



FY 2021 Proposed Annual Operating Budget

May 19, 2020

| Dr. Sarah Baray

Pre-K 4 SA Budget Assumptions

BUDGET ASSUMPTIONS

Revenue

- We will experience a loss of \$4.2 million in sales tax revenue from FY20.

Board Retreat Feedback

- We will continue to preserve and expand partnerships with ISD's and CDC's, which the Board described as a top priority.
 - We will continue with existing models for partnering, and develop new mechanisms for engaging key stakeholders including ISD's, CDC's, educators, local and non-local policy leaders, research partners, and members of the community.

BUDGET ASSUMPTIONS

Education Centers

- We will continue to serve 2,000 students in the Education Centers, but instructional format may vary.
- We will continue to maintain key elements of the program:
 - Transportation services
 - Healthy meals
 - Extended day
 - High-quality instruction
 - Innovation

BUDGET ASSUMPTIONS

Family Engagement

- We will continue to have a model family engagement program in our four Education Centers.
 - Format and amount of services offered may vary given current constraints.

Professional Learning

- We will continue to provide high quality professional learning to improve Pre-K – 3 education throughout San Antonio.
 - We will serve as a provider for state-mandated Reading Academies.
 - We will provide support and help to improve quality of learning and care in CDC's.

BUDGET ASSUMPTIONS



Competitive Grants

- We will continue to support high quality early childhood education through competitive grant awards.
 - Grant awards will be aligned to NIEER standards of quality.
 - We will continue to support CDC's through the Shared Services Alliance.

Spreading Quality

- We will continue to measure the effects of the Pre-K 4 SA initiative.
- We will continue to build capacity at Gardendale Elementary as made possible by SB 1882 funding.

FY 2021 Proposed Budget

FY 2021 PROPOSED BUDGET

- Total Revenue = \$42.0 million
 - 12.5% decrease from FY 20 Estimate of \$48.0 million
- Total Appropriations = \$ 42.0 million
 - 4.7% decrease from FY 20 Estimate of \$44.0 million
- FY 2021 Fund Balance used for appropriations = \$3.9 million
- Fund Balance decreases to \$0.0
- Authorized positions = 431 (400 FT)
 - Same as FY 20
 - 20 positions are frozen until funding becomes available

FY 2021 PROPOSED BUDGET

FY 2021 REVENUE (IN MILLIONS)

Source of Revenue	FY 20 Estimate	FY 21 Proposed
Sales Tax	\$ 35,748,177	\$ 31,530,322
State/Local Match	3,300,505	4,309,248
USDA (Food)	828,495	1,482,021
Sliding Scale Tuition and other revenue	1,037,636	738,074
Fund Balance allocated	<u>3,161,836</u>	<u>3,952,517</u>
Total Revenue	\$ 44,076,649	\$ 42,012,182

FY 2021 PROPOSED BUDGET

FY 2021 APPROPRIATIONS (IN MILLIONS)



Program	FY 20 Estimate	FY 21 Proposed
Pre-K 4 SA Education Center Services	\$ 24,896,966	\$ 24,856,646
Transportation Services	566,745	500,000
Competitive Grants	3,628,936	3,260,406
Facilities, Leases, & Maintenance	6,465,483	6,820,408
Professional Learning and Program Innovation	1,545,003	1,232,214
Enrollment/Attendance Services	551,088	566,921
Public Relations/Marketing	998,320	732,583
Administration	1,569,487	1,445,947
Other*	<u>3,854,621</u>	<u>2,597,057</u>
Total Appropriations	\$ 44,076,649	\$ 42,012,182


*Other includes Municipal Elections, Program Assessment, Sales Tax Collection Fees and transfers.

FY 2021 Proposed Personnel Compliment

FY 2021 PROPOSED PERSONNEL COMPLIMENT

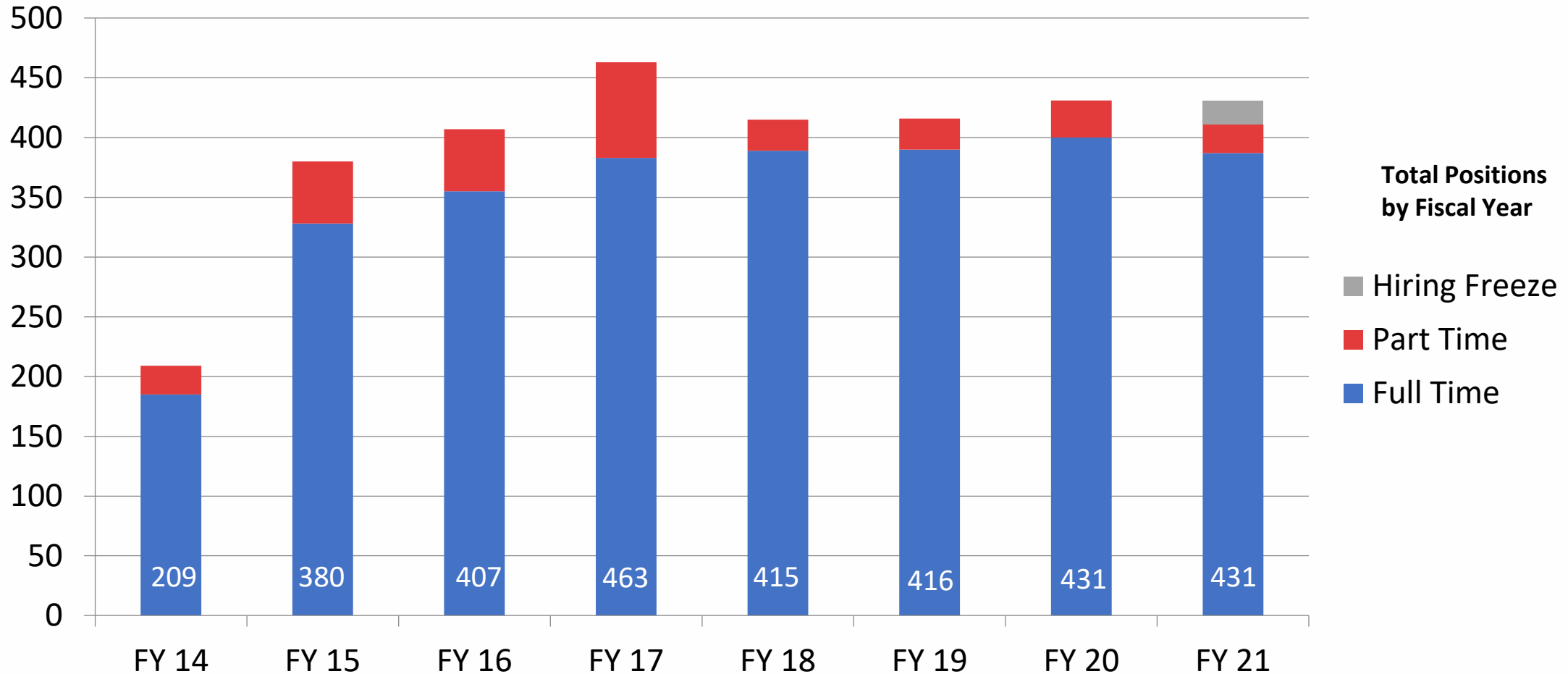
Program	FY 2020 Current	FY 2021 Proposed	FY 2021 Hiring Freeze
Education Centers (Full-Time)	324	324	-7
Education Centers (Part-Time)	31	31	-7
Facilities Maintenance	32	32	0
Professional Learning & Program Innovation	15	15	-5
Public Relations/Marketing	3	3	0
Enrollment/Attendance Services	6	6	0
Competitive Grants	5	5	0
Administration	<u>15</u>	<u>15</u>	<u>-1</u>
Total	431	431	-20

FY 2021 PROPOSED PERSONNEL COMPLIMENT



Personnel Summary by Program	FY 2020	FY 2021	Hiring Freeze	Position
Education Centers	104	100	-4	Master Teachers/Teachers
Education Centers	101	100	-1	Assistant Teachers
Education Centers	65	62	-2	FT Teacher's Aides
Education Centers	31	20	-7	PT Teacher's Aides
Professional Learning	12	7	-5	Professional Development Coaches
Administration	1	0	-1	Assistant to the Director
Total	314	289	-20	

FY 2021 PROPOSED PERSONNEL COMPLIMENT



8-year Program Financial Forecast

8-YEAR PROGRAM FINANCIAL FORECAST

IN MILLIONS

	Actual						Projected	
	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21
Beginning Balance	\$6.5	\$17.6	\$19.6	\$19.9	\$13.8	\$8.7	\$7.1	\$3.9
Revenues	32.6	37.0	38.5	40.2	42.0	44.1	40.9	38.1
Expenditures	<u>21.5</u>	<u>35.0</u>	<u>38.2</u>	<u>46.3</u>	<u>47.1</u>	<u>45.7</u>	<u>44.1</u>	<u>42.0</u>
Ending Balance	\$17.6	\$19.6	\$19.9	\$13.8	\$8.7	\$7.1	\$3.9	\$0.0

*FY 2021 contains 12 months of sales tax revenue

UPDATES FROM WORK SESSION

- Unfroze 5 Teacher Aide positions
- April Sales Tax – actuals came in higher than projected

Sales Tax Comparison		
April Board Meeting	May Board Meeting	Variance
\$34,449,238	\$35,748,177	\$1,298,939

- COVID-19 – Journal entry completed to move personnel expenses related to COVID-19/food Distributions out of Pre-K 4 SA pending federal reimbursement
 - \$440K through 5.3.2020

RECOMMENDATION

- Staff recommends the Board approve the Pre-K 4 SA Fiscal Year 2021 Annual Operating Budget, appropriation of funds, and Personnel Complement.

Questions

NEXT STEPS

- City Council “A” Session; Budget Approval: June 4, 2020