

# City of San Antonio

# Agenda Memorandum

File Number: 20-5018

Agenda Item Number: 23.

**Agenda Date:** 12/3/2020

In Control: City Council A Session

## **DEPARTMENT:**

Neighborhood and Housing Services Department

#### **DEPARTMENT HEAD:**

Verónica R. Soto, FAICP, Neighborhood and Housing Services Department Director

#### **COUNCIL DISTRICTS IMPACTED:**

Citywide

## **SUMMARY:**

Briefing and possible action on the ForEveryoneHome anti-displacement and inclusive growth policy strategy, including an Ordinance approving a memorandum of agreement with Grounded Solutions Network for consulting services, and authorizing a co-investment in the Initiative from the City in the amount of \$120,000 to be funded from the FY 2020 Neighborhood and Housing Services Department General Fund Budget.

# **BACKGROUND INFORMATION:**

The ForEveryoneHome initiative is a nationwide anti-displacement and inclusive growth effort undertaken by Grounded Solutions Network (GSN) and sponsored by the Ford Foundation. The initiative's goal is to help cities develop sound anti-displacement and inclusive growth policies before displacement pressures become too great. San Antonio was one of three cities competitively selected to participate in ForEveryoneHome, along with Winston-Salem, NC and Indianapolis, IN.

Since the initiative began in 2019, the ForEveryoneHome team has created an in-depth needs assessment which has already been utilized to guide outreach and policy decisions in other city initiatives including the Strategic Housing Implementation Plan (SHIP). The original ForEveryoneHome timeline envisioned that the final project deliverables would be completed in October 2020. However, an amended timeline and budget to account for both an expanded scope and the public health and socioeconomic context are now needed.

## **ISSUE:**

The Neighborhood & Housing Services Department requests that Council approve continuing the ForEveryoneHome collaboration into 2021. This extension is in acknowledgement of the expanded scope to include the Development Services Department and an additional deliverable in the form of a detailed implementation plan for a second policy. The City would invest an additional \$120,000 from FY 2020 Fees to Pro funds that had been earmarked for anti-displacement strategies. Grounded Solutions Network in turn agrees to redouble their commitment by contributing an additional \$92,400 to the work.

In Phase I, the team focused of understanding the drivers of displacement in San Antonio for homeowners, renters, and residents of mobile home parks. This six-month process included a learning tour of San Antonio and Atlanta, GA, as well as dozens of interviews with San Antonio residents and subject matter experts, and five focus groups throughout the city. The findings of this phase of the work were shared with the Housing Commission in February 2020.

In Phase II of the work, the team has chosen to continue a deeper approach to community engagement and outreach with pandemic-related precautions. To support the recommendations related to Development Services, GSN also partnered with the Center for Community Progress, who brings unique expertise in code enforcement and preservation.

**Proposed Budget** 

		City of San Antonio Contributions	Fund Source
FY 2019 -2020	\$150,000	\$75,000	NHSD General Fund
FY 2021	\$77,000	\$120,000	NHSD Fees to Pro
Total:	\$227,000	\$195,000	

# **Proposed Timeline (reflects COVID-19 related adjustments)**

Phase	Description	Status
Phase I: July 2019-January 2019	A needs assessment that identifies current and emerging housing challenges with special attention to needs of low-income communities of color	Complete
Phase II; February-July 2020	Outreach to community members and experts with lived or professional experience on key displacement issues identified in the needs assessment • Survey: April 2020-June 2020 (Complete) • Focus Groups: July 2020 (Complete)	Complete
Phase III; August 2020- January 2021	Finalize recommendations for anti-displacement strategies in San Antonio, identify two high-priority items.	In Progress
April - June 2021	Grounded Solutions Network to develop implementation plans for <b>two</b> high-priority items from the agenda	Not yet started

# **ALTERNATIVES:**

If the Council does not approve this Ordinance, the ForEveryoneHome initiative will be delayed and deliverables reduced, including the implementation of community driven anti-displacement strategies.

## **FISCAL IMPACT:**

This ordinance approves a memorandum of agreement with Grounded Solutions Network for anti-displacement and inclusive growth policy strategy consulting services and authorizing a co-investment in the Initiative from the City in the amount of \$120,000 to be funded from the FY 2020 Neighborhood and Housing Services Department General Fund Budget. Grounded Solutions Network will contribute an additional \$92,400 in matching funds and in-kind contributions.

# **RECOMMENDATION:**

This item received a positive recommendation from the Planning & Land Development Committee on November 9<sup>th</sup>. Staff recommends Council approve this contract with matching funds.