSRB guidelines. Access to such filings will be provided, without charge to the general public, by the MSRB.

## **Limitations and Amendments**

The University has agreed to update information and to provide notices of material events only as described above. The University has not agreed to provide other information that may be relevant or material to a complete presentation of its financial results of operations, condition, or prospects or agreed to update any information that is provided, except as described above. The University makes no representation or warranty concerning such information or concerning its usefulness to a decision to invest in or sell Series 2013 Bonds at any future date. The University disclaims any contractual or tort liability for damages resulting in whole or in part from any breach of their continuing disclosure agreements or from any statements made pursuant to their agreements, although holders of the Series 2013 Bonds may seek a writ of mandamus to compel the University to comply with its agreements. The University's breach of its continuing disclosure agreements does not constitute an event of default under the Loan Agreement.

The continuing disclosure agreements may be amended by the University from time to time to adapt to changed circumstances that arise from a change in legal requirements, a change in law, or a change in the identity, nature, status, or type of operations of the University, but only if: (1) the provisions, as so amended, would have permitted an underwriter to purchase or sell the Series 2013 Bonds in the primary offering described herein in compliance with the Rule, taking into account any amendments or interpretations of the Rule since such offering, as well as such changed



circumstances; and (2) either (i) the registered owners of a majority in aggregate principal amount (or any greater amount required by any other provision of the Loan Agreement that authorize such an amendment) of the outstanding Series 2013 Bonds consent to such amendment or (ii) a person that is unaffiliated with the University (such as nationally recognized bond counsel) determined that such amendment will not materially impair the interest of the registered owners and Beneficial Owners of the Series 2013 Bonds. The University may also repeal or amend the provisions of this continuing disclosure agreement if the SEC amends or repeals the applicable provision of the Rule or a court of final jurisdiction enters judgment that such provisions of the Rule are invalid, but only if and to the extent that the provisions of this sentence would not prevent an underwriter from lawfully purchasing or selling Series 2013 Bonds in the primary offering of the Series 2013 Bonds.

### **Compliance with Prior Undertakings**

The University first became obligated to provide continuing disclosure under the Rule upon issuance by the Corporation of the Series 2011 Bonds. Since the issuance of the Series 2011 Bonds, the University has complied in all material respects with continuing disclosure agreements made by it in accordance with the Rule.

### **FORWARD-LOOKING STATEMENTS DISCLAIMER**

The statements contained in this Official Statement, including, but not limited to the information under the headings "SECURITY FOR THE SERIES 2013 BONDS AND REMEDIES IN THE EVENT OF DEFAULT" and "INVESTOR CONSIDERATIONS", and in any other information provided by the Corporation or the University that are not purely historical are forward-looking statements, including statements regarding the Corporation's and the University's expectations, hopes, intentions, or strategies regarding the future. Readers should not place undue reliance on forward-looking statements. All forward-looking statements included in this Official Statement are based on information available to the Corporation and the University on the date hereof, and the Corporation and the University assume no obligation to update any such forward-looking statements. The Corporation's and the University's actual results could differ materially from those discussed in such forward-looking statements. The forward-looking statements included herein are necessarily based on various assumptions and estimates and are inherent subject to various risks and uncertainties, including risks and uncertainties relating to the possible invalidity of the underlying assumptions and estimates and possible changes or developments in social, economic, business, industry, market, legal, regulatory circumstances, and conditions and actions taken or omitted to be taken by third parties, including customers, suppliers, business partners and competitors, and legislative, judicial, and other governmental authorities and officials. Assumptions related to the foregoing involve judgments with respect to, among other things, future economic, competitive, and market conditions of future business decisions, all of which are difficult or impossible to predict accurately and many of which are beyond the control of the Corporation and the University. Any of such assumptions could be inaccurate and, therefore, there can be no assurance that the forward-looking statements included in this Official Statement will prove to be accurate.

### **FINANCIAL ADVISOR**

Public Financial Management, Inc. is engaged by the University in connection with the issuance of the Series 2013 Bonds and, in such capacity, has assisted the University and the Corporation in the preparation of certain documents related thereto. The Financial Advisor's fee for service rendered with respect to the sale of the Series 2013 Bonds is contingent upon the issuance and delivery of the Series 2013 Bonds.

The Financial Advisor has not independently verified any of the information set forth herein. The information contained in this Official Statement has been obtained primarily from the Corporation's and the University's records and from other sources which are believed to be reliable, including financial records of the Corporation and the University and other entities which may be subject to interpretation. No guarantee is made by the Financial Advisor as to the accuracy or completeness of any such information. No person, therefore, is entitled to rely upon the participation of the Financial Advisor as an implicit or explicit expression of opinions as to the completeness and accuracy of the information contained in this Official Statement.

## **UNDERWRITING**

The Underwriters have agreed, subject to certain conditions, to purchase the Series 2013 Bonds from the Corporation at a purchase price of \$ \_\_\_\_\_, which represents the par amount of the Series 2013 Bonds, plus/less a net premium/discount of \$ \_\_\_\_\_, less an Underwriters' discount of \$ \_\_\_\_\_, and no accrued interest, pursuant to a Purchase Contract between the Corporation and the Underwriters, and approved by the University, dated as of December \_\_, 2013 (the "Purchase Contract"). The Underwriters intend to make a bona fide initial public offering of all Series 2013 Bonds at prices no higher than, or yields not lower than, those shown in this Official Statement. The Underwriters reserve the right to lower such initial offering prices as it deems necessary in connection with the marketing of the Series 2013 Bonds. The Underwriters may offer and sell the Series 2013 Bonds to certain dealers (including dealers depositing the Series 2013 Bonds into investment trusts) and others at prices lower than the initial public offering price or prices set forth in the Official Statement. The Underwriters also reserve the right to: (i) over-allot or effect transactions which stabilize or maintain the market price of the Series 2013 Bonds at levels above those that might otherwise prevail in the open market and (ii) discontinue such stabilizing, if commenced, at any time without prior notice.

The Underwriters have provided the following sentence for inclusion in this Official Statement. The Underwriters has reviewed the information in this Official Statement in accordance with, and as part of, their responsibilities to investors under the federal securities laws as applied to the facts and circumstances of this transaction, but the Underwriters do not guarantee the accuracy or completeness of such information.

J.P. Morgan Securities LLC ("JPMS"), one of the Underwriters of the Bonds, has entered into negotiated dealer agreements (each, a "Dealer Agreement") with each of UBS Financial Services Inc. ("UBSFS") and Charles Schwab & Co., Inc. ("CS&Co. ") for the retail distribution of certain securities offerings at the original issue prices. Pursuant to each Dealer Agreement (if applicable to this transaction), each of UBSFS and CS&Co. will purchase Series 2013 Bonds from JPMS at the original issue price less a negotiated portion of the selling concession applicable to any Series 2013 Bonds that such firm sells.

## **AUTHORIZATION OF THE OFFICIAL STATEMENT**

This Official Statement has been approved as to form and content and the use thereof in the offering of the Series 2013 Bonds was authorized, ratified, and approved by the Board of Directors of the Corporation, and the Underwriters will be furnished, upon request, at the time of payment for and the delivery of the Series 2013 Bonds, a certified copy of such approval, duly executed by the proper officials of the Corporation.

This Official Statement has been approved by the Board of Directors of the Corporation and the Board of Trustees of the University for distribution in accordance with the provisions of the Rule.

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President, Board of Directors  
City of San Antonio, Texas  
Education Facilities Corporation

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Vice President for Finance and Administration  
Trinity University

## APPENDIX A

### CERTAIN INFORMATION ABOUT TRINITY UNIVERSITY

#### **Description of Trinity University**

Trinity University (the "University" or "Trinity") is an independent, coeducational institution of higher learning founded in 1869 by Texas Presbyterians, as the result of three small antebellum Texas Presbyterian schools having become casualties of the Civil War. The University first opened its doors in Tehuacana, Texas; then moved to Waxahachie, Texas in 1902. In 1942, at the invitation of the San Antonio Chamber of Commerce, Trinity was relocated to San Antonio, Texas, and moved to its present campus in the Alamo City in 1952. Now related to the Presbyterian Church through a covenant of understanding, the University is non-sectarian in its policies and dedicated to the unrestricted and rigorous pursuit of truth, to the centrality of values in human life, and to a respect for differing points of view.

The University shares the high goals and standards of academic integrity, excellence in teaching, and individual and instructional achievement which mark all worthy academic institutions. It recruits and retains faculty members who are dedicated to the art of teaching and advising, to the search for the dissemination of truth through scholarship and creative endeavor, and to service to the University and the larger community. In addition, it seeks to provide a quality of campus life conducive to the highest personal development of intellect, spirit, body, and social consciousness.

The University believes that its destiny lies in remaining a relatively small, primarily undergraduate university in the liberal arts tradition, with a balance among the humanities, fine arts, social sciences, and natural sciences, and with the inclusion of limited and carefully selected professional programs which meet the needs of its constituency. The liberal arts undergraduate program is grounded in the Common Curriculum, a rigorous yet flexible program of study meant to establish a basis for understanding the varied domains of human knowledge. Courses are chosen from each of five Understandings: Cultural Heritage, Arts and Literature, Human Social Interaction, Quantitative Reasoning, and Natural Science and Technology. A limited number of graduate programs are also available. All students are sought and selected without restriction as to race, creed, sex, or national origin.

In addition, the University recognizes its responsibility to the larger community and provides a variety of carefully selected programs of continuing education and culture enrichment.

#### **Accreditations and Memberships**

Trinity University is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools to award bachelors and masters degrees. Trinity University also holds accreditation or membership with the following organizations:

#### ***Accreditations:***

- The University is a member of The American Association of Colleges for Teacher Education (AACTE) and is accredited by the National Council for Accreditation of Teacher Education (NCATE) for the preparation of elementary teachers, secondary teachers, and school service personnel, with the master's degree.
- A chapter of Phi Beta Kappa is active on the Trinity campus. In addition, Trinity University is approved and accredited by the Texas Education Agency, the United States Office of Education, and the American Chemical Society.
- Trinity's undergraduate Engineering Science Program is accredited by the Engineering Accreditation

Commission of the Accreditation Board for Engineering and Technology (EAC/ABET). EAC/ABET is the only national agency that accredits engineering programs.

- The Department of Business Administration is accredited by the Association to Advance Collegiate Schools of Business (AACSB) for its undergraduate program in business administration.

- The Department of Health Care Administration is accredited by the Commission on Accreditation of Healthcare Management Education (CAHME), formerly the Accrediting Commission on Education for Health Services Administration (ACEHSA) for its health care administration program.

### ***Memberships:***

- Trinity University is a member of the Associated Colleges of the South, a consortium of sixteen distinguished liberal arts colleges and universities. These institutions are nationally recognized and encompass twelve states in the South.

- The University is a corporate member of the American Association of University Women and its women graduates are eligible for membership in this organization.

### **Strategic Planning Process**

In May 2013, Trinity's Board of Trustees unanimously approved Trinity Tomorrow, a ten-year comprehensive strategic plan to chart the course for the University as it adapts to the 21st century forces that are rapidly changing the business of higher education and driving the continual evolution of the liberal arts. The plan positions Trinity to "redefine the liberal arts experience" with expanded opportunities for experiential learning, innovative interdisciplinary academic programs, opportunities for international engagement and awareness, and a supportive residential campus environment to nurture students in all facets of their lives.

The strategic planning process was led by a tri-chair committee is led by the Chair of the University's Board of Trustees (the "Board"), the University's Vice President for Faculty and Student Affairs, and a senior professor of chemistry. The Strategic Planning Committee was comprised of representation from the Board, faculty, staff, alumni and students. The plan was presented numerous times in draft form to the Trinity community and the Board for feedback and comment.

The next stage will involve more detailed planning to implement the specific initiatives mentioned in the strategic plan. Over the next four semesters (Fall 2013 – Spring 2015), implementation task forces of faculty and staff will be constituted for each initiative. Updates are regularly posted to the web site: [trinity.edu/trinitytomorrow](http://trinity.edu/trinitytomorrow)

## Governance

Since 1945, the University has been governed by a Board of Trustees, comprised of up to 36 members. The officers include a Chairman, two Vice Chairmen, a President, a Secretary, an Assistant Secretary, a Treasurer and an Assistant Treasurer. Officers serve for a term of two years.

### Current Officers of the Board of Trustees

Mr. John C. Korbell	Chair
Dr. Dennis A. Ahlburg	President
Mr. Douglas D. Hawthorne	Vice Chair
Ms. Sharon J. Bell	Honorary Vice Chair
Mr. Thomas R. Semmes	Treasurer
Mr. E. Carey Joullian IV	Secretary
Mr. Gary L. Logan	Assistant Treasurer
Ms. Claire Smith	Assistant Secretary

### Current Member of the Board of Trustees

Ms. Sharon J. Bell	Businesswoman	Tulsa, Oklahoma
Mr. Richard Calvert	Businessman	San Antonio, Texas
Mr. Miles Cortez	Businessman	Denver, Colorado
Mr. James F. Dicke, II	Manufacturer	New Bremen, Ohio
Mr. Douglas D. Hawthorne	Businessman	Arlington, Texas
Mr. George C. Hixon	Businessman	San Antonio, Texas
Mr. Walter R. Huntley, Jr.	Businessman	Atlanta, Georgia
Mr. John R. Hurd	Businessman	San Antonio, Texas
Mr. E. Carey Joullian, IV	Businessman	Oklahoma City, Oklahoma
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Dr. Katherine Wood Klinger	Businesswoman	Framingham, Massachusetts
Mr. John C. Korbell	Broker	San Antonio, Texas
Mr. Oliver T. W. Lee	Businessman	San Antonio, Texas
Mr. Steven P. Mach	Businessman	Houston, Texas
Mr. Robert S. McClane	Businessman	San Antonio, Texas
Ms. Melody Meyer	Businesswoman	Houston, Texas
Mr. Forrest E. Miller	Businessman	Dallas, Texas
Mr. Marshall B. Miller, Jr.	Attorney	San Antonio, Texas
Mr. Michael F. Neidorff	Businessman	St. Louis, Missouri
Ms. Barbara W. Pierce	Foundation Executive	Nashville, Tennessee
Mr. Thomas R. Semmes	Businessman	San Antonio, Texas
Mr. Paul H. Smith	Attorney	San Antonio, Texas
Mr. L. Herbert Stumberg, Jr.	Businessman	San Antonio, Texas
Ms. Lissa Walls Vahldiek	Businesswoman	Houston, Texas

### Trustees Emeriti

Mr. Walter F. Brown	San Antonio, Texas
The Honorable George H. W. Bush	Houston, Texas
Dr. James R. Carroll	Lubbock, Texas
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Mrs. Mary H. Parker	San Antonio, Texas
Mr. John J. Roberts	Easton, Maryland
Mr. Joseph N. Sherrill, Jr.	Wichita Falls, Texas
Mr. David J. Strauss	San Antonio, Texas
Mr. Gaines Voigt	San Antonio, Texas
Dr. Louis H. Zbinden	San Antonio, Texas

## Administration

### Officers of the University

Dr. Dennis A. Ahlburg	President
Dr. Michael Fischer	Vice President for Faculty and Student Affairs
Mr. Gary L. Logan	Vice President for Finance and Administration
Ms. Lisa Baronio	Vice President for Alumni Relations and Development
Dr. Charles B. White	Vice President for Information Resources, Marketing and Communications
Dr. Sheryl Tynes	Assoc. Vice President for Curriculum and Student Issues
Dr. Duane Coltharp	Assoc. Vice President for Faculty Recruitment and Development
Dr. Mark R. Brodl	Assoc. Vice President for Budget and Research
Ms. Ana Windham	Assoc. Vice President for Budget and Business Operations
Dr. Diane Saphire	Assoc. Vice President for Information Resources

**President:** Dennis A. Ahlburg, Ph.D., became the 18th president of Trinity University in January 2010. Before coming to Trinity, Dr. Ahlburg served as the dean of the Leeds School of Business at the University of Colorado at Boulder since August 2005.

Prior to his appointment at the Leeds School, Dr. Ahlburg enjoyed a 25-year career as a professor of human resources and academic administrator at the Carlson School of Management at the University of Minnesota, where he was senior associate dean, Land Grant Professor of Human Resources and the Fesler-Lampert Chair in Urban and Regional Affairs.

Dr. Ahlburg brings to Trinity a distinguished record of research and teaching and an impressive career as a transformational academic administrator. The author of more than 100 academic articles and books and the recipient of more than 30 research grants, Dr. Ahlburg has also received many honors and awards including designation as an "expert of international standing" by the Australian Research Council in 2004 and a Fulbright Fellowship in 1975. He has consulted extensively with a variety of prominent organizations including the United Nations, the World Health Organization, the World Bank, and the governments of Great Britain and Australia. His global research on a range of economic issues and his international perspective underscores the University's efforts to internationalize the Trinity experience.

**Education:** Dr. Ahlburg received his bachelor's in economics with first class honors from the University of Sydney, a master's in economics from the Australian National University and a Ph.D. in economics from the University of Pennsylvania.

**Vice President for Faculty and Student Affairs:** As Vice President for Faculty and Student Affairs, a position he assumed on July 1, 2000, Dr. Michael Fischer directs the University's

Academic Programs as well as oversees Athletics, International Programs, Trinity University Press, Office of the Registrar and Student Affairs.

Prior to joining the University's administration, Dr. Fischer was Dean of the College of Arts and Sciences at the University of New Mexico ("UNM"). As a UNM faculty member in the department of English since 1975, Dr. Fischer served as director of graduate studies in English, chair of the department, and interim dean before his appointment as dean in 1977. As dean, he focused on strengthening ties between the college and the community; improving undergraduate education; and reinforcing the college's contributions to K-12 education and teacher preparation. Additionally, he developed the College's first Arts and Sciences Dean's Council, utilized private funding to the College to establish its first teaching awards, and made new funds available for staff professional development, undergraduate research, and course reform. He was also active on numerous committees, which addressed issues such as student recruitment, admissions, retention, financial aid, legislative priorities, tuition and fees, faculty and staff compensation, and resource allocations.

Dr. Fischer is the recipient of numerous grants and honors and served as a co-principal investigator on a five-year \$5 million grant from the National Science Foundation that supported a statewide collaboration for excellence in teaching preparation in New Mexico.

Education: Dr. Fischer graduated magna cum laude with a B.A. in English from Princeton University. He earned an M.A. and a Ph.D. in English from Northwestern University before embarking on his academic career at UNM. An authority on Modern literary criticism and critical theory, he has published five books, 20 articles, 15 book chapters, and 39 reviews. He taught at every level of the curriculum at UNM and directed numerous Ph.D. and undergraduate honor students. He continues to teach at least one course a year at Trinity.

**Vice President for Finance and Administration:** Mr. Gary Logan has served in this capacity since July of 2012. He previously served as the Associate Vice President of Finance for Southwestern University. Mr. Logan is a member of the National Association of College and University Business Officers (NACUBO). He is a certified public accountant and serves as Trinity's chief financial officer, providing leadership in the areas of budgeting, endowment management, purchasing, facilities services, human resources, student financial services, conferences and special programs and campus police. He is a financial management leader with 24 years of experience in private higher education and has shown a proficiency in financial forecasting, modeling, and business operations management. Education: B.B.A. from Texas Tech University and certified public accountant since 1987.

**Vice President for Alumni Relations and Development:** Ms. Lisa Baronio joined Trinity University in July of 2012. She previously served as Vice President for Advancement and Director of Development at the University of North Texas. A successful higher education fundraiser, Ms. Baronio, is responsible for providing leadership and strategic vision to all aspects of the University's fundraising activities and constituent relationships. She has is an experienced fundraiser, who has a strong track record of strengthening fundraising programs, as well as campaign and major gift experience. Education: B.B.A. from the University of Iowa in management science, a B.A. in computer science from the University of Iowa, and an M.B.A. from the University of Nebraska at Omaha.

**The Vice President for Information Resources, Marketing and Communications:** Dr. White came to Trinity in 1980 as an associate professor of psychology. He was subsequently granted tenure and following that promoted to professor of psychology. His research interests in his academic career centered about developmental psychology and the aging process. He has received numerous grants for the study of aging and published widely in that area and was named

a fellow in the Gerontological Society of America. He has published in various developmental psychology journals as well as gerontology journals on his work in the psychology of moral judgments.

He served as an American Council on Education Fellow in higher education administration in 1987-88. Upon his return from that fellowship he was named the Associate Vice President for Academic Affairs in 1988-89. He held that position until he served as the Interim Academic Vice President for Academic Affairs in 1999-2000. Following that he was named to the position of Vice President for Information Resources; now called Information Resources, Marketing and Communications. In that position he has been responsible for overseeing the significant technological resources and the utilization of that technology in running the university as well as the teaching and learning technology at Trinity and now the branding, marketing and general university communications. He is currently responsible for the Coates Library, the AT&T Center for Learning and Technology, Institutional Research, Information Technology Resources, the Collaborative for Teaching and Learning, Marketing and University Communications. Education: A.B. and M.S. degrees from San Diego State University and a Ph.D. with distinction from the University of Georgia.

## **Academics**

*Undergraduate.* The rigorous yet flexible Common Curriculum integrates the humanities, arts, natural sciences, and social sciences. Emphasizing proficiency in communication and reasoning abilities, this curriculum requires the mastery of skills necessary for the development of the well-rounded, broadly educated person. The Common Curriculum provides the liberal arts foundation for all undergraduate degrees awarded by Trinity University. This establishes for each Trinity student a basis for understanding the varied domains of human knowledge, which Trinity broadly defines as: Cultural Heritage, Arts and Literature, Human Social Interaction, Quantitative Reasoning, and Natural Science and Technology.

In addition to the five Understandings listed above, the Common Curriculum includes the First-year Seminar; Writing Workshop; foreign language, computer, and mathematical skills; and fitness education. Trinity's Common Curriculum is designed to develop critical and creative thinking and the ability to express such thinking effectively both orally and in writing. The flexibility of the Common Curriculum also allows students to design unique degree programs or second majors/minors tailored to specific interests or career goals.

Trinity's holistic approach to education is reflected in the broad variety of experiential learning opportunities available to students outside the classroom, including internships, research projects, service learning, and a Beyond the Classroom program.

Undergraduate research is encouraged at all class levels and students have hands-on access to equipment and resources typically available only at the graduate level. Students who author or co-author research papers have the opportunity to present their work at academic conferences and to submit it for publication in academic journals.

Trinity strives to give students the skills and experience that will allow them to work in partnership with diverse populations in diverse places through its study abroad program, innovative international programs such as East Asian Studies at Trinity (EAST), Mexico, The Americas and Spain (MAS) and Languages Across the Curriculum (LAC). In addition, there are language specific residential halls, and a growing international student population.

*Graduate Study.* Trinity has five graduate programs that integrate conceptual and experiential learning: Accounting, Health Care Administration, School Leadership, School Psychology, and Teaching. Graduate education at Trinity is further strengthened by targeting small class sizes that permit professors to focus on the individual graduate student. This strong support from faculty, as well as alumni and other professionals associated with the programs, promotes the potential for establishing life-long relationships that may prove valuable in creating a professional network in a field of study.



## **Faculty and Staff**

As a result of Academic Affairs' strategic plan to thoroughly review its curriculum, the University dedicated substantial resources in 2009 to create nine new faculty positions for two purposes: (1) to meet student demand and (2) to implement a revised curriculum. As a consequence of the implementation of its revised curriculum, the student/faculty ratio was reduced to 9 to 1 and several interdisciplinary curriculums were created: Mexico, The Americas and Spain; East Asian Studies Program; and the Center for Entrepreneurship.

To attract and retain talented, non-tenured junior faculty, the University has a Junior Faculty Fellows Program. With a minimum endowment of \$100,000, the 15 existing Junior Faculty Fellowships provide summer stipends to support junior faculty members in developing their scholarship and research.

All faculty members are supported in their continued endeavors for professional growth by the University's expanded faculty development program which includes such options as academic leaves and summer stipends. More than \$11 million in endowment funds sustain the general faculty development program. The University recently created the Murchison Term Professorships to recognize and honor exceptional achievement in teaching, research and service.

The current number of faculty members is 246. In 2010, 100% of the faculty held doctoral degrees or the highest degree available in their field.

There are approximately 460 full time and 11 part time professional and support staff at the University.

## **Student Enrollment and the Student Body**

Headcount enrollment for Fall of 2012 was 2,458. While FTE enrollment has declined by a modest 5% since 2008-09, the University has remained selective. In terms of diversity, there have been significant increases in the number of minority students enrolled (with minority enrollment growing from 24.4% to 29.1% over the past three academic years). While the University historically was known as a local, state, or (at most) a regional institution, it now enrolls students from 44 states and from over 50 foreign countries. University students are nominated for such preeminent national awards as the National Science Foundation and Mellon Fellowships, as well as the Goldwater, Truman, Marshall, and Rhodes Scholarships. All major, nationally recognized honor societies have established chapters at the University, including Phi Beta Kappa.

Trinity has developed an ambitious plan to address enrollment challenges posed by increased competitor pressures and changes in consumer behavior. Trinity's comprehensive response is centered in: expanding recruitment through additional staff; introducing creative recruitment initiatives; broaden our admissions applications; better use technology to help us recruit, engage visitors, and process applications; enhance our visit program through a new admissions office and additional visit options; support recruitment through new communication initiatives, particularly digital; and more strategically deliver financial aid to enhance academic profile and revenue, while creating access to students with demonstrated need.

Trinity has added regional representatives in California and Houston as well as a new Coordinator for Alumni and Parent Recruitment, and a Coordinator for Athletic Recruitment, who will work with coaches to recruit promising student-athletes—30% of our entering class. These staff members will enable Trinity to increase recruitment activities (high school visits, college fairs, interview weekends, and receptions) in primary Texas markets, as well as add tertiary markets (Mid-Atlantic, Tennessee, Florida, Nevada) for increased geographic reach. While Trinity has been very successful in recruiting foreign students, Trinity has untapped potential with U.S. overseas' students. To address this lucrative market, Trinity has a recruiter in London, Paris, Geneva, Zurich, Istanbul, and Cyprus, as well as visiting schools in Jordan and Qatar.

To increase applications, Trinity has developed communication initiatives relevant in topic and media for students and parents and has embarked in the redesign of its website to be fully launched in November 2013.

Campus visits are most influential in college choice. Accordingly, Trinity has made investments to improve its visitors' experience and impressions of Trinity by relocating its Admissions Office to the heart of campus, enabling visitors to see our vibrant campus life and quality facilities immediately upon arrival. Trinity also created extensive programs for influential constituency groups, including Southern California high school counselors—to support our regional representative—international high school counselors, and a pedagogical symposium for the nation's top science teachers in conjunction with the completion of the Center for Sciences and Innovation. Many of its top students are interested in the sciences, and Trinity's distinction for undergraduate research, now complemented by a breathtaking \$127 million science complex, will enable families to better see the value of our education.

Financial aid supports recruitment and largely drives student yield from the admitted to enrolled stage. To strengthen academic profile, Trinity is marketing academic scholarships through a transparent chart. This chart enables prospective families to see a student's merit eligibility and award amount. Trinity will adjust the GPA requirement for feeder private schools in key Texas markets, to recapture market share and in recognition of these students' academic rigor and preparedness. Trinity will continue and expand its flagship scholarship program, Trinity Tower Scholars Day, which was highly successful last year.

The following table shows headcounts and full time equivalencies of students registered for credit in the fall for the past five academic years:

Academic Year	Total Headcount	Undergraduate Headcount	Graduate Headcount	FTE
2008-09	2595	2381	214	2515
2009-10	2575	2369	206	2499
2010-11	2498	2296	202	2430
2011-12	2535	2331	204	2464
2012-13	2458	2286	172	2395
2013-14	2359	2162	197	2290

*[The remainder of this page is intentionally left blank]*

## Student Applications, Acceptance and Admissions

The University received 4,505 applications for the Class of 2017, a 20% increase over the number of applications in 2008-09. The acceptance rate increased from 58% in Fall of 2008 to 64% in Fall of 2013; the University's yield (the percentage of freshman enrolled among those accepted) decreased from 30% in Fall of 2008 to 19% in Fall of 2013.

Fifty one percent of the Fall 2013 class were female and 34% were domestic students of color. In the Fall 2013 entering class, 32% were from outside the state of Texas and 9% were from outside the country.

The following table shows numbers of applications, acceptances, and enrollment of the University's first-year undergraduate students for the academic year indicated.

<u>Academic Year</u>	<u>Applications</u>	<u>Acceptances</u>	<u>Acceptance Rate</u>	<u>Matriculants</u>	<u>Matriculation Yield</u>
2008-09	3754	2186	58%	658	30%
2009-10	4209	2489	59%	642	26%
2010-11	4292	2693	63%	587	22%
2011-12	4507	2755	61%	636	23%
2012-13	4402	2831	64%	596	21%
2013-14	4505	2880	64%	534	19%

## Academic Quality Indicators

The following table sets forth the academic quality indicators for the University's first-year undergraduate students for the academic year indicated.

<u>Academic Year</u>	<u>University Avg. vs. National Avg. SAT</u>	<u>University Avg. vs. National Avg. ACT</u>	<u>Percent in Top 20% HS Class</u>	<u>First Year to Second Year Retention Rate</u>
2008-09	1288/1017	29.3/21.1	74%	90%
2009-10	1296/1016	29.0/21.0	77%	89%
2010-11	1276/1017	28.8/21.1	68%	90%
2011-12	1268/1011	28.7/21.1	74%	89%
2012-13	1255/1010	28.4/20.9	73%	89%
2013-14	1256/ *	28.4/20.9	67%	88%

\* Not yet available

## 2013-14 Estimated Student Application Summary Information

For the fall of 2013, the University received 4,505 applications for the Class of 2017, a 2.3% increase in year-over-year applications when compared to the same time period for the immediately preceding year. Of these applicants, 2880 (64%) were accepted and among those accepted 534 (19%) had matriculated as of August 23, 2013.

## Admissions Criteria

Students seeking admission to the University are evaluated by the admissions staff under policies established by the Office of Admissions pursuant to goals determined by the University's Senior Administrative Leadership and the Board. Applicants are reviewed based on a holistic and comprehensive process that includes quality of high school, course rigor, recalculated grades, rank in class, writing skills, SAT and/or ACT scores, and contributions to high school and the community.

## Tuition and Fees

Approximately 42% of the University's funding is derived from net tuition and fees (gross tuition and fees less institutional scholarships). The University offers three different payment plans for students to pay tuition, fees, and other costs. The first plan, called the Lump Sum Tuition Plan, allows students to, in effect, freeze tuition and fees during their first or second year at the rate that is in effect when the student first enters the University by paying for four years in one lump sum. The plan is not available to students entering their senior year or to graduate students. That portion that applies to future years' tuition is deferred and invested with the University's investment managers. The second plan requires payment in full at the beginning of each semester. The third plan is an in-house payment plan that offers payments to be spread over 3 - 5 months per semester. The following table provides tuition and fees and room and board charges for the academic year indicated.

## Changes in Tuition, Room and Board Costs

	<u>Tuition and Mandatory Fees (1)</u>			<u>Room and Board (2)</u>			Total Cost (\$)	Increase (%)
	Tuition (\$)	Mandatory Fees (\$)	Total (\$)	Room (\$)	Board (\$)	Total (\$)		
2009-10	28,272	180	28,452	6,690	3,070	9,760	38,212	
2010-11	29,832	180	30,012	6,895	3,160	10,055	40,067	4.90%
2011-12	31,176	180	31,356	7,105	3,860	10,965	42,321	5.60%
2012-13	32,568	300	32,868	7,385	3,975	11,360	44,228	4.50%
2013-14	34,152	526	34,678	7,452	4,100	11,552	46,230	4.50%

<sup>(1)</sup> Tuition and fees represent undergraduate costs only, including general fees charged to the entire student body. Course-related and no mandatory fees are not included. Books, travel, and personal expenses are not included.

<sup>(2)</sup> Figures for room and board are for a double occupancy room and a meal plan of approximately 20 meals per week. In 2011-12, the default meal plan for a student residing on campus was an average meal plan while in prior years; it was a lighter meal plan.

*[The remainder of this page is intentionally left blank]*

## Comparative Institutions

The University competes with many private and public institutions of higher education for qualified students. The following tables list the University's top competitors, their enrollment, and their tuition and fees for the 2012-13 academic year.

	2012-13 <u>Enrollment</u> (1)	2012-13 <u>Tuition and Fees</u> (\$) <sup>(2)</sup>
<u>Private Institutions in Texas</u>		
Baylor University	<b>12,918</b>	\$33,716
Rice University	3,848	\$37,292
Southern Methodist University	6,249	\$41,750
Southwestern University	1,394	\$34,410
Texas Christian University	8,456	\$34,590
<b>Trinity University</b>	<b>2,286</b>	<b>\$32,868</b>
<u>Private Institutions Outside Texas</u>		
Hendrix College, AR	1,373	\$36,200
Rhodes College, TN	1,915	\$38,092
Tulane University, LA	8,357	\$45,240
University of Tulsa, OK	3,160	\$33,095
Vanderbilt University, TN	6,796	\$42,118
<u>Public Institutions in Texas</u>		
Texas A&M University	40,103	\$8,506
University of Houston	32,760	\$8,094
University of Texas - Austin	39,955	\$9,790
University of Texas - Dallas	12,029	\$10,666
University of Texas - San Antonio	25,979	\$7,389

(1) Undergraduate enrollment, fall semester.

(2) With respect to public institutions, represents in-state tuition.

## Financial Aid to Students

Financial aid is provided to undergraduate students at the University from the following sources: scholarships, grants (institutional, state and federal), employment, and loans. In 2012-13, approximately 85% of undergraduate students received financial aid from one or more of these sources.

The following table shows the aggregate amount of financial aid for undergraduates at the University for the last five academic years. This includes all sources of need and non-need based aid, grants and self-help and non-need based loans.

	<u>2008-09 (\$)</u>	<u>2009-10 (\$)</u>	<u>2010-11 (\$)</u>	<u>2011-12 (\$)</u>	<u>2012-13 (\$)</u>
Institutional	27,051,620	30,232,969	33,507,202	36,432,773	37,432,265
Federal	11,722,795	13,778,250	12,252,956	12,312,871	12,215,106
State	2,762,589	2,826,129	3,105,869	2,674,894	2,575,381
External	<u>1,578,620</u>	<u>1,677,867</u>	<u>1,476,922</u>	<u>1,870,046</u>	<u>1,692,503</u>
Total	<u>43,115,624</u>	<u>48,515,215</u>	<u>50,342,949</u>	<u>53,290,584</u>	<u>53,915,255</u>

## Facilities and Properties

The University campus is located on the near north side of downtown San Antonio. The University's Skyline Campus began construction in 1952. Since that time, 16 academic and 15 residence hall buildings have been constructed, which make up approximately 2,350,000 square feet of building space. The campus occupies 117 acres and is built on an abandoned rock quarry overlooking downtown San Antonio.

For the University's fiscal year ending May 31, 2013, the net book value of physical properties (consisting of land, buildings and improvement, furniture, equipment, furnishings, and library books net of accumulated depreciation) owned by the University increased by \$35,392,366 to a total of \$214,216,672. Conservative replacement cost of these assets is valued at \$389,000,807. The following table shows the net book value of the University's property:

<u>Fiscal Year</u>	<u>Total Cost (\$)</u>	<u>Depreciation (\$)</u>	<u>Net Book Value (\$)</u>
2008-09	264,529,805	146,074,074	118,455,731
2009-10	277,950,174	153,096,753	124,853,421
2010-11	302,546,525	158,708,987	143,837,538
2011-12	336,881,004	158,056,698	178,824,306
2012-13	375,555,099	161,338,427	214,216,672

## Accounting Matters

The University's financial statements as of and for the year ended May 31, 2013 are included as Appendix B to this Official Statement. The University's financial statements follow the recommendations of the Financial Accounting Standards Board (FASB) in Accounting Standards Codification (ASC or Codification) 958, Non-for-Profit Entities (ASC #958), which requires the presentation of the statements of the University as a whole and with balances and transactions presented according to the existence or absence of donor-imposed restrictions. The University maintains its books in accordance with the principles of fund accounting; however, it reports its financial statements by breaking down the existing fund balances into the three classifications of net assets: unrestricted, temporarily restricted, and permanently restricted.

Unrestricted net assets are not subject to donor-imposed restrictions. Unrestricted net assets may be designated for specific purposes by action of the Board.

Temporarily restricted net assets are subject to donor-imposed restrictions that can be fulfilled by actions of the University pursuant to those restrictions or that expire by the passage of time.

Permanently restricted net assets are subject to donor-imposed restrictions that they be maintained permanently by the University. Generally, the donors of these assets permit the University to use all or part of the income earned on related investments.

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## Historical Operating Results

As a matter of practice, the University has constructed annual operating budgets with projected expenditures plus debt service balanced by an equivalent or greater amount of projected revenues. In fiscal year ending May 31, 2012, the University began providing an intermediate operating measure on the audited statement of activities. Set forth in the table below are the University's net operating surplus and operating surplus available for debt service in the fiscal years as indicated below?

<b>Operating revenues</b>	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Tuition and Fees	67,122,000	71,306,000	73,209,000	76,833,000	78,944,000
Less: Scholarship	<u>(25,206,000)</u>	<u>(28,173,000)</u>	<u>(31,273,000)</u>	<u>(34,554,000)</u>	<u>(38,303,000)</u>
Net tuition income	41,916,000	43,133,000	41,936,000	42,279,000	40,641,000
Contributions	4,917,000	3,482,000	6,443,000	4,927,000	7,367,000
Endowment income used for operations	21,130,000	23,363,000	24,216,000	24,418,000	25,727,000
Investment income from non-endowment	(7,106,000)	1,341,000	222,000	2,180,000	644,000
Distributions from funds held in trust	28,973,000	17,649,000	19,949,000	11,178,000	6,697,000
Auxiliary enterprises	17,205,000	17,766,000	18,185,000	18,903,000	20,627,000
Contracts and Other Exchange Transactions	2,585,000	3,453,000	3,384,000	3,678,000	6,950,000
Other Income change in net assets	<u>8,545,000</u>	<u>6,549,000</u>	<u>8,504,000</u>	<u>8,551,000</u>	<u>6,096,000</u>
Total Operating Revenues	118,165,000	116,736,000	122,839,000	116,114,000	114,749,000
Less: Operating Expenses	<u>(93,278,000)</u>	<u>(97,044,000)</u>	<u>(101,929,000)</u>	<u>(112,565,000)</u>	<u>(107,975,000)</u>
Unrestricted Net Operating Surplus	24,887,000	19,692,000	20,910,000	3,549,000	6,774,000
Plus: Depreciation and Interest	<u>9,266,000</u>	<u>8,539,000</u>	<u>8,851,000</u>	<u>9,351,000</u>	<u>9,656,000</u>
Unrestricted Operating Surplus Available for Debt Service	<u>34,153,000</u>	<u>28,231,000</u>	<u>29,761,000</u>	<u>12,900,000</u>	<u>16,430,000</u>

	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Total Student Headcount	2,595	2,575	2,504	2,535	2,458
Total FTE Students	2,515	2,499	2,430	2,464	2,395
Gross Tuition and Fees	\$67,122,000	\$71,306,000	\$73,209,000	\$76,833,000	\$78,944,000
Less: Institutional Scholarships	<u>(25,206,000)</u>	<u>(28,173,000)</u>	<u>(31,273,000)</u>	<u>(34,554,000)</u>	<u>(38,303,000)</u>
Net Tuition and Fees	<u>\$41,916,000</u>	<u>\$43,133,000</u>	<u>\$41,936,000</u>	<u>\$42,279,000</u>	<u>\$40,641,000</u>
Net Tuition and Fees per FTE Student	\$16,666	\$17,260	\$17,257	\$17,158	\$16,969

## Auxiliary Enterprises

Approximately 17% of the University's 2013-2014 Fiscal Year operating budget is derived from auxiliary enterprises such as Residence Halls and Food Service. The following shows budgeted revenues from each source for Fiscal Year 2013-2014.

Residence Halls	\$11,535,278
Food Service	<u>6,097,887</u>
Total Auxiliary Revenues	<u>\$17,633,165</u>

The University currently requires all first year, sophomore and junior students to live in the residence halls and to purchase a board plan.

## Other Income

Approximately 6% of the University's 2013-2014 fiscal year operating budget is derived from other sources. Below is a listing of the revenue sources.

Conferences and Special Programs	\$2,100,000
Funds Held In Trust Distributions	600,000
TU Press Sales	325,000
Radio Station	325,000
Student Related Revenue	1,304,000
Grant Related Revenue	760,000
Commissions, Rentals, Other Sources	<u>794,200</u>
Total	\$6,208,200

## Expendable Net Assets

The University's investments and other assets, net of its liabilities, are recorded as the University's net assets in its financial statements. By the nature of restrictions placed by donors, certain net assets are available to be expended by the University, while others are not. The following table reflects the University's total net assets and expendable net assets as of May 31 of each of the last five Fiscal Years.

	<u>2008-09</u>	<u>2009-10</u>	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>
Total Net Assets	\$990,590,000	\$1,048,960,000	\$1,181,189,000	\$1,140,386,000	\$1,247,899,000
Less: Permanently Restricted Net Assets	<u>(553,448,000)</u>	<u>(530,819,000)</u>	<u>(567,665,000)</u>	<u>(548,182,000)</u>	<u>(575,615,000)</u>
Less: Investment in Plant	<u>(118,456,000)</u>	<u>(124,853,000)</u>	<u>(143,838,000)</u>	<u>(178,824,000)</u>	<u>(214,217,000)</u>
<b>Expendable Net Assets</b>	<b><u>\$318,686,000</u></b>	<b><u>\$393,288,000</u></b>	<b><u>\$469,686,000</u></b>	<b><u>\$413,380,000</u></b>	<b><u>\$458,067,000</u></b>

## Outstanding Commitments

As of May 31, 2013, \$158,742,425 of the University's capital has been committed to various alternative investments. These alternative investments are comprised of both non-marketable and marketable asset classes and are valued at \$53,712,066 and \$105,030,359, respectively. Valuations are based on NAV (Net Asset Valuation). \$16,242,467 of the \$158,742,425 commitment was unfunded as of May 31, 2013.



## Endowments & Funds Held in Trust

The University receives gifts of principal, some of which are restricted for specific purposes, which are invested through professional investment managers to produce income for the operations of the University. The University is also named in wills and bequests that are managed by other entities, primarily bank trust departments, and receives income from those sources (also known as distributions from funds held in trust).

The maximum spending amount for a Fiscal Year is 4.5% of the average of the twelve most recent quarter-end endowment market values, of which the last quarter ended on May 31 immediately preceding the beginning of such fiscal year. Approximately 27% of the University's 2013-14 fiscal year operating budget is derived from endowments. Another 6% is derived from distributions from funds held in trust.

## Endowment Investment Policy

The long-term investment objective of the Endowment Fund is to earn an average real total return of at least five percent (5%), net of management fees, over long time periods (rolling ten-year periods). The financial objectives attempt to promote intergenerational equity (i.e. to balance the support of present and future generations of University students). To achieve this objective, funds have had to historically exceed the objective substantially during some periods (such as the 1980s) in order to compensate for inevitable shortfalls during other periods (such as the 1970s). Hence, evaluation of progress toward this objective is made with a long-term perspective. This objective implies a high average allocation to equity securities and consequent market price volatility.

The desire to grow the corpus and to produce a stable and predictable payment stream involves tradeoffs that must be balanced in establishing the investment and spending policies.

Based upon the historical relationships of risk and return among asset classes, the following target allocation policy has been adopted to provide the highest probability of meeting or exceeding the return objectives at the lowest possible risk. The target (and actual) asset mix of the endowment and similar funds is shown in the following table.

<u>Asset Class</u>	<u>Target Allocation (%)</u>	<u>Actual Allocation (%)<sup>(1)</sup></u>
U.S. Equity	18.0	20.7
Global ex U.S. Equity	17.5	22.2
Emerging Markets	5.0	3.2
Marketable Alternative Assets	15.0	16.3
Non-Marketable Alternative Assets	10.0	6.5
Inflation Hedge	12.0	9.6
U.S. Bonds	15.0	12.9
Global Bonds	5.0	4.4
Cash and Cash Equivalents	2.5	4.2

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(1) As of June 30, 2013

The following table shows the University's endowment at fair market value as of the May 31 end of the indicated fiscal years.

<u>Fiscal Year</u>	<u>Endowment &amp; Similar Funds (\$)</u>	<u>Funds Held In Trust (\$)</u>	<u>Total Endowment (\$)</u>	<u>Annual Return<sup>(1)</sup> (%)</u>
2008-09	506,560,514	344,178,063	850,738,577	(13.0)
2009-10	551,422,234	310,702,185	862,124,419	10.9
2010-11	634,157,372	340,777,244	974,434,616	19.8
2011-12	594,018,420	321,899,201	915,917,621	1.2
2012-13	666,470,557	347,458,791	1,013,429,348	11.1

<sup>(1)</sup> For Endowment and Similar Funds only. As of June 30th.

As of July 31, 2013, the University's endowment totaled \$1,023,816,411 (unaudited).

## Liquidity

In managing the University's overall investment strategy, providing sufficient liquidity is an important consideration. The following table shows the estimated liquidity of the University's endowment and other investments available for working capital and other purposes as of May 31, 2013.

Liquidity in < 30 days	71.1%	455,786,005
Liquidity in > 30 days and < 1 year	16.4%	105,030,359
Liquidity in > 1 year	<u>12.5%</u>	<u>80,026,818</u>
	100%	640,843,182

## Fundraising

In September of 2009, Trinity concluded its last comprehensive campaign. Since that time the university has been focusing on building the base of supporters to the university, broadening the number of donors and the amounts they are giving.

The Division of Alumni Relations and Development is working with the Division of Academic and Student Affairs to refine the fundraising needs for the campus for the next 5-10 years. These fundraising priorities are based upon the University's Strategic Plan. These priorities will form the basis of a feasibility study. Once the University's feasibility study results are obtained, the University will recommend proceeding with the next comprehensive campaign.

The positive results of a feasibility study will help predict a positive outcome of a comprehensive campaign. That feasibility study will be tested in the range of \$150M-250M over an eight-year period. The state of the economy will be taken into consideration as well as the financial status of our primary donors, interest of our prospective donors, and their interest in supporting the priorities tested.

Current categories for priorities are as follows:

- Scholarships
- Student Research, Internships and Student Experience
- Facilities: classrooms, scientific equipment, and technological infrastructure
- Various interdisciplinary curriculum centers, Trinity University Press, and radio station, KRTU
- All-campus initiatives
- Positions: visiting scholars, executives, teaching fellowships and additions to existing professorships

## Annual Giving

Approximately 2% of the University's 2013-2014 fiscal year operating budget is typically derived from annual giving. The most recent historic levels of unrestricted gifts to the University are as follows:

2008-09	\$ 1,602,844
2009-10	1,382,689
2010-11	1,334,157
2011-12	1,626,408
2012-13	1,633,858

The following show the total contributions and pledges (both operating and non-operating) received by the University during the past five fiscal years:

2008-09	\$ 7,424,000
2009-10	17,114,000
2010-11	16,477,000
2011-12	9,537,000
2012-13	14,303,000

## Future Capital Projects

The University is nearing completion on its new Center for the Sciences and Innovation, which will offer research and classroom space to promote a truly interdisciplinary approach to scientific research and science education. This new facility will include chemistry and biology labs as well as classrooms. The new construction on the site of the former Moody Engineering Science Building will be completed in November 2013. The final phase of the project involves limited renovation of the Marrs McLean Science Center, and will be completed by June 2014.

Other projects scheduled in the next few years include renovations to the Murchison and North residence halls, Laurie Auditorium, and the Bell Athletic Center. Construction of a new entrance to the campus is also planned. These projects are expected to be funded through gifts, some support from the City of San Antonio for the new entrance to the campus, and University reserves.

## **Insurance Coverage**

The University insures its buildings and contents, including those under construction, against losses resulting from fire, with extended coverage (including riot, vandalism and malicious mischief, and steam boiler explosion, along with other insurable perils) providing for repair or replacement without deduction for depreciation.

The approximate amount of certain major property insurance policies, currently in force, is \$425,894,345. This policy includes insurance coverage for buildings, contents, boiler and machinery, inland marine, builder's risk, tuition and fees, business interruption, accounts receivable, valuable papers, and electronic data processing. This policy is an all risks perils policy with a broadened replacement cost valuation.

All revenues from the University's operations are insured against loss due to unusable facilities caused by fire and other perils under the property policy including business interruption and rental income loss which aggregates approximately \$58,205,972. The University has in force comprehensive general and automobile liability policies, including an excess liability umbrella to protect it and its employees from claims arising from its operations activities, whether for personal injury or property damage. It also maintains catastrophic business interruption for higher education coverage; network, security and privacy liability; pollution liability; crime/employee dishonesty; kidnap/ransom/extortion; worker's compensation, non-owned aircraft and a foreign travel liability program.

## **Retirement Plans**

All employees meeting the eligibility requirements of the University must participate in the University's Defined Contribution Retirement Plan. The Plan is administered by Teacher's Insurance and Annuity Association (TIAA) of New York and Fidelity Investments. The University's share of premiums is 10% of participating employee's qualifying salary and wages minus any pre-tax deductions for insurance benefits. Participation of all employees meeting the eligibility requirements and who have obtained 21 years of age and work at least 20 hours per week is mandatory upon completion of two years of service. The retirement plan expense for the fiscal years ended May 31, 2013 and May 31, 2012 was \$3,919,000 and \$3,948,000, respectively.

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**APPENDIX B**  
**TRINITY UNIVERSITY CONSOLIDATED FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED MAY 31, 2013**

**APPENDIX C**  
**SELECTED PROVISIONS OF THE FINANCING DOCUMENTS**

**APPENDIX D**  
**FORM OF BOND COUNSEL OPINION**