

**State of Texas  
County of Bexar  
City of San Antonio**



**DRAFT**

**Meeting Minutes**

**City Council Special Meeting**

Henry B. Gonzalez Convention Center  
900 E. Market, Room 206  
San Antonio, Texas 78205

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**Wednesday, June 8, 2016**

**9:00 AM**

**HBG Convention Center**

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The City Council convened in a City Council Budget Policy Goal Setting Session in Room 206 of the Henry B. Gonzalez Convention Center. City Clerk Leticia M. Vacek took the Roll Call with the following Councilmembers present:

**PRESENT:** 11 - Mayor Taylor, Treviño, Warrick, Viagran, Saldaña, Gonzales, Lopez, Medina, Nirenberg, Krier, and Gallagher

1. City Council Budget Policy Goal Setting Session establishing budget policy direction that will guide the development of service priorities for the FY 2017 Proposed Budget and the FY 2018 Budget-Plan to include possible action on matters presented and discussed. [Maria Villagomez, Assistant City Manager; John Woodruff, Director, Management and Budget]

Mayor Taylor welcomed all to the Budget Work Session and stated that this was a historic opportunity to leverage investments through the FY 2017 Budget. She noted that she looked forward to hearing everyone's ideas and thanked everyone for their participation.

City Manager Sculley stated that they would be seeking input from the City Council for the development of the FY 2017 Budget. She noted that they had focused the agenda on five categories and spoke of the great amount of community input they had received. She

introduced the Facilitator, Francisco Gonima. Mr. Gonima stated that he had met individually with each of the City Councilmembers and organized their feedback into key policy areas. He noted that each of the Councilmembers would have a three-minute time limit to comment on each category. He added that they were looking to reach consensus; not unanimity.

### **BUDGET/FINANCIAL POLICY ISSUES**

Mrs. Sculley presented information on the City's Financial Policies, noting that the City Council had formally adopted policies in September 2014. She reported that the policies include: 1) Maintain a minimum of 15% available balance in the General Fund; 2) Manage "crowd-out" – maintain Public Safety Budgets below 66% of the General Fund; 3) Manage structural balance in the General Fund; 4) Utilize moderately conservative revenue projections; 5) Establish Contingency Reserves of \$1 Million for General Fund and \$3 Million for Capital Budget; and 6) Address Internal Service Fund deficits within 3 to 5 years. She reported that there had not been a City Property Tax Rate Increase in 23 years and that they had decreased the rate four times since FY 2006. She spoke of the potential Legislative Impact to reduce the Property Tax Revenue Cap from 8% to 4%.

Jeff Coyle presented information on the SA Speak Up Campaign to gather community input on the FY 2017 Budget. He stated that they had attended various activities throughout the city and collected 5,100 responses. He noted that they asked three questions about City Services and had partnered with UTSA to help conduct the survey. He provided demographics of those surveyed and highlighted the five budget priorities by rank: 1) Streets; 2) Public Safety; 3) Neighborhood Services; 4) Economic Development; and 5) Parks & Recreation.

Maria Villagomez presented a Budget Update noting that the FY 2016 City Budget totaled \$2.5 Billion with \$1.1 Billion of that amount making up the General Fund. She reported that the Budget was balanced, however; mild weather had impacted CPS Energy Revenue since March. She provided a Five Year Financial Forecast and outlined New Overtime Regulations that would affect the budget. She stated that overtime updates would extend protections to 4.2 million U.S. Workers with 1,300 City of San Antonio Workers having the potential to earn overtime in FY 2017. She spoke of the Paper Saving Initiative in which they were looking for a digitized alternative to using paper for City Council and Subcommittee Meetings. She highlighted next steps in the Budget Process in which the Proposed Budget would be presented August 18th and the Final Budget adopted on September 15th.

Councilmember Viagran asked of SpeakUp Campaign Activities. Mr. Coyle spoke of the various events that volunteers attended to receive feedback. Councilmember Gonzales

stated that she had attended the Conjunto Festival where volunteers solicited feedback and commended the volunteers that were friendly and prepared.

Councilmember Saldaña stated that he was pleased that they were supplementing opportunities for the public to provide input. Councilmember Treviño congratulated staff for the great increase in public input and stated that he would like to see a Spanish Version of the SpeakUp Brand.

Councilmember Lopez asked of legislative issues that the city may want to solicit support for from the Texas Municipal League (TML). Mr. Coyle replied that the Revenue Cap was the most threatening to municipalities. Councilmember Lopez stressed the importance of ensuring the protection of revenue.

Councilmember Gallagher asked of the impact related to New Overtime Regulations. Ms. Villagomez replied that it could be up to \$3.5 Million if no changes were made to current job classifications. She added that the new regulations would be effective December 1, 2016.

Councilmember Krier asked if a future President could change the regulations. Mr. Coyle confirmed that they could change the regulations again in the future. Councilmember Krier asked of the impact of a decrease in the City's Bond Rating. Mr. Ben Gorzell stated that a one-notch decrease would equal 10 basis points and total \$10-16 Million on \$1 Billion of debt.

Councilmember Warrick asked how many employees were close to being affected by the New Overtime Regulations. Ms. Villagomez replied that there were 1,300 employees that could potentially be affected. She noted that Human Resources was reviewing job classifications as an option to address the potential impact.

Councilmember Viagran spoke of the issue of underemployment and asked if affected salaried employees would be classified as hourly employees. Ms. Villagomez replied that they would remain salaried employees but their job class may be revised to meet the wage requirement of greater than \$47,476 annually.

Councilmember Saldaña asked how many employees were receiving a \$13 hourly wage. Ms. Lori Steward replied that 900 positions received that salary. She stated that if the increase to \$15 per hour was approved; 2,000 positions would be impacted due to compression. Councilmember Saldaña requested to see a phased-in approach to increase salaries to \$15 per hour.

Councilmember Nirenberg stated that it would be helpful to know what Bexar County was doing with regard to increasing minimum wage requirements and would also like to see various scenarios for a phased in approach.

Mayor Taylor stated that they should look at the bigger picture and increase skills and education to move employees into higher paying jobs. She spoke of the need to plan for future growth and added that they should maintain \$1 Million in Contingency Funds.

### **RECESSED**

Mayor Taylor recessed the meeting at 10:23 am for a break.

### **RECONVENED**

Mayor Taylor reconvened the meeting at 10:40 am.

### **CITY INFRASTRUCTURE AND TRANSPORTATION**

Ben Gorzell presented the FY 2017 Debt Management Plan and outlined the Types of Debt Issued: 1) General Obligation Bonds; 2) Certificates of Obligation; 3) Tax Notes; and 4) Revenue Debt. He provided the Outstanding Debt by Type totaling \$2.7 Billion. He stated that San Antonio had one of the Lowest Ad Valorem Debt Per Capita in Texas. He reported the Current Bond Ratings of City of San Antonio Debt and noted that San Antonio was the only Large City to hold a “AAA” General Obligation Bond Rating from all three Rating Agencies. He highlighted the Ad Valorem Debt Management Plan Planned Issuances in which the 2017 General Obligation Bond Program totaled \$850 Million.

Mike Frisbie provided an overview of the 2017 Bond Program noting that the issuance would total \$850 Million; an increase from the original planned amount of \$750 Million. He outlined the Timeline and stated that Committee Appointments would be made by the City Council in June-July 2016 and Staff Recommendations would be made from August-September 2016. He mentioned that the Bond Election was scheduled to occur in May 2017. He indicated that they recommended that the Bond Program support the SA Tomorrow Growth Plan and Support Vision Zero. Additionally, that they continue projects that need additional funding. He stated that they would utilize Rough Proportionality.

Mr. Frisbie presented information on Streets and Sidewalks. He reported Street Network Conditions in which 27% were Grade A; 31% were Grade B; 15% were Grade C; 16% were Grade D; and 11% were Grade F. He stated that the Five-Year Forecast assumed \$50 Million for Street Maintenance and \$5 Million for Sidewalks annually. He noted that 444 Centerline Miles of streets needed Total Reconstruction, while 2,177 Gap Miles of sidewalks needed to be addressed. He highlighted FY 2016 Pedestrian Safety Improvements for Schools totaling \$1 Million. He spoke of the Americans with Disabilities

Act (ADA) Ramps and City Facilities that were part of the Annual Street Maintenance Program and Facility Capital Improvements Program, respectively.

Peter Zaroni reported on the Advanced Transportation District (ATD) noting that it was approved by voters in 2004. He stated that it authorized  $\frac{1}{4}$  cent dedicated sales tax and totaled \$64 Million in FY 2016. He noted that the Sales Tax Revenue that VIA Metropolitan receives is less than other major cities and they are in need of \$140 Million more annually to be comparable. He spoke of the ATD Ad Hoc Committee convened to evaluate VIA's Funding Model and determine if the City should allocate funding to VIA, or include all or a portion of the City's ATD to enhance VIA Services. He outlined the FY 2016 ATD Budget by Program and reported that the ATD Ad Hoc Committee would meet one more time in June to make a recommendation regarding the use of funds. He stated that City Staff did not recommend allocating the City's ATD to VIA. He added that they recommended pursuing options during the 85th Legislative Session.

With regard to Lone Star Rail (LSR), Mr. Zaroni stated that it would provide passenger rail services between San Antonio and Austin Areas. He noted that it would be viewed as two Commuter Rail Systems with San Marcos being the center point. He indicated that the Lone Star Rail District (LSRD) had requested a 36-year funding commitment from the City of San Antonio this time last year. He stated that they had also requested funding from Bexar County, VIA, and the Alamo Colleges. He noted that the City Council approved \$500,000 for planning resources contingent on Bexar County and VIA contributing \$500,000 each. He mentioned that Bexar County withheld their funding resulting in the City of San Antonio and VIA also holding theirs. He stated that the LSRD had received \$50,000 from the City of San Antonio for Annual Membership Dues. He reported that in February 2016, Union Pacific canceled their agreement with the LSRD. He noted that on May 27, 2016, the LSRD requested a one-time contribution of \$500,000 from the City of San Antonio for FY 2017. He stated that the LSRD was seeking \$1.5 Million for a local match of \$6 Million from the Alamo Area Metropolitan Planning Organization (AAMPO). He noted that City Staff recommended using \$450,000 in carry forward funds and adding another \$50,000 to the LSRD to secure AAMPO Funding. He added that this was contingent on Bexar County and VIA contributing equal or greater amounts in FY 2017.

Ben Gorzell presented information on Streetlights noting that they currently will spend \$14.8 Million in the FY 2016-2017 Budget for same. He spoke of their work to convert to newer technology under the current budget. He highlighted the benefits of Light Emitting Diodes (LED) versus High Pressure Sodium (HPS). He stated that in 2012, a Major Thoroughfare LED Streetlight Project was approved and completed in October 2014. He noted that the Downtown Retrofit was approved to change out 1,500 lights and that the project was scheduled for completion in October 2016. He reported that 477 retrofits were

complete thus far. He mentioned that additional LED Lighting approved for District 5 should also be completed in October 2016. He spoke of the Residential LED Streetlight Retrofit Project that would include 30,212 streetlights scheduled for completion in Spring 2018. He added that staff would continue to evaluate new technology options and evaluate one informal unsolicited proposal.

Councilmember Gonzales asked of unusable sidewalks due to utility poles. Mr. Frisbie stated that there were over \$100 Million in sidewalk repair needs. He spoke of a cost sharing proposal to repair sidewalks noting that it was the responsibility of property owners to maintain their sidewalks. Councilmember Gonzales stated that she would like to see a line item for sidewalk repairs in the Bond Program. She expressed concern with the small amount allocated for sidewalks and noted that there was not an accurate picture of the need.

Councilmember Medina noted that streets and sidewalks were important based on the results of the citizen surveys and asked of the sidewalks that are not ADA compliant. Mr. Frisbie responded that they addressed ADA Issues through Street and Sidewalk Projects. Councilmember Medina asked where the funding would come from for sidewalks. Mrs. Sculley responded that the funding would come from the \$850 Million proposed for the 2017 Bond Program in the Streets/Sidewalks Category. Councilmember Medina stated that he would like to see additional funding for Streets and Sidewalks in the Bond Program.

Councilmember Gallagher stated that they needed to dedicate money for infrastructure and noted concerns with streets and drainage due to the recent storms. He asked of the procedures for the bond noting that some Council Districts have major bond projects. Mrs. Sculley noted that it would depend on the project and stated that projects such as Steubing Ranch would fall under the Parks Category but Hardy Oak would be part of the Streets Category. Councilmember Gallagher asked of the potential to delay the Bond Vote to November. Mrs. Sculley replied that there would not be a negative impact to the City and that it would be the decision of the City Council.

Councilmember Treviño noted that there were 35 million square feet of sidewalk needs and asked of the cost. Mr. Frisbie replied that current bids were costing \$4 per square foot for sidewalks. Councilmember Treviño stated that there were some areas where one size does not fit all and that building sidewalks was very complex. Mr. Frisbie stated that said amount is only for the sidewalk and does not include items such as curbs, gutters, and sprinkler systems.

Councilmember Lopez referenced the ATD Budget and noted that there were funds already supporting VIA Metropolitan Initiatives. He mentioned transferring that amount to the Bond Program and utilizing the ATD Funds for VIA to improve their bus service. He

recommended leaving the \$450,000 allocated to LSR and noted that the Metropolitan Planning Organization (MPO) had committed \$20 Million to LSR.

Councilmember Nirenberg spoke of the need to identify additional funding for VIA and asked of the Legislative Options. Mr. Coyle responded that there is currently a Sales Tax Cap but there could be some Local Options such as assessing a Vehicle Registration Fee. Councilmember Nirenberg requested that the Intergovernmental Relations Council Committee recommend options. He asked of the uptick in road conditions as stated by Mr. Frisbie. Mr. Frisbie responded that they were investing \$74 Million per year to address road conditions and hoped to exceed that amount through the Bond Program. Councilmember Nirenberg noted the importance of School Zone Safety and recommended that they address the issue as soon as possible.

Councilmember Viagran asked if there were any savings in the current Bond Program. Mr. Frisbie replied that there was not. Councilmember Viagran asked of lessons learned regarding cost overruns on projects and highlighted the great amount of sidewalk gaps throughout the city. She asked of the 24 positions currently authorized through ATD Funds. Mrs. Sculley replied that the City Council could cut the positions or redirect funding for same from the General Fund.

Councilmember Krier asked how San Antonio ranks in terms of debt per capita compared to other large cities. Mr. Gorzell stated that San Antonio ranks 8th out of the Top 10 Largest Cities in Texas. Councilmember Krier stated that San Antonio must stay the course with regard to the LSR Project. He indicated that a mistake was made in 2004 when they did not authorize VIA Metropolitan to receive the full cent. He requested a written opinion from the City Attorney's Office to transfer funds approved by the voters. Martha Sepeda stated that there were some risks that could come from a taxpayer challenging the use of the funds. She noted that the ballot materials highlighted some of the uses of the funds but were not written in stone.

Councilmember Saldaña stated that he appreciated the comments on the ATD Funds and noted that they were waiting for the ATD Committee to finalize their recommendation. He stated that what was needed was a plan and that VIA should be viewed as our partner; not a competitor for funding.

Councilmember Warrick asked if staff examined the use of sidewalks after they were completed. Mr. Frisbie stated that they had performed pedestrian studies but nothing in great detail. He added that due to the vast needs throughout the city; they only install sidewalks where they know they are being used. Councilmember Warrick stated that he was supportive of allocating ATD Funds to VIA to increase bus frequency and service.

Councilmember Gonzales asked of flexibility on the Bond Language with regard to Sidewalk Projects. Mrs. Sculley stated that they had not finalized language and felt there could be some flexibility. Councilmember Gonzales stated that they should continue funding additional lighting for neighborhoods in District 5. She expressed support for all forms of alternative transit to include LSR.

Mayor Taylor stated that she was supportive of maintaining funds for LSR and for a large sidewalk component in the 2017 Bond Program. She asked if staff had outcomes regarding the Sidewalks to School Program. She also asked of the utilization of Infrastructure Maintenance Program (IMP) versus Bond Funds. She added that she was awaiting the ATD Committee's recommendation regarding the allocation of ATD Funds. Mr. Frisbie stated that the Safe Routes to School Program was funded through State and Federal Funds and would continue to follow up on potential grants. He noted that this fiscal year, the IMP was allocated at \$64 Million and they were looking at a baseline of \$50 Million for FY 2017. Mayor Taylor asked everyone to be thinking of developing a system to address the worst streets.

#### **RECESSED**

Mayor Taylor recessed the meeting at 12:28 pm for lunch.

#### **RECONVENED**

Mayor Taylor reconvened the meeting at 1:25 pm.

#### **PUBLIC SAFETY NEEDS**

Fire Chief Charles Hood presented the San Antonio Fire Department (SAFD) Needs. He spoke of the overall department goals to include Response Time Management, Diversity, Training, Customer Service, and Safety. He stated that they had 1,858 positions within Fire Prevention, Emergency Services, Emergency Management, Administrative Support, Communications, and Operational Support Services. He outlined the History of the SAFD Fire-Based EMS System and noted the EMS Unit Locations. He reported the number of Medial Runs generated by Fire Station District for the top seven Fire Stations.

Chief Hood referenced Fire Station #32 and stated that they had been unable to place a Full-Time Medic Unit at this station due to the lack of available space for the staff and vehicle. He noted that the new Fire Station #32 would open in July 2016 and have space for the new Medic Unit necessary to address the needs of the area. He mentioned that the plan to have Medic 32 in service October 2016 would have a Fiscal Impact of \$1.6 Million. He indicated that they would utilize Overtime Staffing until the Full-Time Unit is placed in service April 2018. He spoke of the SAFD Ladder Companies and outlined their current



deployment throughout the city. He stated that they recommended adding the following Ladder Companies: 1) 1 Platform in FY 2018; 2) 1 Platform in FY 2020; and 3) 1 Platform in FY 2021.

Police Chief William McManus stated that the San Antonio Police Department (SAPD) was seeking approval to hire an additional 25 Police Officers each year from FY 2017 through FY 2021. He stated that the increase was necessary based on the projected growth and consistent with the SA Tomorrow Comprehensive Plan Goals to continue to improve Emergency Response Times. He noted that the estimated cost was \$30.7 Million.

Chief McManus stated that they would be seeking approval to submit an application for the Community Oriented Policing Services (COPS) Grant in an amount up to \$3.1 Million. He noted that it would fund up to 25 Police Officers for the IMPACT Program over a three-year grant period. He stated that the IMPACT Program was implemented to improve Downtown Public Safety and Quality of Life. He noted that their role was to identify and assist chronically homeless individuals, as well as identify and treat immediate medical needs. He stated that they would streamline the treatment process as well as provide Case Management to achieve long-term success. He provided results from October 2015-May 2016 and noted that the Program was recognized at the International Crisis Intervention Conference in Chicago.

Chief McManus spoke of Group Violence Intervention (GVI) Programs noting that the programs implemented in Major U.S. Cities have reduced crime. He stated that GVI focuses on offering incentives and alternatives to criminal activity and relies on strong partnership networks with government agencies, neighborhoods, and other organizations. He highlighted the Boston Ceasefire Program and Kansas City NOVA Program that have both reduced shootings and homicides. He reported that the Proposed GVI Program would focus on the Eastpoint Community with goals to reduce gang-related aggravated assaults and homicides, as well as strengthen the relationship between SAPD and the Eastside Community.

Councilmember Warrick asked of the funding and personnel for the GVI Program. Chief McManus replied that they were reviewing the Budget Impact of the program. Councilmember Warrick asked of the areas within the Promise Zone. Chief McManus replied that they could extend the program to areas that needed it.

Councilmember Lopez asked of improving incident management along highways. Chief McManus replied that the current response time is 30 minutes for accidents on highways. Councilmember Lopez spoke of the importance of managing equipment and keeping traffic moving. Chief Hood stated that National Best Practices indicated that a lane should be

blocked if patient care is needed. He noted that they must protect patients and Fire Personnel. Councilmember Lopez stated that he would like to have further dialogue on same.

Councilmember Nirenberg asked of the difference between deploying the new Medic Unit in October 2016 versus Fiscal Year 2017. Chief Hood replied that they would put 9 seconds back on the clock and noted that the unit was the most critical one in the City of San Antonio. Councilmember Nirenberg expressed support for the new Medic Unit. He asked of the current vacancies within SAPD. Chief McManus replied that there were 147 vacancies. Councilmember Nirenberg expressed support for adding new positions to SAPD.

Councilmember Viagran asked of the 9-1-1 Call Center. Chief McManus replied that the consultant had begun his work in late April and would have a preliminary findings report when the budget was presented. He noted that the dropped call rate had decreased and that the abandoned call rate was holding steady at 18%. Councilmember Viagran expressed support for the COPS Grant, Medic Unit, and Ladder Recommendation.

Councilmember Saldaña expressed support for the Mobile Integrated Healthcare Program. Chief Hood stated that it was a successful program but they would still need to add EMS Units.

Councilmember Treviño stated that he was supportive of the request to add Ladder Companies and asked of the SAPD Impact Team. Chief McManus replied that they had started in the core of Downtown and their goal was to identify and assist chronically homeless individuals. He noted that they worked closely with the Department of Human Services and was pleased with the results thus far.

Councilmember Medina stated that he was supportive of adding new Police Officers and asked if that would keep them on pace with attrition and retirements. Mr. Erik Walsh stated that the number of retirements had increased and that they would have a minimum of three Cadet Classes in FY 2017. Councilmember Medina requested the number of retirements over the past nine months. He asked of the costs related to GVI Programs. Chief McManus replied that they were reviewing same and would provide that information to the City Council.

Councilmember Gonzales expressed support for adding new Police Officers and asked of the areas identified for GVI Programs. Chief McManus stated that they would need to prioritize the areas in which they would implement the programs.

Councilmember Krier stated that he would like to add Police Officers but was unsure how they would pay for them. He asked of San Antonio's Murder Rate. Chief McManus replied that San Antonio was not a dangerous city and noted that there was usually some type of relationship between the shooter and the victim. He added that violent crime had increased across the country.

### **NEIGHBORHOODS AND SOCIAL SERVICES**

Melody Woosley presented information regarding the Delegate Agency Funding and Term Limits. She stated that they released a Biennial Request for Proposals (RFP) that aligns with Council Priorities. She noted that the FY 2016 Adopted Budget included \$21 Million for 65 Agencies to operate 104 Programs. She reported that FY 2017-2018, they had received proposals from 63 Agencies to operate 122 Programs in the total amount of \$20 Million. She highlighted the Funding Priorities Survey Results by Investment Category and stated that the City Council Goal Setting Process would determine the amount available for FY 2017 Consolidated Funding Awards. She mentioned that the impact to Early Childhood and Safety Net would eliminate or reduce services for Domestic Violence, Adults & Children with Disabilities, Haven for Hope Support Services, and the Volunteer Income Tax Assistance Program. She noted that the Evaluation of Proposals and Recommendations would occur from June through July.

Ms. Woosley outlined the three Funding Term Limit Options: 1) Alternative A would provide a 4-year limit for Agency Funding; 2) Alternative B would provide a 4-year limit for Program Funding; and 3) Alternative C would address time limits through Priority Setting, New Agency Fund, and Evaluation Process. She spoke of the Non-Profit Focus Groups that were held from May 3-5, 2016 in which 32 Agencies participated. She noted that none of the agencies were in favor of Funding Term Limits and preferred an Agency Match over a Program Match. She stated that the funding recommendations would be presented during the Budget Adoption in September.

Ms. Woosley spoke of the current Youth Programming offered in three Primary Areas: 1) Education Success; 2) College & Career Readiness; and 3) Youth Strengthening. She outlined the FY 2016 City of San Antonio Youth Investments by Department and highlighted each Program. She mentioned the Ambassador Program, San Antonio Education Partnership, and Consolidated Funding for Youth Services. She added that FY 2016 Contractual Services and Consolidated Funding totaled \$9.6 Million.

Janet Martin presented information on Youth Programs within the Parks and Recreation Department. She reported 85,000 participants at Community Centers, 6,000 participants in the Summer Youth Program, 258,000 participants utilizing Swimming Pools, 4,300 participants in Music and Dance Classes, 35,000 participants in Fitness and Athletic

Programs, as well as 2,400 participants in Natural Areas and the Outdoors.

Xavier Urrutia presented background information on Animal Care Services noting that the City of San Antonio had a 10% Live Release Rate in 2004. He stated that a Strategic Plan was developed in 2006 with a goal to reach a 70% Live Release Rate by 2011. He reported that the Live Release Rate in 2011 was only 32% and therefore, the Strategic Plan was revised. He highlighted the Strategic Priorities: 1) Control Stray Population; 2) Enhanced Enforcement; 3) Increase Live Release Rate; and 4) Engage and Educated the Community. He outlined key programs to include Rescue Partners, Spay/Neuter on First Impound, Free Resources, and Door-to-Door Education. He mentioned the ACS Impoundments and Outcome Process noting that of the roaming pet population: 43% were rescued; 24% were adopted; 19% were returned to their owner; 3% were Trap/Neuter/Release; and 12% were euthanized. He provided alternatives to increase the Live Release Rate and Reduce the Stray Population noting the need for a balanced approach.

Lori Houston presented information on the Office of World Heritage, noting that the five Missions had been designated as World Heritage Sites by UNESCO. She stated that the FY 2016 Budget included a Beautification Assessment, Market Assessment, Development of a Mobile Website, Land Use Amendments, Branding Banners, and Marketing Materials. She noted that the FY 2017 Budget totaled \$2,604,763 to be used for the World Heritage Incentive Fund, Signage & Wayfinding, World Heritage Staff & Operations, and Programming. She indicated that the World Heritage Incentive Fund would preserve legacy businesses as well as facilitate Small Business Development. She added that they would incent development that supports cultural tourism within the World Heritage Buffer Zone.

Ms. Houston spoke of World Heritage Next Steps to include funding the existing signage package and branding major routes as the World Heritage Trail. She stated that they would create a staff complement to support the World Heritage Director and implement the World Heritage Work Plan. She noted that they would redirect two positions from the Center City Development & Operations Department and request one new position. She mentioned that they would continue and enhance the events and programming at the Mission Marquee and Spanish Governor's Palace. She stated that additional budget requests for the World Heritage Buffer Area would be included in the FY 2017 Infrastructure Maintenance Program and 2017 Bond Program.

Edward Benavides presented information on the Tricentennial Commission and highlighted programming activities included in the Proposed Budget. He stated that of the \$12 Million for Arts & Culture, History & Education, Community Service, and the Commemorative Week; \$3 Million would be funded by the City of San Antonio, \$3 Million from Bexar County, and \$6 Million by the Private Sector. He noted that staff recommended that the

City's \$3 Million be funded from the Hotel Occupancy Tax (HOT) over two years.

Mr. Benavides spoke of the Operating Budget totaling \$950,000 noting that \$270,000 would be used for Marketing & Branding and \$680,000 would be used to fund 7 Positions. He outlined Funding Alternatives for the Operating Budget: 1) Alternative A-\$700,000 from Arts Funding and \$250,000 from HOT Revenue; 2) Alternative B-\$475,000 from Arts Funding and \$475,000 from HOT Revenue; and 3) Alternative C-\$0 from Arts Funding and \$475,000 HOT Revenue.

Doug Melnick spoke of the Air Quality Cost of Non-Attainment. He outlined the Metropolitan San Antonio (MSA) Contribution to the Ozone by Source Category in 2018. He highlighted the 2015 Ozone Standard Adoption and Implementation Timeline noting that the Environmental Protection Agency would determine Attainment or Non-Attainment by October 1, 2017. He noted that State Implementation Plan Elements for Non-Attainment Areas would be due October 1, 2020. He mentioned Economic Costs of Non-Attainment and the Economic Health Impact. He stated that staff recommended that the City of San Antonio assess the economic value of air quality change using both "Cost of Illness" and "Willingness to Pay" Metrics. He requested that they consider funding a Public Health Impact Study of Non-Attainment.

Mr. Gonima asked the City Council for their feedback on Delegate Agency Funding and Youth Programs.

Councilmember Medina asked if staff was tracking students from the Ambassador Program. Ms. Woosley replied that they performed minimal follow up but did not have a formal, long-term tracking process.

Councilmember Nirenberg asked if they were moving forward with term limits for Delegate Agencies. Ms. Woosley replied that they were not. Councilmember Nirenberg expressed concern with the funding being removed from the Community Safety Net Category and asked that it be reconsidered.

Councilmember Gallagher stated that they should not send the message that Delegate Agencies will always be funded and that they should not depend solely on the City for funding. He asked of ADA Compliance for the Visually Impaired at Senior Centers. Ms. Woosley stated that they would address issues with the Visually Impaired on a case-by-case basis.

Mayor Taylor stated that she would like to see a link with My Brother's Keeper in relation to Delegate Agencies and Youth Programs. She stated that Non-Profits perform great work

in helping At-Risk Families but could not continue to make the same investments each year. She noted that they needed to address poverty issues and that she was supportive of the Investment Categories as they were currently allocated.

Councilmember Gonzales stated that she did not support term limits for Delegate Agencies and requested the number of employees and participants served by each agency.

Councilmember Viagran asked of funding for Haven for Hope. Ms. Woosley replied that they were included within the Community Safety Net Category. Councilmember Viagran asked of agencies that serve victims of Domestic Violence. Ms. Woosley stated that they were also included within the Community Safety Net Category. Councilmember Viagran stated that she was supportive of Alternative C to focus on the evaluation and performance of agencies. She asked that they include Anti-Bullying and Teen Dating Violence within Youth Program Funding.

Councilmember Warrick stated that he was not supportive of term limits for Delegate Agencies but recommended mentoring of new agencies and smaller non-profits. He added that he was also supportive of My Brother's Keeper and Workforce Development.

Councilmember Krier asked of the total number of Delegate Agencies. Ms. Woosley noted that the City funded 65 Delegate Agencies. Councilmember Krier asked how many of the agencies had been de-funded in the last 10 years. Ms. Woosley estimated that 20 had been de-funded but would provide the exact number to the City Council. Councilmember Krier stated that he was supportive of funding limits for Delegate Agencies and noted concerns that new agencies were not being funded. He added that he was supportive of the Investment Categories as they were currently allocated.

Councilmember Treviño noted that more could be done with regard to Senior Services and Youth Programs. He stated that there was not a finish line and that he was not supportive of term limits for Delegate Agencies.

Councilmember Saldaña stated that he was supportive of Alternative C to address time limits through priority setting and the evaluation process. He noted concerns with the decrease to the Community Safety Net Category.

Mr. Gonima asked the City Council for their feedback on Animal Care Services.

Councilmember Warrick asked of the reduction to the Stray Animal Population. Mr. Urrutia replied that they could impound more animals but it would have a negative effective on the Live Release Rate due to increased euthanasia. Councilmember Warrick expressed

concern with the large stray animal population in lower income communities.

Councilmember Viagran spoke of the importance of continuing outreach and education to the community. She stated that there should be more enforcement of breeders and those that sell animals on street corners and parking lots. She added that they should also look at transporting more animals to other locations.

Councilmember Gonzales stated that they were on the right path and recommended continuing current efforts. She noted that she had seen a reduction in the stray animal population in her District.

Mayor Taylor stated that the stray animal population in District 2 was a challenge and that they should take a closer look at education. She noted that it was a people problem not an animal problem, and they should focus more aggressively on education and enforcement.

Councilmember Saldaña reiterated the importance of education and outreach and asked if certain Council Districts had a Dedicated Animal Care Officer. Mr. Urrutia confirmed that was correct noting that they were targeted within Districts that had a high stray animal population. Councilmember Saldaña requested a dedicated Animal Care Officer as well as funding for ACS Marketing Efforts.

Councilmember Medina concurred with all regarding the importance of education and stated that they were on the right path.

### **RECESSED**

Mayor Taylor recessed the meeting at 3:40 pm for a break.

### **RECONVENED**

Mayor Taylor reconvened the meeting at 3:55 pm.

Mr. Gonima asked the City Council for their feedback on the World Heritage and Tricentennial Offices.

Councilmember Viagran stated that she was pleased with the World Heritage Incentive Fund that would assist legacy businesses and asked that they look at assisting legacy homeowners as well. She expressed support for the additional position requested for the World Heritage Office and asked staff to identify potential green space within the Bond Program. She asked of the role of the Tricentennial Commissioners. Mr. Benavides stated that there were 19 Commissioners that provide guidance to staff regarding the overall vision of the Tricentennial Celebration. He noted that they all served on one of the seven working

committees. Councilmember Viagran asked of the seven positions for the Tricentennial Office. Mr. Benavides outlined the duties of the six filled positions and noted that there was one vacancy for an Event and Marketing Manager.

Councilmember Medina asked of the City's investment on World Heritage thus far. Mrs. Houston replied that FY 2016 included \$900,000 for World Heritage. Councilmember Medina asked how San Antonio fared compared to other World Heritage Sites. Mrs. Houston stated that they were leading the effort in the United States and hoped to be a Best Practice for others. Councilmember Medina asked of the staffing for the Tricentennial Office. Mr. Benavides stated that they had seven positions totaling \$600,000 and the remaining budget was for Marketing and Branding.

Councilmember Lopez stated that he had just returned from the Canary Islands and they were very interested in participating in the Tricentennial Celebration. He asked of the potential contributions/exchange with the Canary Islands. Mr. Benavides replied that there would be opportunities for them to contribute and would coordinate with them. He noted that they had indicated a preliminary budget of \$50,000 that they could offer.

Councilmember Gonzales stated that she was supportive of allocating the proper funds for the Tricentennial Office but was concerned with taking funds from the Arts Agencies. Ms. Houston outlined the three alternatives noting that Alternative C would not take any funds from the Arts. Ms. Villagomez further explained the Hotel Occupancy Tax (HOT) allocations and how they could be used.

Councilmember Nirenberg asked of the status of Fundraising Efforts for the Tricentennial Celebration. Mr. Benavides stated that it would be a public/private partnership and they were working with Mayor Taylor and Judge Wolff to create a Fundraising Committee charged with assisting to secure sponsorships. He noted that he and other staff had been meeting with various corporations to solicit financial support. Councilmember Nirenberg expressed concern with the large amount that they needed to fundraise in a very short time. He requested that regular updates be provided to the City Council.

Councilmember Treviño stated that he did not support taking funding from the Arts to fund the Tricentennial Celebration. He asked what the City Council could do to assist with fundraising efforts. Mr. Benavides stated that they could work with Businesses and Corporations within each Council District to solicit funds.

Councilmember Krier asked how many Arts Agencies were funded. Mrs. Houston replied that there were 48 Arts Agencies. Councilmember Krier noted that funding Arts Agencies was not a core function of the city and stated that he would like to see how many cities in



the last 10 years have survived the loss of their Symphony.

Mr. Gonima asked the City Council for their feedback on Air Quality.

Councilmember Treviño referenced a Roof Project that could help Sustainability Efforts. Mr. Melnick stated that the Sustainability Plan highlighted a strategy regarding moving forward with Cool Roof Pilot Programs. He noted that they were also working on High Performance Building Standards with the development community. Councilmember Nirenberg expressed support for Air Quality Initiatives and the Cost of Non-Attainment Study. Councilmember Lopez asked of the costs related to Anti-Idling Initiatives. Mr. Melnick replied that they had looked at performing a Cost of Non-Attainment Study that would cost \$75,000-100,000. Councilmember Lopez expressed support for same.

### **OTHER POLICY ISSUES**

Jose De La Cruz presented information on Smart Cities noting that a Smart City uses information and communication technology to enhance its livability, workability, and sustainability. He provided a Smart City Timeline and stated that the Clinton Global Foundation had challenged Cisco to make cities more sustainable in 2005. He noted that from 2008-2012, IBM launched the Smarter Planet Program and Smarter Cities Program and Cisco launched the Smart+Connected Communities Program. Additionally, the Smart Cities Council was formed. Mr. De La Cruz stated that from 2015 to present, The White House announced a Smart City Initiative and Smart City Efforts have expanded across the United States.

Mr. De La Cruz stated that the purpose of Smart Cities was for Competitiveness, Maintaining Technology Capabilities, and addressing Population Growth. He highlighted City of San Antonio Projects to include LED Streetlights, Municipal Building Retrofit, Court Kiosks, ShotSpotter, and OpenGov. He reported that Google Fiber and AT&T were in backhaul construction and once completed; will begin connecting neighborhoods. He stated that staff recommended that they use SA Tomorrow as a guideline for Transportation, Sustainability, and Connected Living. He added that there was an option to use SA Tomorrow Regional Centers as potential Pilot Areas.

Rene Dominguez presented information on Economic and Workforce Development. He spoke of SA Works noting that they were charged with the development of an industry-led, demand-driven, collective impact model that ties together: 1) Targeted Industry Gaps; 2) K-16+ Alignment; and 3) Connecting the Underserved. He provided an overview of the Delegate Agencies receiving Workforce Development Funding and the number of participants they are serving. He highlighted the Interlocal Agreement with Alamo Colleges and stated that they provided education and training through the Alamo Academies within

five disciplines: 1) Aerospace; 2) IT & Security; 3) Advanced Technology & Manufacturing; 4) Health Professions; and 5) Heavy Equipment.

Mr. Dominguez provided an overview of Economic Development Incentives. He stated that a Tax Abatement acted as the overarching Incentive Policy for all other Economic Development Department (EDD) Incentives. He noted that Tax Abatements focused on competing for Targeted Industry Jobs and Investment, ensuring wage standards to raise the household income, and Target Area Redevelopment. He indicated that by State Mandate, the guidelines must be reauthorized by the City Council every two years. He added that the next update will occur in December and include Living Wage and All-Industry Wage Adjustments.

Mr. Dominguez stated that the Economic Development Incentive Fund (EDIF) totaled \$1.7 Million and provided incentives in the form of Economic Development Grants and/or Loans with a focus on High-Wage Jobs and Investment. He spoke of the \$500,000 provided through the San Antonio Economic Development Corporation (SAEDC) to support the development and/or attraction of ventures and startups developing new technologies and products to create high-wage jobs. He noted that the Center City Housing Incentive Policy (CCHIP) was adopted in 2012 to stimulate High-Density Center City Housing Development.

Mr. Gonima asked the City Council for their feedback on Smart Cities and Economic and Workforce Development.

Councilmember Viagran stated that she was supportive of the Gigabit Community Initiative but noted that it needed to be affordable and accessible to everyone throughout the city. She requested that a Wi-Fi Component be included within Parks Projects in the Bond Program. Mr. Miller spoke of Google Fiber and the Gigabit Community Initiative. He stated that they worked closely with the Parks Department on potential Wi-Fi and Connectivity Investments when possible. Councilmember Viagran asked of incentives that could be provided within the Activity Centers identified in SA Tomorrow. Mrs. Houston stated that two of the Activity Centers were located within the CCHIP and four of the Activity Centers were located within the Incentive Fund. She noted that they were working on determining incentives for each of the Activity Centers.

Councilmember Lopez spoke of Smart City Initiatives and asked that staff include funding in the FY 2017 Budget for Smart City Technologies.

Councilmember Warrick asked if there would be additional funding for ShotSpotter next year. Mrs. Sculley stated that they would have to evaluate the program and could add funds

through a Mid-Year Adjustment or the use of Contingency Funds. Councilmember Warrick asked if Workforce Development Programs were focused on zip codes of greatest need. Mr. Dominguez stated that they were addressing those with greatest need but did not know if it was based on zip codes. Councilmember Warrick requested that the data be tracked by zip code.

Councilmember Krier asked of the shift to utilizing programs such as the Alamo Academies and Project Quest as well as other Best Practices in Workforce Development. Mr. Dominguez stated that they were seeing a greater use of specific training for Targeted Industries.

Councilmember Treviño noted that lighting was very important to Architectural Design and expressed concern with the great amount of LED Lights that would be added to the Downtown Area. He stated that more lighting was not always the best approach. Mrs. Sculley stated that they were not changing Architectural Design and implementing a project approved by the City Council a few years ago to improve safety and increase efficiency. Councilmember Treviño requested that they pause the 1,500 Light Implementation Project in the Downtown Area. Mayor Taylor recommended that further discussion occur with herself, Councilmember Treviño, and Mrs. Sculley.

Councilmember Gonzales stated that she did not support pausing the Light Implementation Project noting the great need for additional lighting. She noted that she also did not support the reduction of the CCHIP Area.

### **GOAL SETTING REVIEW**

Mr. Gonima presented the following Consensus Items:

A) Continue financial policies; B) Increase streets funding from \$50 Million to \$64 Million; C) Increase sidewalks from \$5 Million to \$15 Million and/or augment with Bond Program; D) Continue ADA efforts, evaluate expanding Senior Activities and Equipment for the Visually Impaired at City Senior Centers; E) Continue to support Lone Star Rail; F) Additional Police Officers and Firefighters; maintain Public Safety under 66% of the General Fund; G) Support current Delegate Agency Funding Allocation Survey Results; H) Increase Youth Programming including My Brother's Keeper, Anti-Bullying, and Teen Dating Violence; I) Increase funding to Animal Care Services for Education, Outreach, Marketing, Enforcement, and Neighborhood Sweeps in high need areas; J) No term limits on Delegate Agency Funding; K) Support World Heritage Incentive Fund; L) Continue to explore funding alternatives for Tricentennial; M) Support for Cost of Non-Attainment Study; N) Support Smart Cities Initiative, Wi-Fi at Parks, Street Lighting, Gun ShotSpotter;

O) Continue current Workforce Development and Economic Development Incentive Programs; P) Legislative Threats to Revenues

Mr. Gonima asked the City Councilmembers to review and concur with the Consensus Items to be utilized as a guide by City Staff in the development of the FY 2017 Budget. He noted that concurrence did not imply an affirmative vote or agreement with any specific recommendation. The Councilmembers concurred with the Consensus Items.

Mr. Gonima outlined the items that needed additional discussion:

A. Develop alternatives to increase VIA's Funding

Councilmember Nirenberg stated that they should let the ATD Ad Hoc Committee make their recommendations and continue to pursue Legislative Options in the future. Councilmember Saldaña stated that the recommendation of the ATD would not have an impact on the FY 2017 Budget. Councilmember Lopez stated that the expectation was that funds would be shifted to VIA. Councilmember Viagran expressed concern with the expectation that funds would be shifted to VIA and stated that she would like to have more discussion on same.

B. Develop Entry Wage Scenarios to \$15

Councilmembers Gallagher and Saldaña stated that they were supportive of continuing to study the issue. Councilmember Lopez stated that he would like to see the implications of implementing the \$15 Entry Wage. Councilmember Nirenberg stated that he needed more information to make a decision. Mayor Taylor stated that she was supportive of continuing to study the issue but would like to take a broader look at additional options for employees. She added that she would like for the study to cover more than just a financial perspective.

C. Current Street Light Program

Councilmember Viagran stated that she was not supportive of pausing the Street Light Program. Councilmember Gallagher asked of the area that Councilmember Treviño wanted to pause. Councilmember Treviño confirmed that he only recommending pausing the program in the Downtown Area. Councilmember Gonzales expressed concern with any delay in the Street Light Program which could affect other Smart City Initiatives. She asked to be included in the discussion with Mayor Taylor, Councilmember Treviño, and Mrs. Sculley. Councilmember Lopez stated that he was supportive of pausing the Street Light Implementation in the Downtown Area as there could be other Smart City Opportunities identified. Councilmember Nirenberg asked if they were required to take Council Action to

delay the Street Light Implementation. Mr. Gorzell replied that the program was approved several years ago and that the action taken last week was to approve the LED Rates. Mayor Taylor confirmed that they would meet to discuss further.

Mr. Gonima thanked everyone for their input and stated that the information had provided insight to staff on Council Priorities. Mayor Taylor thanked everyone for their engagement throughout the day.

### **EXECUTIVE SESSION**

The Executive Session was not held.

- A. Deliberations regarding economic development negotiations and discuss related legal issues pursuant to Texas Government Code Sections 551.087 (economic development) and 551.071 (consultation with attorney).
- B. Deliberate the purchase, exchange, lease or value of real property and discuss related legal issues pursuant to Texas Government Code Sections 551.072 (real property) and 551.071 (consultation with attorney).
- C. Discuss legal issues related to collective bargaining pursuant to Texas Government Code Section 551.071 (consultation with attorney).

### **ADJOURNMENT**

There being no further discussion, Mayor Taylor adjourned the meeting at 5:55 pm.

APPROVED

IVY R. TAYLOR  
MAYOR

ATTEST:

LETICIA M. VACEK, TRMC/CMC/MMC  
CITY CLERK