

City of San Antonio

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Ordinance

In control: Audit and Accountability Committee

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Title: AU19-028 Audit of TCI Infrastructure Management Plan

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Attachments: 1. AU19-028 Audit of TCI Infrastructure Management Program

Date Ver. Action By Action Result

AUDIT COMMITTEE SUMMARY September 17, 2019 Audit of TCI Infrastructure Management Program

Report Issued July 31, 2019

Audit Objective

Determine if projects included in the TCI Infrastructure Management Program are completed in accordance with the timeline and project scope described in the plan.

Background

The City's Infrastructure Management Program (IMP) is a five-year rolling program, which focuses on maintenance of San Antonio's infrastructure and provides the City with a structured program schedule.

The IMP is executed through the use of in-house City forces and contracts procured. The goal of the IMP is to provide the best possible maintenance for the City. The budget adoption history of the IMP for fiscal years 2018 and 2019 consisted of \$115.9 million and \$132 million respectively.

Audit Scope & Methodology

The audit scope included project management efforts related to the Infrastructure Management Program for fiscal years 2017 and 2018. We compared the council approved plans to the implemented plans to determine if projects were implemented accordingly. We verified invoiced quantities and amounts for projects were submitted in accordance with approved contract values. We reviewed projects to determine if they were thoroughly monitored and inspected. Additionally, we reviewed pay application request and approval process to determine if roles were appropriately segregated.

Audit Conclusions

Projects included in the TCI Infrastructure Management Program were completed in accordance with the plan. TCI established processes for the development, implementation and monitoring of IMP projects. Additionally,

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TCI accurately issued payments in accordance with approved vendor contracts.

However, there are opportunities to strengthen controls associated with performing and documenting project inspections. Additionally, we identified improper segregation of duties for the management and oversight for the Natural Creekway Debris Removal Program within the IMP.

TCI Management agreed with the audit findings and has developed positive action plans to address them.