

### MEMORANDUM

To:	Workforce Solutions Alamo Board
From:	George Hempe, CEO
Presented by:	George Hempe, CEO
Regarding:	Annual Budget Approval

**SUMMARY:** The board staff prepares a budget based on assumption of planned allocation from Texas Workforce Commission and anticipated carryover funds from existing contracts.

The Source of funds outlines the method to finance, the budget, and then the use of funds is based in the following sections:

- Board Administration or Corporate Budget
- Facilities Budget Rent and support of the facilities and other items to support the contractor staff, software, supplies and equipment.
- Special Projects- Rapid Response, Child Care Attendance, and Workforce Initiatives.
- Contractor Budget, primarily Adult Contractor, Youth Contractor and Childcare contractor.

## **STAFF RECOMMENDATION:**

Discussion and Possible Action to approve the Annual Budget for the period of October 1, 2018 to September 30, 2019. The budget will be amended after final allocation and close-out of Fiscal Year 10/01/2017-09/30/2018, expected to bring realignment in December 2018. The child care carryover amount is unknown at this time.

## **STRATEGIC OBJECTIVE:**

The adoption of the budget provides direction and authority to implement a plan for delivery of services. The core process for expenditure control and strategic allocation of resources for the entity. Provides structure for guidance.

- Planning
- Coordination
- Resource Allocations
- Performance Review

# **Board Budget**

# Listed below are the major changes in Fiscal Year 2018-2019, as compared to the Original Budget for FY 2017-2018.

	FY 2018-	FY 2017-2018	Comments
	2019	Original	
		Budget	
FTE		2	Eliminated five positions: 2 Monitors, 1 Fraud
			Investigator, 1 Deputy Director, and 1 Purchaser
			Changes include four positions: Add 2
			Navigators (Grant funded positions), 1 Business
			Service, and 1 Chief of staff for this fiscal year
	39	40	Net Change: One less position
		<b>Salary Schedule</b>	Reconciliation
<b>Base Salary</b>			
FY 2017-2018	\$2,394,233	\$2,394,233	
Decrease 5FTEs	(304,362)		
Increase 4FTEs	249,000		
Adjustment			Adjustment includes new staff at higher pay scale
			due to experience and paying market salary, plus
			adjustment to current staff for additional work
			load and adjustments and two additional grant
	<u>132,534</u>		funded Navigator positions.
<b>Base Salary</b>	\$2,471,405		
COLA	75,545		Potential Cost of living increase to staff - 3.5%
Merit	38,000		Increase includes CEO and revisit some positions
РТО	75,000	89,418	Paid leave accrual or adjustments
<b>Total Salary</b>	\$2,659,951	\$2,483,651	Increase \$176,300 - 7%
Personnel			Increase \$294,707
including fringes			Increase to wages, health insurance, and staff
& Travel	\$3,580,735	\$3,286,028	travel of 9% increase.

**Personne**l reflects the following changes

## Facility reflects the following changes.

	2018-2019	2017-2018 Original Budget	Comments
Budget			Increase \$77,048
Rent			Items that were under budget last year:
			Rent based amount \$315,075
			Parking \$49,215
			Alarm and other \$35,000
	\$400,000	\$322,952	Increase of 24%

## **Profession Services reflects** the following changes

	FY 2018-2019	FY 2017-2018 Original Budget	Comments
Budget			Increase \$300,000
Monitoring			Changes to staffing and have outsource program
	\$400,000	\$100,000	monitoring.

## **Overall Budget**

	FY 2018-2019	FY 2017-2018 Original Budget	Comments
Board			Increase \$662,355
Budget			Changes to staffing and have outsource program
_	\$5,002,735	\$ 4,340,380	monitoring

# **Facility Budget**

# Listed below is the major changes in the Facility Budget.

With the addition of Texas Workforce Commission Vocational Rehabilitation staff, WSA has both a housing need, and the additional resources to open a new space. We maintain five (5) centers in San Antonio and eleven (11) centers in the adjacent counties. This year we are looking to realign staffing and procure additional space for when the Hillcrest lease expire to bring in TWC VR staff to that location in mid July 2019.

We have several rural offices that have TWC VR staff and currently in the process of developing a plan to move additional TWC VR staff into several centers in the Urban.

	2018-2019	2017-2018	Comments
		Original Budget	
Reserve			Increase of \$1,517,854
Facility			Potential Move from South Flores \$428,458
			Move E. Houston office to EETC \$311,206
	\$1,535,441	\$50,830	Move new office Hillcrest \$795,746.00

# <u>Reserve</u>

	2018-2019	2017-2018 Original Budget	Comments
Reserve			Increase of \$1,141,593
	\$2,096,743	\$955,150	Estimate childcare carryover budget

# **Contractors**

	2018-2019	2017-2018 Original Budget	Comments
Budget			Increase of \$19,181,986
	\$83,722,987	\$64,541,001	The majority is childcare funds - \$18.9 million

ATTACHMENTS: Budged and Allocations Method of Finance Proposed Budget Org. Chart

#### WORKFORCE SOLUTIONS ALAMO BUDGET & ALLOCATIONS OCTOBER 01, 2018- SEPTEMBER 30, 2019

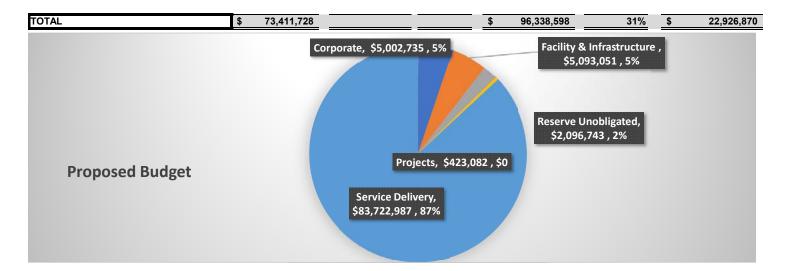
		REVENUE			EXPENDITURES					
FUNDING SOURCE	CARRYOVER	ALLOCATIONS	ANNUAL BUDGET 2018 - 2019	BOARD BUDGET	FACILITIES	PROJECTS	CONTRACTORS	RESERVED- UNOBLIGATED		
WIOA ADULT	871,734	3,476,239	4,347,973	652,731	580,442		3,114,801	(0)		
WIOA DISLOCATED	48,409	3,360,174	3,408,583	652,731	549,892		2,205,960	0		
WIOA YOUTH	58,190	3,956,231	4,014,421	777,322	679,859		2,482,239	75,000		
WIOA RAPID RESPONSE		59,326	59,326	-		59,326		-		
TANF		5,547,913	5,547,913	848,723	947,036		3,752,154	(0)		
SNAP E&T		1,073,671	1,073,671	252,009	274,946		546,716	0		
NON CUSTODIAL PARENT		414,028	414,028	5,000	22,780		386,248	(0)		
CHILD CARE CCF\CCM	2,200,000	60,583,349	62,783,349	1,178,384	527,752		59,055,749	2,021,464		
CHILD CARE CCP		10,384,725	10,384,725	403,000			9,981,725	-		
TRADE ACT SERVICES	50,000	400,000	450,000	7,500	10,000		432,500	-		
EMPLOYMENT SERVICES	45,653	602,387	648,040	12,000	636,040			(0)		
RESOURCE ADMIN GRANT		11,081	11,081	-	10,802		-	279		
VETERANS EMPLOYMENT SERVICE		233,460	233,460	5,836	227,624			-		
CHILD CARE ATTENDANCE AUTOMATION		282,761	282,761			282,761	-	-		
CCQ QUALITY		1,236,395	1,236,395	7,500	64,000		1,164,895	-		
WORKFORCE COMMISSION INITIATIVES		97,390	97,390	-	16,395	80,995		-		
EXTERNSHIP FOR TEACHERS			-	-				-		
VR Summer Earn and Navigator	800,000	-	800,000	200,000			600,000	-		
VR Co-location Share		545,482	545,482		545,482			-		
TOTAL	\$ 4,073,986	\$ 92,264,612	\$ 96,338,598	\$ 5,002,735	\$ 5,093,051	\$ 423,082	\$ 83,722,987	\$ 2,096,743		

#### Workforce Solutions Alamo Board Fiscal Year October 1, 2018 - September 30, 2019 Budget

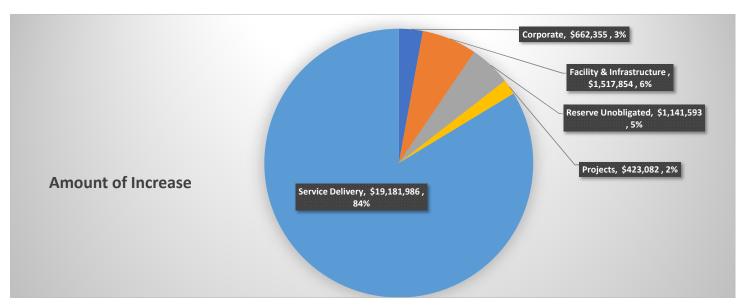
	A Annual Budget 2017-2018		Annual Projected Budget Oct 1 to Sept 18		С		D <b>Proposed</b>	(D- A) /A		D - A
					% Expensed	Annual Budget 2018-2019		Percentage Change		Dollar Change
					<u>_</u>			<u> </u>		0
PERSONNEL										
Salaries/Wages	\$	2,483,651	\$	2,437,361	98%	\$	2,659,951	7%	\$	176,300
Fringe Benefits		725,377		683,160	94%		820,784	13%		95,407
Staff Travel		52,000		64,475	124%		70,000	35%		18,000
Staff Training/Development	_	25,000	_	21,416	86%	_	30,000	20%	-	5,000
PERSONNEL SUBTOTAL:	\$	3,286,028	\$	3,206,412	98%	\$	3,580,735	9%	\$	294,707
FACILITY	T									
Rent	\$	322,952	\$	399,048	124%	\$	400,000	24%	\$	77,048
Building Out/Moving Expenses	Ψ	522,552	Ψ	555,040	12470	Ψ \$	+00,000	2470	Ψ	77,040
FACILITY SUBTOTAL:	\$	322,952	\$	399,048	124%	\$	400,000	24%	\$	77,048
		<u>,</u>		,			<u> </u>			<u>,</u>
EQUIPMENT/RELATED COSTS	I									
Equipment Purchases	\$	45,000	\$	45,000	100%	\$	30,000	-33%	\$	(15,000)
Equipment Rental		12,500		16,718	134%		16,000	28%		3,500
Repair & Maintenance-Equipment		2,000		-	0%		2,000	0%		-
Software Licenses		14,000		3,422	24%		10,000	-29%		(4,000)
Software Maintenance & Support		25,000	_	25,934	104%		30,000	20%		5,000
EQUIPMENT/RELATED COSTS SUBTOTAL:	\$	98,500	\$	91,074	92%	\$	88,000	-11%	\$	(10,500)
GENERAL OFFICE EXPENSES	T									
Communications	\$	25,000	\$	54,188	217%	\$	55,000	120%	\$	30,000
Advertising	Ψ	3,000	Ψ	-	0%	Ψ	5,000	67%	Ψ	2,000
Insurance		75,000		76,238	102%		75,000	0%		-
Office Supplies		24,000		11,841	49%		24,000	0%		-
Postage/Shipping/Other		4,000		2,292	57%		4,000	0%		-
Printing, Binding & Reproduction		5,500		1,314	24%		5,500	0%		-
Publications & Subscriptions		5,500		3,079	56%		5,500	0%		-
Dues		18,000		29,263	163%		25,000	39%		7,000
Storage		6,500		8,000	123%		8,000	23%		1,500
Marketing (External)		73,500		30,000	41%		50,000	-32%		(23,500)
Miscellaneous Costs	•	10,000	¢	1,800	18%	•	10,000	0%	•	
GENERAL OFFICE EXP SUBTOTAL:	\$	250,000	\$	218,015	87%	\$	267,000	7%	\$	17,000
PROFESSIONAL SERVICES	T									
Legal-General Corporate Matters	\$	60,000	\$	60,000	100%	\$	65,000	8%	\$	5,000
Legal-Other Corporate Matters		60,000		50,000	83%	•	60,000	0%		-
Audit		80,000		78,000	98%		80,000	0%		-
Monitoring (Contractor)		100,000		141,000	141%		400,000	300%		300,000
Professional Services		47,900		4,000	8%		32,000	-33%		(15,900)
Payroll Fees		16,000		18,272	114%		-	-100%		(16,000)
PROFESSIONAL SERVICES SUBTOTAL	\$	363,900	\$	351,272	97%	\$	637,000	75%	\$	273,100
BOARD EXPENSES	T									
Board Member Travel	\$	8,000	\$	8,000	100%	\$	8,000	0%	\$	-
Board Member Training/Development	*	7,000	·	7,000	100%	Ŧ	7,000	0%	*	-
Board Meetings/Misc.		4,000		15,000	375%		15,000	275%		11,000
BOARD EXPENSES SUBTOTAL	\$	19,000	\$	30,000	158%	\$	30,000	58%	\$	11,000
		_			_		_	_		
TOTAL WSA CORPORATE BUDGET	\$	4,340,380	\$	4,295,822	99%	\$	5,002,735	15%	\$	662,355
	Ψ	4,040,000	Ψ	4,200,022	5578	Ψ	0,002,700	1078	Ψ	002,000

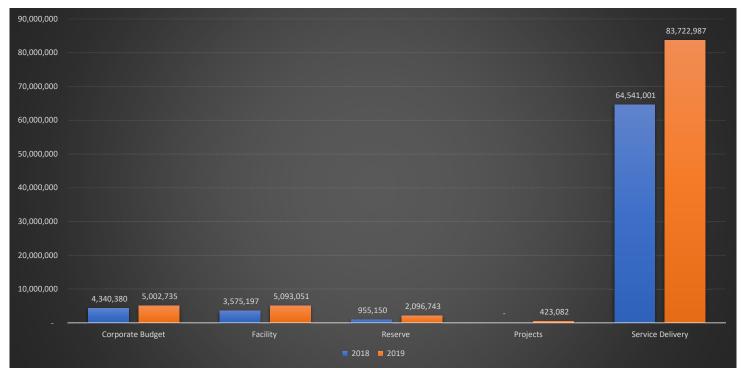
#### Workforce Solutions Alamo Board Fiscal Year October 1, 2018 - September 30, 2019 Budget

				Buaget						
SUMMARY:										
Personnel	\$	3,286,028	\$	3,206,412	98%	\$	3,580,735	9%	\$	294,707
Facility		322,952		399,048	124%		400,000	24%		77,048
Equipment/Related Costs		98,500		91,074	92%		88,000	-11%		(10,500)
General Office Expenses		250,000		218,015	87%		267,000	7%		17,000
Professional Services		363,900		351,272	97%		637,000	75%		273,100
Board Expenses		19,000		30,000	158%		30,000	58%		11,000
TOTAL WSA CORPORATE BUDGET	\$	4,340,380	\$	4,295,822	99%	\$	5,002,735	15%	\$	662,355
FACILITY & INFRASTRUCTURE BUDGET	I									
Facility Related Occupancy	\$	2,349,679				\$	2,348,485	0%	\$	(1,194)
Equipment Related		69,096					148,810	115%		79,714
Rental of Equipment		178,703					157,860	-12%		(20,843)
Software Related		296,522					549,417	85%		252,895
Communications		298,236					213,693	-28%		(84,542)
General Office		85,278					103,759	22%		18,481
Travel Mileage		26,406						-100%		(26,406)
Other		220,447					35,585	-84%		(184,862)
Reserve facility	_	50,830					1,535,441	2921%		1,484,612
OTAL FACILITY & INFRASTRUCTURE BUDGET	\$	3,575,197			0%	\$	5,093,051	42%	\$	1,517,854
RESERVE UNOBLIGATED	\$	955,150				\$	2,096,743	120%	\$	1,141,593
PROJECTS						\$	423,082		\$	423,082
SERVICE DELIVERY BUDGET	T									
WIOA ADULT	\$	2,509,089				\$	3,114,801	24%	\$	605,712
WIOA DISLOCATED		2,415,215				•	2,205,960	-9%	•	(209,255)
WIOA YOUTH		2,670,688					2,482,239	-7%		(188,449)
WIOA RAPID RESPONSE		51,824					, - ,	-100%		(51,824)
TANF		3,484,017					3,752,154	8%		268,137
SNAP E&T		730,600					546,716	-25%		(183,884)
NON CUSTODIAL PARENT		407,058					386,248	-5%		(20,810)
CHILD CARE CCF\CCM		32,283,705					59,055,749	83%		26,772,044
CHILD CARE CCP\CCC		17,804,329					9,981,725	-44%		(7,822,604)
TRADE ACT SERVICES		382,036					432,500	13%		50,464
CHILD CARE ATTENDANCE AUTOMATION		282,761					_	-100%		(282,761)
CCQ QUALITY		1,178,962					1,164,895	-1%		(14,067)
EXTERNSHIP FOR TEACHERS		238,568					-			(238,568)
AEL SITE BASED LEADERSHIP		- ,					-			-
MILITARY FAMILY SUPPORT		102,149					-			(102,149)
VR Summer and Earn		, -					600,000			600,000
SERVICE DELIVERY BUDGET	\$	64,541,001	\$	-	0%	\$	83,722,987	30%	\$	19,181,986
			-			-			_	



#### Workforce Solutions Alamo Board Fiscal Year October 1, 2018 - September 30, 2019 Budget





#### WORKFORCE SOLUTIONS ALAMO Board Fiscal Year October 01, 2018 - September 30, 2019 Method of Finance

GRANT	STATUS	CARRYOVER	NEW FUNDS	ANNUAL BUDGET 2018-2019	PRIOR BUDGET 2017- 2019	DIFFERENCE
WIOA Adult	Active	-				
WIOA Adult	Active	181,126				
WIOA Adult	New 7/1/2018 est.	690,608	0.040.554			
WIOA Adult	New 10/1/2018 est.		3,012,554			
WIOA Adult		871,734	463,685 3,476,239	4,347,973	3,512,058	835,915
		0/1,/34	3,470,239	4,347,973	3,512,056	035,915
WIOA Dislocated	Active	_				
WIOA Dislocated	Active	-				
WIOA Dislocated	New 7/1/2018 est.	48,409				
WIOA Dislocated	New 10/1/2018 est.	,	2,959,764			
WIOA Dislocated			400,410			
		48,409	3,360,174	3,408,583	3,363,036	45,547
WIOA Youth	New 7/1/2018 est.	58,190				
WIOA Youth	Prorated 9/12		3,257,429			
WIOA Youth	New 7/1/2019 est.	50.400	698,802		0 70 / 70 /	
		58,190	3,956,231	4,014,421	3,724,734	289,687
WIOA Rapid Response			59,326	59,326	51,824	7,502
mon napiu Response			59,326	59,326	51,824	7,502
TANF	Active	-				L
TANF	New 10/1/2018 planning #	-	5,547,913	5,547,913	4,769,459	778,454
	now no inzono planning i		0,017,010	0,011,010	1,100,100	110,101
SNAP E&T ABAWD	New 10/1/2018 planning #	-	1,073,671	1,073,671	1,069,308	4,363
Non Custodial Parent	New 9/1/2018 planning #	-	414,028	414,028	448,798	(34,770)
Child Care CCF	Carryover	1,000,000				
Child Care CCF	New 10/1/2018 planning #		53,517,026			
Child Care Match	Carryover	1,200,000				
Child Care Match	New 10/1/2018 planning #	2 200 000	7,066,323	60 700 040	25 404 070	07 500 070
		2,200,000	60,583,349	62,783,349	35,184,079	27,599,270
Child Care CCP	New 9/1/2018 planning		9,585,900		-	
Child Care CCP	New 9/1/2019 planning		798,825			
		-	10,384,725	10,384,725	17,988,420	(7,603,695)
					,,	(1,000,000)
ТАА	Carryover	50,000	-	50,000		50,000
ТАА	New 10/1/2018	-	400,000	400,000	400,555	(555)
Employment Services	Active	45,653				
Employment Services	New 10/1/2018 planning #		602,387			
		45,653	602,387	648,040	601,653	46,387
			11.001	11.001	44.004	
Resource Admin Grant	New 10/1/2018 planning #		11,081	11,081	11,081	-
Veterans	New 10/1/2018 planning #		233,460	233,460	245,124	(11,664)
Veterails	New 10/1/2016 planning #		233,400	233,400	245,124	(11,004)
Child Care Attendance Autor	New 10/1/2018 planning #		282,761	282,761	282,761	-
			202,101	202,101	202,101	
CCQ Quality	New 10/1/2018 planning #		1,236,395	1,236,395	1,181,241	55,154
	······································		.,,	.,,	.,	
Workforce Commision Initiati	New 10/1/2018 planning #		97,390	97,390	220,447	(123,057)
Externship for Teachers	Unsure			-	250,000	(250,000)
Military Family Support	One time			-	108,149	(108,149)
3018VRS130 Navigator		200,000		200,000		200,000
3018VRS101 Summer Earn	& Learn	600,000	F 1 F 10-	600,000		600,000
3019VRS COR/Co-location			545,482	545,482		545,482
Total		\$ 4,073,986	\$ 92,264,612	\$ 96,338,598	\$ 73,412,727	\$ 22,925,871
			~ ~~,~~~,~IZ	+ 55,555,550		Ψ <b>--</b> , <b>--</b> , <b>-</b> , <b>-</b> , <b>-</b> , <b>-</b> , <b>-</b>